ANNUAL BUDGET OF Hessequa Municipality



2019/20 TO 2021/22 MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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AMR ASGISA BCX BPC CBD CFO Clir CM CPI CRR	Automated Meter Reading Accelerated and Shared Growth Initiative Business Connexion Budget Planning Committee Central Business District Chief Financial Officer Councillor City Manager Consumer Price Index Capital Replacement Reserve	MBRR MEC MFMA MIG MMC MPRA MSA MSCOA MTEF MTREF	Municipal Budget and Reporting Regulations Member of the Executive Committee Municipal Financial Management Act Municipal Infrastructure Grant Member of Mayoral Committee Municipal Properties Rates Act Municipal Systems Act Municipal Standard Chartered of Account Medium-term Expenditure Framework Medium-term Revenue and Expenditure
DBSA Dora	Development Bank of South Africa Division of Revenue Act	NERSA	Framework
DPLG	Department Provincial of Local Government	NGO	National Electricity Regulator South Africa Non-Governmental organisations
DWA	Department of Water Affairs	NKPIs	National Key Performance Indicators
EE EEDSM	Employment Equity	NT	National Treasury
EM	Energy Efficiency Demand Side Management Executive Mayor	NRW	Non-Revenue Water
EPWP	Expanded Public Works Programme	OHS OP	Occupational Health and Safety
FBS	Free basic services	PBO	Operational Plan Public Benefit Organisations
GAMAP	Generally Accepted Municipal Accounting	PDO's	Pre-Determined Objectives
	Practice	PHC	Provincial Health Care
GDP	Gross domestic product	PMS	Performance Management System
GDS	Gauteng Growth and Development Strategy	PPE	Property Plant and Equipment
GFS	Government Financial Statistics	PPP	Public Private Partnership
GRAP	Generally Recognised Accounting Practice	PSP	Public Service Purposes
HR	Human Resources	PTIS	Public Transport Infrastructure System
HSRC	Human Science Research Council	RG	Restructuring Grant
idp igr	Integrated Development Strategy	RSC	Regional Services Council
IT	Inter-Governmental Relations	SALGA	South African Local Government Association
kč	Information Technology	SAPS	South African Police Service
km	kilometre	SCM SDBIP	Supply Chain Management
KPA	Key Performance Area	SMME	Service Delivery Budget Implementation Plan
KPI	Key Performance Indicator	T.O.U	Small Micro and Medium Enterprises Time of use
kWh	kilowatt per hour	VAT	Value Added Tax
ł	litre	WCWDM	Water Conservation and Waste Demand
LED	Local Economic Development		Management
LGMTEC	Local Government Technical Evaluation		W
	CommitteeLTFP Long Term Financial Plan		



PART 1. ANNUAL BUDGET 1. 1 MAYORS SPEECH

BUDGET SPEECH BY THE MAYOR FOR THE MTREF PERIOD 2019/20

Honourable Speaker
Members of the Executive Mayoral Committee
Councillors
Municipal Manager and Directors
Members of the public
Media

Honourable Speaker

In terms of the Municipal Finance Management Act (MFMA) the budget must be tabled to the public for approval. The MFMA is geared to help municipalities with a sustainable financial framework, and to cultivate sound financial practices. It goads the municipality on towards better service delivery. This legislation ensures that the public is fully informed about how the expected capital and operating budgets will be spent in any budget year.



Honourable Speaker

It is indeed a privilege to present the draft budget for 2019/2020. With limited resources at our disposal we have endeavoured to improve the lives of all Hessequa inhabitants. In Hessequa today, 98% of households have services at their disposal which improves the lives of these inhabitants. We strive on a daily basis to improve on this.

Although the municipality is not a profitmaking organisation, financial management must be based on sound principles. With escalating inflation we cannot do anything else to avoid increasing the cost of services. The economy is indeed tough. This is therefore the reason why we have to think more creatively and productively to keep costs within limits. There were two rounds of public participation processes for the compilation of this draft budget.



The upper limit for indigent help for category A has been increased to R3,500, and category B to R4,000. With this, more indigent households throughout the municipality are helped to afford basic services.

Water stability for areas such as Witsand has been ensured with the erection of a desalination plant. The cost of this plant was financed by the French and Provincial governments. The precarious shortage of water normally experienced during December months in Witsand has now been addressed. The dependence on external water sources has also diminished through this.

An amount of R22 million will be spent on the upgrading of sewerage networks in Still Bay and Riversdale. An amount of R21 million has been budgeted for electricity reticulation throughout Hessequa such as street lights, telemetric systems, substations, underground power lines and cables. R11 million has been earmarked for the upgrading of roads in 2019/2020.

One is inclined to talk about big projects that are planned. There are however literally hundreds of smaller capital projects which improve the lives of Hessequa inhabitants on a daily basis. In the ensuing financial year, emphasis will be placed on information technology so that we can keep abreast with changing times

All selling prices of electricity are approved by NERSA before tariffs can be implemented. A master plan has been compiled to plan for repairs and maintenance as well as new developments.

Employee related costs are currently 39% of the budget. Salary increases are governed by collective agreements and are usually in force for 3 years. The Draft budget provide for a 7% increase for over the MTREF period.

The aim of the municipality is to bring all sport facilities in the Hessequa area to the same standard. Riversdale, Heidelberg and Albertinia have adequate facilities that will soon be brought to an acceptable standard. The sport communities of Slangrivier and Melkhoutfontein will benefit in the next three years with various upgrading projects of sport facilities. These upgrading projects will be funded by two sources which is the Municipal Infrastructure Grant (MIG) and own funds.

We learnt many lessons with the fires that occurred in the Hessequa area during the past few years. We heard the need of the inhabitants and have made an investment in the fire fighting service. Once



again we have budgeted for a fire fighting engine. It is Councils priority to create a fully fledged fire fighting service. With this, the reaction time will be as short as possible.

Allow me the opportunity to thank the dedicated personnel for their excellent service who have led the municipality in these difficult times to achieve the successes that they did.

To the Speaker, Executive Deputy Mayor, my MAYCO and Councillors my sincere appreciation for the special manner in which you have contributed to the successes of the municipality.

A 5th clean audit outcome is proof of sound financial management by all personnel as well as the entire council.

I conclude with these words from President Nelson Mandela:

" A winner is a dreamer who never gives up."

I thank you

Executive Mayor Grant Riddles Hessequa Municipality

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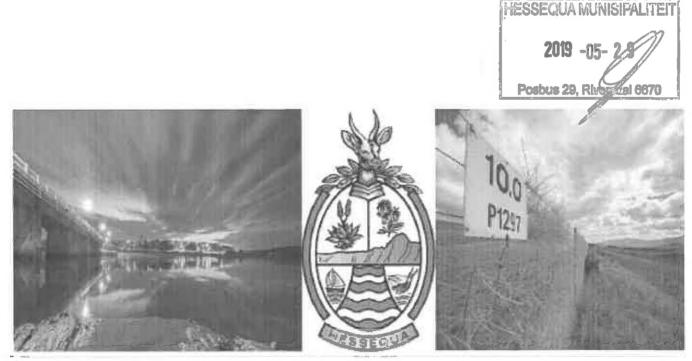


1.2 COUNCIL RESOLUTIONS

The MFMA stipulates that the Mayor must table the Annual Budget at a council meeting at least 30 days before the start of the budget year, and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.

RESOLVED

- 1. That Council approves the annual budget of the municipality for the financial year 2019/20 and indicative for the two projected outer years, 2020/21 and 2021/22, and the multi-year and single year capital appropriations as set out in the following schedules, after consideration of all public comments:
 - 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in Table A1 pg. 61 and Table A4 pg. 65.
 - 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in Table A2 pg. 63.
 - 1.3 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in table A5 pg 67.
- 2. That Council approves the property rates tariffs reflected in the 2019/20 tariff list (Annexure A) and any other municipal tax reflected in the 2019/20 tariff list that will be imposed for the budget year 2019/20.
- 3. That Council approves the tariffs and charges, subsidies and discounts as reflected in the tariff list (Annexure A) for the budget year 2019/20.
- 4. That Council approves the budget related policies reflected in Annexure B for the budget year 2019/20.



1.3 EXECUTIVE SUMMARY

National Treasury requires municipalities to continue to explore appropriate ways of structuring the tariffs for utility services, to encourage more efficient use of these services, and to generate resources required for maintenance, renewal and expansion of infrastructure. They also encourage municipalities to keep increases in rates, tariffs and other charges at levels that reflect appropriate balance between the interest of poor households, other customers and ensuring the financial sustainability of the municipality.

The recent technical recession, high unemployment, slow economic growth, weakening of the currency and rising global interest rates affects the country and a recovery plan must be implemented in order to stimulate the economy.

Local government has a vital role to play in turning around the economy. Fiscal prudence cannot be overemphasised, renewed revenue management, improvement of governance and financial management to support service delivery, funded budgets and implementation of mSCOA must be the responds to the stimulus plan by Government.

The budget was made possible through consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed. The Municipality's business and service delivery priorities were again reviewed as part of this year's planning and budget process. Yet again expenditures on non-core and "nice-to-have" items were critically reviewed.

National Treasury's MFMA Circular No's 48, 51, 54, 55, 66, 67, 70, 72, 74, 75, 78, 79, 80, 82, 85, 86, 89, 91, 93 and 94 were used where necessary to guide the compilation of the 2019/20 MTREF.

The local economy still has a very low momentum as a result of the disruption of the world economy, domestic strike activity and moderating household consumption. This had a direct impact in the compilation of the budget. Trends in income growth statistics are still very low, indigent and poor households are growing.

Municipal Councils must ensure that funded budgets are adopted which means that expenditure must be contained within realistic revenue projections. The Consumer Price Index (CPI) is forecasted to be between 3 to 6% target band and municipalities are required to justify all increases in excess of the target for 2019/20.

The main challenges experienced during the compilation of the 2019/20 MTREF can be summarized as follows

- Ensure a funded budget
- Difficulties in the national and local economy.
- Salary increases for staff exceed consumer inflation 6,5% increase budgeted.
- Ageing and increasing costs of maintenance of water, roads, sewerage and electricity infrastructure.
- Increased cost of bulk water (due to tariff increases from Overberg Water 8,4% and Korente-Vetteriver Irrigation Board 8%), which is placing upward pressure on service tariffs to residents.
- Affordability of capital.
- Non-cash items such as provision for landfill sites and retirement benefits puts pressure on the expenditure budget and cannot fully be recovered from tariffs.



Consolidated Overview of the 2019/20 MTREF

Description	2019/20 Medium Term Revenue & Expenditure							
	Adj. Budget	Budget Year	Budget Year	Budget Year				
	2018/19	2019/20	2020/21	2021/22				
Total Operating Revenue	459 898 999	481 779 381	528 607 009	574 662 009				
Total Operating Expenditure	478 741 845	497 391 211	554 657 962	603 684 961				
Surplus/(Deficit)	-18 842 846	-15 611 830	-26 050 953	-29 022 952				
Capital Transfers & Subsidies	30 025 743	16 243 200	15 194 350	16 038 800				
Surplus/(Deficit) after capital	11 182 897	631 370	-10 856 603	-12 984 152				
Cartal Face III	00.455.455	445 455 555						
Capital Expenditure	92 477 157	110 408 968	77 943 349	68 733 255				

Total operating revenue has increased by 4.76% or R21,880 million for the 2019/20 financial year when compared to the 2018/19 adjustment budget. For the two outer years, operational revenue will increase by 9.72% in 2020/21 and 8.71% in 2021/22.

Total operating expenditure for the 2019/20 financial year shows an 3.90% or R18,649 million increase when compared to the 2018/19 adjustment budget and increases by 11.51% and 8.84% for each of the respective outer years of the MTREF.

The total 2019/20 budget amounts to R607,800 million. It consists of a capital budget of R110,409 million or 18.2% of the total budget and an operating budget of R497,391 million.

The graph below shows the operating expenditure- and capital budget (actual) for the 2017/18 financial year, the revised budget for 2018/19, and proposed budgets for the 2019/20 to 2021/22 financial years:

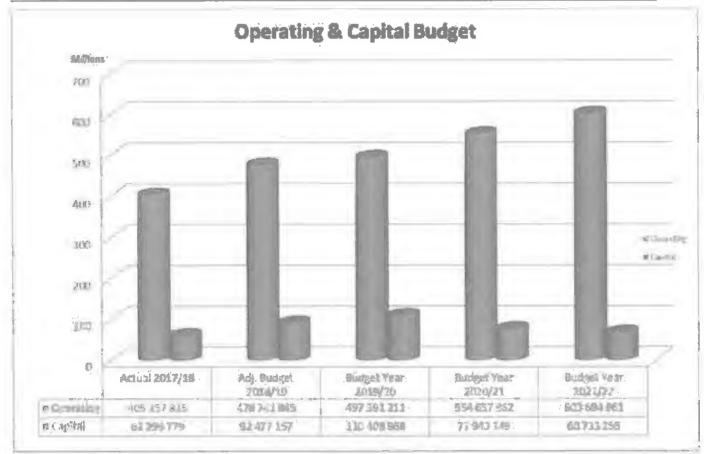
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1.4 OVERVIEW ON MFMA CIRCULARS

1.4.1 MFMA Circular No 93

The purpose of the annual budget circular is to guide municipalities with their compilation of the 2019/20 Medium Term Revenue and Expenditure Framework (MTREF), in particular to ensure that funded budgets are adopted by municipal Councils. This means that expenditure must be contained within realistic revenue projections.

1. The South African economy at a crossroads

Given the current economic climate the country faces, government is confronted by difficult economic and fiscal challenges over the medium term. South Africa needs to choose a path that leads to faster and more inclusive economic growth and strengthens private and public sector investment. This should also stabilise and reduce the national debt, as South Africa cannot afford to borrow at the rate we are currently borrowing at.

To promote a return to faster growth and job creation, the President announced an economic stimulus and recovery plan. The initiative focuses on five interventions:

- · Implementing growth-enhancing economic reforms;
- Reprioritising public spending to support economic growth and job creation;
- · Establishing an infrastructure fund;
- * Addressing urgent matters in education and health; and
- * Investing in municipal social infrastructure improvement.



2. Key focus areas for the 2019/20 budget process

2.1 Local government conditional grants and additional allocations

- The largest transfer to municipalities is the local government equitable share, which grows by 9.9 per cent in 2019/20, 9.7 per cent in 2020/21 and 8.6 per cent in 2021/22. These above-inflation increases are due to expected growth in household numbers, and higher bulk water and electricity costs
- The widespread decline in the quality and performance of essential municipal infrastructure significantly constrains the potential for inclusive economic growth. Municipalities should prioritise the maintenance and where necessary the refurbishment of essential municipal infrastructure.

2.2 Tabling of funded budgets

- Adopting a funded budget has become more critical now than before as it has direct bearing on the financial sustainability of the institution.
- No municipality will adopt an unfunded budget in the future. There are cases that may warrant a plan as this may not be achievable over one year. Such municipalities must, together with their 2019/20 MTREF budget, table a plan in a municipal council on how and by when the budget will improve from an unfunded to a funded position.

2.4 Municipal Standard Chart of Accounts (mSCOA)

- Release of Version 6.3 of the Chart Version 6.3 of the chart will be effective from 2019/20 and must be used to compile the 2019/20 MTREF
- Amendments of adopted budget errors during the adjustments budget
 - Municipalities are still not able to align mSCOA original budget data string to the original budget adopted by municipal council.
 - Some municipalities prepared their tabled budgets in the financial system but made changes to it during community consultation and council meeting(s). These changes were effected to the Schedule A that served before Council but never made on the financial system. Hence, the municipality started transacting against the tabled budget on the system instead of the adopted budget.
 - the budget must be approved and locked on the financial system prior to the municipality transacting against it on the financial system.
 - Errors in the budget can only be corrected during the adjustments budget process. Municipalities should therefore ensure that their adjusted budget data strings align to Schedule B adopted by municipal council.
 - National and Provincial Treasuries will undertake a verification process on the adjusted budgets in relation to the data strings. Municipalities are advised to submit the draft adjusted budget data strings and Schedule B in advance for verification purposes to ensure that aligned documents are adopted by municipal council by 28 February 2019.

Changing of the Core Financial System

Prior to changing their core financial systems:-

- 1. Municipality must conduct an ICT due diligence of all the existing ICT system(s).
- 2. Once this ICT Due Diligence has been completed, the municipality's mSCOA Project Steering Committee (chaired by the Accounting Officer) must:
 - a) Assess whether existing system(s) as a package, meets the systems comply with the functionality requirements for its category and 15 business processes required in terms of mSCOA. This should be the main consideration in the decision on whether a new financial system is required;
 - b) Consider the cost of any additional functionality the municipality will have to procure from its existing package of service provider(s) and the affordability thereof. Importantly, if a municipality did not budget to provider to provide the procure of the pr

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- the budget adopted by Council, then the purchase will have to be deferred to the next financial year to avoid irregular expenditure;
- Compare the total cost of its existing 'package of system(s)', including the cost for any additional functionality with the other available service offerings for its category;
- d) Consider the penalties and reasons for contract termination in any of its contracts with existing service providers.
- The project steering committee must document its decision and recommendation(s) on the way forward, clearly setting-out its findings.
- 4. Once the mSCOA project steering committee has made its decision and recommendations, the municipality must solicit the comments of National and Provincial Treasury. A detailed motivation on the need to change should be provided to National and Provincial Treasury, the Municipal Manager and Council.
- 5. Once the municipality has received the comments of National and Provincial Treasury, the mSCOA Project Steering Committee and Municipal Manager should consider such comments and prepare a recommendation to Municipal Council in this regard.
- 6. The municipal manager must submit a copy of the municipal council's decision to the National and Provincial Treasury within five (5) working days after the meeting during which the Municipal Council has made the decision in this regard.
- 7. The municipality should then follow its own tender processes to procure a financial system on the open market until such time that a new transversal tender for the procurement of integrated municipal financial and internal control systems are in place. Thereafter, municipalities may request permission from National Treasury's Office of the Chief Procurement Officer to use the transversal tender to procure a financial system.
- 8. The municipality should ensure that the Service Level Agreement entered into with the system provider provides for specific and realistic milestones and include penalties and termination clauses for failing to meet milestones. In addition, municipalities should implement proper contract management and exercising tight control over contractual obligations by system providers.

National Treasury has also secured funding to conduct independent audits on all financial systems to determine to what extend these systems comply with the functionality requirements and 15 business processes required in terms of mSCOA. Until these audits have been concluded and the results have been released, municipalities should exercise caution when changing their financial system to avoid purchasing a system that do not comply with the necessary mSCOA functionality requirements.

3 The revenue budget

Municipalities must focus on collecting revenues owed to them, and eliminate wasteful and non-core spending and budgets will be scrutinized to ensure that municipalities adequately provide to service their debt obligations. Municipalities must ensure that expenditure is limited to the maximum revenue collected and not spend on money that they do not have.

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between affordability to poorer households and other customers while ensuring the financial sustainability of the municipality.

Municipalities are required to *justify all increases in excess of the* projected Inflation target for 2019/20 in their budget narratives, and pay careful attention to the differential incidence of tariff increases across all consumer groups. Consumer Price Index (CPI) inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band.



3.1 Maximizing the revenue generation of the municipal revenue base

- Municipalities fund their 2019/20 MTREF budgets from realistically anticipated revenues to be collected.
- It is critical to compare the valuation roll data to that of the billing system to ensure that revenue anticipated from property rates are realistic. A further test would be to reconcile this with the deeds office registry. This reconciliation should be undertaken quarterly.
- Municipalities are requested to submit the following information to the National Treasury:-
 - Copy of the approved current General Valuation Roll of the municipality;
 - Copy of the approved Supplementary Valuation Roll of the municipality;
 - An extract from the financial system showing the property rates information;
 - Detail of reconciliation between the GVR and financial system illustrating the variances;
 - Proposed process to rectify the variances.
- Municipalities are also encouraged to revise their Local Economic Development strategies to have a targeted approach to alleviate the situation of the indigents as part of poverty alleviation.

3.2 Eskom bulk tariff increases

 Municipalities to examine the cost structure of providing electricity services and to apply to NERSA for electricity tariff increases that reflect the total cost of providing the service and to apply to NERSA for electricity tariff increases that reflect the total cost of providing the service so that they work towards achieving fully cost-reflective tariffs that will help them achieve financial sustainability.

3.3 Water tariff Increases

- Important to Improve demand management, infrastructure maintenance, loss management, meter reading and tariff setting in respect of water services.
- Ensure that tariffs charged are able to cover for the cost of bulk purchases, ongoing operations as well as provision for future infrastructure.

4 Funding choices and Budgeting issues

As a result of the economic landscape and weak tariff setting, municipalities are under pressure to generate additional revenue. The ability of customers to pay for services is declining and this means that less revenue will be collected. Therefore, municipalities must consider the following when compiling their 2019/20 MTREF budgets:

- improving the effectiveness of revenue management processes and procedures;
- paying special attention to cost containment measures by, amongst other things, controlling unnecessary spending on nice-to-have Items and non-essential activities as was highlighted in MFMA Circular No. 82:
- ensuring value for money through the procurement process;
- the affordability of providing free basic services to all households;
- curbing consumption of water and electricity by the indigents to ensure that they do not exceed their allocation.

4.1 Employee related costs

The Salary and Wage Collective Agreement through the South African Local Government Bargaining Council Circular No. 6 of 2018 should be used when budgeting for employee related costs for the 2019 MTREF.

4.2 Remuneration of Councillors

Budget in accordance with the gazette on Remuneration of Public Office Bearers.



4.3 Budget for Trade Payables on Table SA3

An analysis was undertaken of the note in the Annual Financial Statements relating to Trade Payables from Exchange Transactions and the analysis revealed that this liability includes creditors which do not have a direct impact on the ratio. The inclusion of such liabilities as "Trade and Other-Payables from Exchange Transactions" under "Working Capital - Creditors due" on Table A8 has an impact on the funding assessment as they are considered when determining whether the budget is funded as per the Municipal Budget and Reporting

Table A8 is separated into three disclosures which are:

- Unspent Grants linked by a formula from Table SA3;
- Working Capital Creditors due linked by a formula from Table SA3 that currently includes all Trade and Other-Payables from Exchange Transactions as explained above;
- Statutory Requirements This refers to VAT and taxation and is not linked by a formula to. any table as it may include VAT and taxation receivable included under Other Debtors in Table A6 and/or VAT and taxation payable included in Table SA3.

Table SA3 has been amended to separate Trade and Other Creditors into two separate lines. The revised disclosure will be as follows:

- Trade payables (should be "true creditors" only);
- Other creditors (should include all the above liabilities, except VAT that is disclosed
- Unspent conditional transfers; and
- VAT.

"Trade Payables" and "Other Creditors" will be added together for the purpose of calculating "Creditors Due" in row 31 under the working capital calculation on Table A8.

4.4 Budgeting for Inventory: Water

Bulk water purchases meet the criteria of the definition of inventory as per GRAP 12, paragraph 07. However, to ensure compliance to GRAP 12 the necessary amendments must be effected to the Schedule A tables and the chart.

National Treasury considered the impact that the changes to the Schedule A tables will have on municipalities, as a result it was resolved that they are significant and should not be implemented in the 2019/20 MTREF.

The system input volume (acquisitions) of water stock includes the following:

- Bulk purchases Supply from bulk or other water service providers recognised by the
- * Water purified Potable supply from Water Treatment Works. Value is to be determined by calculating primary and secondary cost components; and
- Natural sources Supply from boreholes, springs, fountains if not supplied through the water treatment plant. Value is to be determined by calculating primary and secondary cost

It is therefore evident that the total Input volume of water as it relates to water purified and water from natural sources should include both primary and secondary cost components. The allocation of secondary cost to the input volume of water will necessitate the utilisation of the Costing Segment of the mSCOA chart.

Municipalities are cautioned that the Schedule A for the 2020/21 MTREF will be amended in line with the prescripts of GRAP12 and mSCOA in relation to the treatment of water bulk



6. Preparation of Municipal Budgets for 2019/20 MTREF

6.1 Schedule A1 version to be used for the 2019/20 MTREF

National Treasury has released Version 6.3 of the Schedule A1 which is aligned to Version 6.3 of the mSCOA classification framework.

ALL municipalities MUST use this version for the preparation of their 2019/20 MTREF budget.

- It is imperative that all municipalities prepare their 2019/20 MTREF budgets in their financial systems and that the Schedule A1 be produced directly from their financial
- All financial systems have a budget module functionality to assist and prepare budgets and to generate the prescribed Schedule A1 directly from the financial system.
- Municipalities must start early enough to capture their tabled budget (and later the adopted budget) in the budget module provided and must ensure that they produce their Schedule A1 directly out of the budget module.
- To promote this approach, from the 2020/21 MTREF the National Treasury will only accept a Schedule A1 in PDF format, containing ALL sheets as prescribed and with each worksheet displaying an embedded system stamp to certify that it has been produced directly from the system.
- For purposes of collecting additional data which we previously did using the Schedule A1 in Excel, a prescribed data string containing the data must be populated and uploaded by

Budget process and submissions for the 2019/20 MTREF

7.1 Submitting budget documentation and schedules for 2019/20 MTREF

- The budget documentation as set out in Schedule A (version 6.3) of the Municipal Budget and Reporting Regulations, Including the main Tables (A1 - A10) and ALL the supporting tables (SA1 - SA38) in PDF format with stamp that will confirm production directly out of
- The draft service delivery and budget implementation plan in both printed and electronic
- The draft integrated development plan;
- The council resolution:
- Signed Quality Certificate as prescribed in the Municipal Budget and Reporting

7.2 Retirement of the Budget reform returns (Appendix B)

From 2019/20 onwards, municipalities will no longer be required to continue with the use of the Budget Reform Returns to upload budget and monthly expenditure to the National Treasury Local Government Database for publication purposes. The National Treasury will use only the mSCOA data strings required for submission as prescribed and all publications will use the data collected from the mSCOA data strings. This place the responsibility on each municipality to ensure that:

- 1. Budgets are accurately locked into the financial system;
- 2. Each transaction is accurately recorded on a daily base;
- 3. Data collected from sub-systems is accurately represented in the General Ledger (GL);
- 4. At the end of the reporting period, all reconciliations are done, sub-systems are in balance and the Municipal Manager and CFO agrees with the figures as presented in the Schedule C and other management reports or dashboards;
- 5. The reporting period is CLOSED for further transactions; and
- 6. The data string for the period is produced directly out of the financial system and uploaded using the LG Upload Portal.



NOTE: Municipalities must conclude all reporting for 2018/19 up to restated audit outcomes on the Appendix B (old electronic returns) to lgdatabase@treasury.gov.za before we can retire the returns.

7.5 Publication of budgets on municipal websites

Publish tabled budgets, adopted budgets and other relevant information on the

1.4.2 MFMA Circular No 94

This budget circular is a follow-up to the one issued on 07 December 2018 (no. 93) and it complements the many other circulars that have been issued previously. It guides municipalities with their preparation of the 2019/20 Medium Term Revenue and Expenditure Framework (MTREF.

The South African economy and Inflation targets

The economic and revenue outlook has deteriorated since the October 2018 Medium Term Budget Policy Statement (MTBPS). Funding pressures from state-owned companies have increased and require government financial support.

These factors, alongside continued high unemployment and slow growth will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach is advised for municipal revenue projections and municipalities will have to improve their efforts to limit non-priority spending and to implement stringent cost-containment measures.

The macro-economic forecasts for Consumer Price Inflation (CPI) is estimated at 5,2% for

2. Key focus areas for the 2019/20 municipal budget process

2.4 Borrowing for capital infrastructure

Borrowing proceeds must be used to fund current and future capital expenditure, and may not be attributed to expenditures in previous years.

PLEASE NOTE that the sentence contained on MFMA Circular No. 89 stating that "The incurring of the expenditure against a different source of finance that was approved will be regarded as unauthorised expenditure" has been revoked.

3. The revenue budget

3.1 Eskom bulk tariff increases

NERSA will shortly publish their "Municipal Tariff Guideline Increase, Benchmarks and Proposed Timelines for Municipal Tariff Approval Process for the 2019/20 financial year".

The guideline includes an update to the average cost structure used to determine the municipal tariff increase. It will set out proposed timeframes for the approval of municipal

Municipalities should also include details of their revenue growth assumptions for the different service charges in the budget narrative.

4. Conditional Grant Transfers to Municipalities

4.1 Criteria for the rollover of conditional grant funds

Conditional grants which are not spent at the end of the municipal financial year must revert to the National Revenue Fund, unless the receiving officer proves to National Treasury that the unspent allocation is committed to identifiable projects, in which case the funds may be rolled

When applying to retain unspent conditional allocations, municipalities must include the following information with their submission to National Treasury:



- A formal letter, signed by the accounting officer must be addressed to the National Treasury requesting the rollover of unspent conditional grants in terms of section 22(2) of the 2018 DoRA;
- 2. List of all the projects that are linked to the unspent conditional grants and a breakdown of how much was allocated and spent per project;
- 3. The following evidence indicating that work on each of the projects has commenced, as applicable to the specific rollover(s):
 - a) Proof that the project tender was published and the period for tender submissions closed before 31 March;
 - b) Proof that a contractor or service provider was appointed for delivery of the project before 31 March; or
 - c) Proof of a project tender, appointment of contractor or service provider for delivery of service before 30 June in cases where additional funding was allocated during the course of the final year of the project;
 - d) Incorporation of the Appropriation Statement;
 - e) Evidence that all projects linked to an allocation will be fully utilised by 30 June 2019.
- A progress report on the status of each project's implementation that includes an attached, legible implementation plan;
- 5. Value of committed project funding, and the conditional allocation from the funding source;
- Reasons why the grants were not fully spent during the year of original allocation per the DoRA;
- 7. Municipalities must not include previous year's unspent conditional grants as a rollover request. Rollover of rollovers will not be considered:
- 8. An indication of the time-period within which the funds are to be spent if the roll over is approved; and
- 9. Proof that the Municipal Manager and Chief Financial Officer are permanently appointed. No rollover requests will be considered for municipalities with vacant or acting Chief Financial Officers and Municipal Managers for a period exceeding 6 months from the date of vacancy. If any of the above information is not provided or the application is received by National Treasury after 31 August 2019, the application will be declined.

In addition, National Treasury will also consider the following information when assessing rollover applications; and reserves the right to decline an application should there be non-performance by the municipality in any of these areas:

- Compliance with the in-year reporting requirements in terms of sections 71 and 72 of the MFMA and section 12 of the 2018 DoRA, Including the municipal manager and chief financial officer signing-off on the information sent to National Treasury;
- 2. Submission of the pre-audited Annual Financial Statements information to National Treasury by 31 August 2019:
- Accurate disclosure of grant performance in the 2018/19 pre-audited Annual Financial Statements, (i.e. correct disclosure of grant receipts and spending in the notes to the AFS);
- 4. Cash available in the bank (net position including short term investments) as at 30 June 2019 is in line with the cash flow statements to finance the roll-over request. If the full amount that is requested for roll over is not entirely cash backed, such a roll over will not be approved. National Treasury will not approve portions of roll over requests.

It should be noted that under no circumstances will the National Treasury consider requests to roll-over:

- The entirety of any allocation to the municipality, as there should be a minimum spend of 50 per cent of the allocation per program:
- 2. Funding from the same grant for the third consecutive time;



- 3. Funding for projects constituted through Regulation 32 of the Municipal Supply Chain Management Regulations (Gazette No.27636). Projects linked to additional funding and disasters are exempted; and
- 4. Funding where there is evidence that the roll over application is linked to invoices that were issued within the last 30 days of the municipal financial year end.

4.2 Unspent conditional grant funds for 2018/19

In addition to the previous MFMA Circulars, the following practical arrangements will apply to ensure the return of unspent conditional grants:

- Step 1: Must submit their June 2019 expenditure reports according to section 71 reflecting all accrued expenditure on conditional grants and further ensure that expenditure reported to both National Treasury and national transferring officers reconcile.
- Step 2: A municipality must determine the portion of each national conditional grant allocation that remained unspent as at 30 June 2019. These amounts MUST exclude all interest earned on conditional grants, retentions and VAT related to conditional grant spending that has been reclaimed from SARS, which must be disclosed separately.
- Step 3: If the receiving officer wants to motivate the unspent funds are committed to identifiable projects, the roll over application pack must be submitted to National Treasury by 31 August 2019.
- Step 4: National Treasury will confirm in writing whether or not the municipality may retain any of the unspent funds as a rollover based on criteria outlined above by 22 October 2019 or whether it will agree to any alternative payment arrangement or schedules.
- Step 5: National Treasury will communicate the unspent conditional grants amount by 05 November 2019. A municipality must return the remaining unspent conditional grant funds that are not subject to a specific repayment arrangement to the National Revenue Fund by 18 November 2019.
- Step 6: Any unspent conditional grant funds that should have, but has not been repaid to the National Revenue Fund by 18 November 2019, and for which a municipality has not requested a repayment arrangement, will be offset against the municipality's 02 December 2019 equitable share allocation.

5. The Municipal Budget and Reporting Regulations

5.1 Tabling of budget documents

The slow spending of capital budgets by most municipalities is a national concern as it has a negative impact on service delivery. In most cases it is a direct result of poor planning by municipalities. Municipalities are required to table the following supporting documents to Council, as part of the budget pack, when they table their budgets by 29 March 2019:

- 1) Service Delivery and Budget Implementation Plan (SDBIP); and
- 2) Procurement Plan.

5.3 Schedule A - version to be used for the 2019/20 MTREF

ALL municipalities MUST use Version 6.3 of the Schedule A1, which is aligned to Version 6.3 of the mSCOA classification framework for the preparation of their 2019/20 MTREF budget.

6. Municipal Chart of Accounts (mSCOA)

6.1 Virement in an mSCOA environment

Municipalities should have aligned their virement policies to mSCOA. mSCOA provides a uniform and standardised financial transaction classification framework to transact in and record its transactions using seven (7) segments. Six of these mSCOA segments are compulsory.



6.2 mSCOA training

The National Treasury has developed mSCOA training materials on the fundamentals and reporting requirements of mSCOA. Officials from National and Provincial Treasuries and Preferred Trainers from CIGFARO have been trained to provide training in this regard. This training is unaccredited.

7. Budget process and submissions for the 2019/20 MTREF

7.1 Budgeting for the audited years on Schedule A (mSCOA)

According to international learning practices, it is appropriate to reclassify historical information in accordance with the changes that occur in the Standard Chart of Accounts. Municipalities must capture the reclassified audit outcomes for 2015/16 to 2017/18 in version 6.3 of the Schedule A when compiling 2019/20 MTREF budgets.

7.3 Retirement of the Budget reform returns (Appendix B)

From 2019/20 onwards, municipalities will no longer be required to use of the Budget Reform Returns to upload budget and monthly expenditure to the National Treasury Database. National Treasury will use only mSCOA data strings required for submission as prescribed and all publications will use the data collected from the mSCOA data strings. This place the responsibility on each municipality to ensure that:

- 1. Budgets are accurately locked into the financial system;
- 2. Each transaction is accurately recorded on a daily base;
- 3. Data collected from sub-systems is accurately represented in the General Ledger (GL);
- 4. At the end of the reporting period, all reconciliations are done, sub-systems are in balance and the Municipal Manager and CFO agrees with the figures as presented in the Schedule C and other management reports or dashboards;
- The reporting period is CLOSED for further transactions;
- 6. The data string for the period is produced directly out of the financial system and uploaded using the LG Upload Portal.

NOTE: Municipalities must conclude all reporting for 2018/19 up to restated audit outcomes on the Appendix B (old electronic returns) to lgdatabase@treasury.gov.za before we can retire the returns.

7.6 The process to be followed to issue version 6.4 of the mSCOA chart

Municipalities have raised concerns that National Treasury issue the mSCOA chart changes late in the budget process. To address this challenge, the FAQ database will be closed on 31 August 2019 for logging new queries. The new version of the chart will be issued by 31 October 2019.

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The primary objective is to achieve an acceptable level of uniformity and quality from the collection of Local Government (Municipality and Municipal Entities) data. This will require a classification framework for Local Government. Hessequa Municipality went live on SCOA on 1 July 2015 amldst various teething and conversion problems. These challenges are on-going. The classification framework specific to Local Government incorporating all transaction types, appropriation of funds, spending on service delivery, capital and operating spending and classification, policy outcomes and legislative reporting requirements can still be

The development of this framework must give recognition to:

international standards, guidance and best practices

Labels and accounts defined to have readily available the information needed for local government budgeting (annual budgets, adjustment budgets and SDBIP) and reporting (monthly, mid-year performance assessment and annual financial statements)

General alignment of financial reporting formats and the annual financial statements to key budget format

Alignment of budget and reporting formats with the Standards of GRAP and principles within the provisions of the transitional arrangements applicable to the different categories of municipality. especially recognizing that local government uniquely operates in an accrual accounting and budgeting

Consistent use of terminology across all municipalities by defining all accounts and labels in simple terms to support appropriate classification of transactions throughout all municipalities

Standardization across local government by clearly outlining the information requirements which will enable municipalities and their information system suppliers to develop software and report writing formats that are automated and compliant to reporting requirements governing Local Government

MFMA circular no.86 which was issued on 8 March 2017, deals with the following

Seamless integration of core system with sub-systems (municipalities must ensure the integration of the Debtors, Payroll and Asset sub-systems); and

Integrated budgeting facility directly linked to the IDP and SDBIP facilities on the system

Currently the municipality uses BCX's Venus financial system. This system is very old and cannot handle seamless integration. The municipality can however confirm that the core system Integrates with its sub-systems (Payday, billing, cash draw, asset register, bank etc.). These files are received into the core system by simply entering "Yes/No" for the file. This is within the minimum requirement of Province on condition that the file integration is stored in a safe environment where NO manipulation can occur, and that a reconciliation between the two systems are done at least on a monthly basis. At present Hessequa complies with the minimum requirement.







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MFMA circular no.93 which was issued on 7 December 2018, deals with the following

Draft Budget & Final Budget - 2019/20

- Version 6.3 of the chart will be effective from 2019/20 and must be used to compile the 2019/20
- Municipalities should exercise caution when changing their financial system to avoid purchasing a system that do not comply with the necessary mSCOA functionality requirements.
- The municipality is in the process of acquiring the new Budget Tool from BCX and the schedule A1 will be directly produced from the module for the final 2019/20 MTREF budget
- National Treasury upgraded the A schedules to version 6.3. Council's software providers were able to do these changes on our systems.
- Schedules for National Treasury are generated automatically by the system. The 2019/20 MTREF budget has been compiled in accordance with version 6.3. To comply with this, some schedules were still done manually by the Municipality.

Annexure B – Changes to Schedule A1 – Version 6.3 (The Excel Formats)

No	Sheet	Amendment	Reason
	1 A2A	Budget and Treasury office has been removed	It is a duplication of Finance
		Line 10 Service charges - other is no longer	To a duplication of Finance
	2 A4	available	Neterallah
3	3 A6	Line 20 Agriculture is no longer available	Not available on the mSCOA chart
		Formula link change on line 32 Trade and other	Not available on the mSCOA chart
2	A6	payables	
4	A8	Formula link change on line 31 Creditors due	Adjustments made on SA3
		Adjustments made to lines 134 to 135 Asset	Adjustments made on SA3
5	A9	Register Summary - PPE (WDV)	
		line 35 and 36 and trade	Only high level summary required
6	SA3	Line 35 and 36 - split Trade payables and Other creditors	
			To rifine calculation of creditors days ratio
Q	SA8	note. Tollifula in line 23 now only take into	, , , , , , , , , , , , , , , , , , , ,
		account Trade payables	Due to change made on SA3
0	CARE	tiffe to service charges - other is no longer	
9		available	Not available on the mSCOA chart
		the 10 Service charges - other is no longer	and the street of the street o
11	SA30	augiloble l	Not available on the mSCOA chart





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Councils approved financial plan for the outer years of the 2018/19 MTERF period was adopted for the draft budget. The budget provides for the compilation of a new financial plan. This could not happen during 2018/19 because the infrastructure master plans must be updated. The updating is currently underway, and provision has been made in the draft budget for the updating of the long term financial plan.

A list of the recommendations of 2018/19 is reflected in the table below

NO.	RECOMMENDATION	COMMENT						
2	Self Investment Property	The MTREF budget returns accounting deficits for the MTR ambitious capital investment programme expected the sale	Poshus 29, River (2) 68					
3	Manage expenses	ambitious capital investment programme expected the sale of investment property remains an alternative funding source. The current economic environment in South Africa impacts negatively on the ability of households to afford services. Therefore in an attempt to support its rate paying						
4	Maintain Liquidity Reserve	community, cost control remains an important objective of the Liquidity has improved, but the recommendation remains religious an expected downward trend of liquidity in future.	evant, especially in the light					
5	Downward Adjustment of Salarles and Wages Bill	The average percentage employee related expenses to tota be less than 33% during the 10-Year period and is within the National Treasury (40%).	l expenditure is estimated to benchmark proposed by					
6	Support to indigents	Remains relevant. Continuously review affordable service le	vels					
7	Prioritise capital investment programme	The capex demand (new and replacement capex) was determined during the preparation of the LTFP in 2013 and needs to be revisited. Whereas the original recommendation encouraged more capital expenditure, the tide has now turned and the market all the commendation.						
8	Assess condition of assets accurately	should take care that its accelerated capex programme remains affordable. Remains relevant to ensure timeous replacement.						
9	Migrate asset register to become a decision-making tool.	Remains relevant.						
10	Debt affordability	The ambitious borrowing programme during the MTREF perimore cautious approach thereafter.	od should be followed by a					
11	Recommendations emanating from discussion with Executive Management.	All recommendations remain relevant to the extent not yet ac	chieved.					
13	Align external fund raising to capex programme	Ensure that future borrowings are aligned to the expected carecommendation remains valid but borrowings also need to be gearing and ilquidity criteria are met.	pital spending pattern. This be phased to ensure that					
14	Cash back a Capital Replacement Reserve ("CRR")	The cash surplus generated is not sufficient to cash back the CRR, but the estimates indicate that the municipality should be percentage of the depreciation charge at times.	depreciation charge in a be able to reserve a					
15	Adjust R&M budget upwards.	Continuously increase the R&M budget to reach the proposed assets to ensure the health of existing assets. This recommen	d 8% of Carrying Value of					

A few of the more pertinent aspects of the report are discussed below:

1. Increase Municipal revenues

Council's expenditure budget increases more than what is generated from the revenue budget. The increase in the revenue base will ensure that income be generated from tariffs and growth. Hessequa Municipality does not currently reflect fiscal growth, and expenditure must be recovered from

tariffs. This has resulted in tariffs increasing well above the inflation rate. The 2019/20 MTREF budget makes provision for tariff increases between 6% and 15%.

2. Sale of investment property

The sale of investment property is still of the utmost importance, and this need will decrease as soon as a cash contribution can be made to Council's reserves by means of tariffs. Currently no contributions can be made to reserves which are necessary for capital spending since the raising of external loans has a huge impact on tariff increases.

3. Manage Expenses

Council's operating expenditure increases annually by more than the prescribed inflation targets promulgated in the applicable budget circulars. One of the biggest causes is because the cost drivers used to measure inflation are not the same as those of a municipality. Council has cut its new posts budget drastically.

4. Liquidity Reserve

Council intends to raise a smaller external loan for 2018/19 than budgeted for.

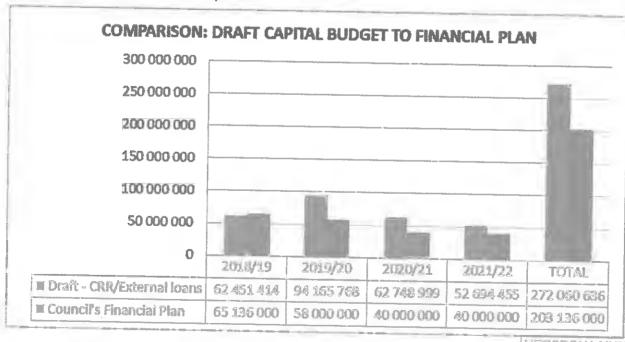
8. Assess condition of assets accurately

The assessment of Council's assets is a priority. Council is already in an advanced stage with the implementation of Risk Assessment and Maintenance Management plans.

14. Cash back the capital replacement reserve

The full recovery of expenditure by means of tariffs will have to be prioritized so as to generate surplus funds that can be utilized at a later stage for capital investment. The municipality has budgeted for a deficit over the 2019/20 MTREF period, which means that there is no cash to contribute to the Capital Replacement Reserve. It is the intention to rectify this by decreasing the deficit year on year.

The budget for 2019/20 from own funds as tabled is R94 165 768. Included are rollovers of R34 452 818 from the 2018/19 budget. This leaves R59 712 950 from own funds for the 2019/20 budget, which is \pm R1,7 million more than the long-term financial plan.



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1.7 FINANCIAL RATIOS & NORMS

The financial ratios are calculated in accordance with MFMA circular 71.

1.7.1 CAPITAL EXPENDITURE TO TOTAL EXPENDITURE

	2015/16	2015/16 2016/17			2019/20 Medium Term Revenue & Expenditure Framework		
Table 10	Audited Outcome	Audited Outsome	Audited Outcome	Adjusted Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Total Expenditure	425 142 063	514 187 589	467 657 612	571 219 002	607 800 179	632 601 311	672 418 216
Capital Expenditure	85 966 906		62 299 777	92 477 157	110 408 968		
	20%	24%	13%	16%	18%	12%	10%

The norm range is between 10% and 20%.

When assessing the level of investment in assets, a ratio less than 10% reflects lower spending by the municipality in Infrastructure and holds potential risks to service delivery. A ratio of more than 20% reflects higher spending on infrastructure and acceleration in service delivery, but could also hold financial sustainability risks if the infrastructure does not include both economic (revenue generating) and social type infrastructure.

1.7.2. REPAIRS & MAINTENANCE AS A % OF PROPERTY PLANT AND EQUIPMENT

					7 10	OIL MIEITI	
	2015/16	2016/17	2017/18		2019/20 Medium Term Revenue & E Framework		& Expenditure
	Audited Outcome	Audited Outcome	Audited Outcome	Adjusted Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yeer +2 2021/22
Total Repairs & Maintenance	15 685 796		69 154 285	76 735 447	83 577 933		
PPE, Investment Property & Intangible		823 799 937	845 740 868	902 815 060	983 651 435	1 015 948 255	
	2%	8%	8%	8%	8%	9%	9%

The norm is 8%.

A ratio below the norm is a reflection that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful assets. An increasing expenditure trend may be indicative of high asset-usage levels, which can prematurely require advanced levels of repairs and maintenance or a need for Asset/Replacements. The Hessequa Municipality has dedicated 66.7% of its 2019/20 Capital Expenditure towards replacement of assets. Ratios of Repairs & Maintenance is much higher because of the implementation of the new SCOA accounts, where employees working in the maintenance teams cost is directly linked to repairs and maintenance.

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1.7.3. CURRENT RATIO

	2015/16	2018/17	2017/18		2019/20 Medi	ium Term Revenue Framework	& Expenditure
	Audited Outcome	Audited Outcome	Audited Outcome	Adjusted Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Current Assets	249 830 678	264 212 285	276 030 422	244 314 967	208 944 104	189 476 895	158 442 026
Current Liabilities	139 612 936	105 044 802	97 482 387	102 253 514	99 250 749	107.252 970	
	1.8	2.5	2.8	2.4	2.1	1.8	1.4
	1.8:1	2.5:1	2.8:1	2.4:1	2.1:1	1.8:1	1.4:1

The Norm range is between 1.5 to 2:1

The higher the current ratio, the more capable the municipality is to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point

1.7.4. CAPITAL COST (INTEREST PAID AND REDEMPTION) AS A % OF TOTAL OPERATING EXPENDITURE

	2015/16	2016/17	2017/18		2019/20 Med	2019/20 Medium Term Revenue Framework	
	Audited Outcome	Audited Outcome	Audited Outcome	Adjusted Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Interest Paid	13 695 000	12 301 005	12 802 688	14 678 707	14 517 893	19 275 545	
Redemption	11 539 000	14 566 109	15 739 178	17 420 948	20 512 955	24 120 518	25 581 109
Total Operating Expenditure	339 175 157	391 049 654	405 357 835	478 741 845	497 391 211	554 657 962	603 684 961
	7%	7%	7%	7%	7%	8%	8%

The norm is 6% to 8%

Operating below the Norm could Indicate that the Municipality has the capacity to take on additional financing from borrowing to invest in infrastructure projects or it could relate to cash flow problems where it is unable to access borrowed funds, or the funding decisions of the municipality impacts of these levels. On the other hand, exceeding the norm could pose a risk to the municipality should changes or fluctuations in financing costs arise. The table above is not in line with NT Schedule SA 8, because of interest on landfill sites.

Requirements of the Borrowing, Funds and Reserves Policy (Hessequa Municipality)

Percentages of Total Annual Repayment (Capital and Interest) to Operating Expenditure to be less than









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1.7.5. <u>REMUNERATION (EMPLOYEE RELATED COSTS & COUNCILLORS REMUNERATION)</u> AS % OF TOTAL OPERATING EXPENDITURE)

	2015/16	2016/17	2017/18		2019/20 Medium Term Revenue & Expendit Framework		& Expenditure
	Audited Dutcome	Audited Outcome	Audited	Adjusted Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Employee Related Costs	116 413 761	127 791 236	150 458 498		186 234 060		212 769 380
Councillors Remuneration	6 046 658	6 483 887	7 202 030				9 537 501
Total Operating Expenditure	339 175 157	391 049 654	405 357 835	478 741 845	497 391 211		603 684 961
	36%	34%	39%	36%	39%	37%	37%

The norm range is between 25% and 40%. Hessequa Municipality is within the norm

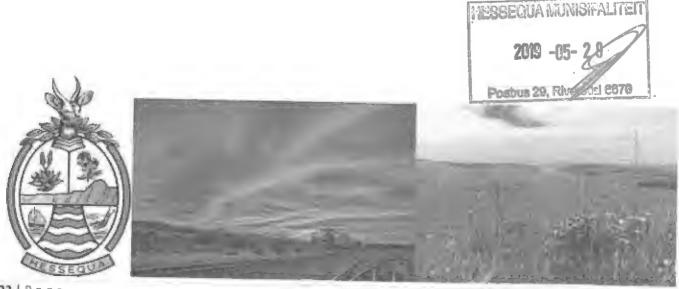
If the ratio exceeds the norm it could indicate inefficiencies, overstaffing or even the incorrect focus due to misdirected expenditure to non-essentials or non-service delivery related expenditure.

1.7.6. CONTRACTED SERVICES % OF TOTAL OPERATING EXPENDITURE

	2015/16	2015/16 2016/17			2019/20 Medium Term Revenue & Expenditure Framework				
·	Audited Outcome	Audited Outcome	Audited Outcome	Adjusted Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22		
Contracted Services	4 504 463	38 735 468	32 192 656	35 872 010	32 694 235	47 735 734	55 492 153		
Total Operating Expenditure	339 175 157	391 049 654	405 357 835						
T	1%	10%	8%	7%		9%	9%		

The norm range is between 2% and 5%

Ratios of Contracted Services is much higher because of the implementation of the new SCOA accounts. Before implementation of SCOA some of the Contracted Services was reflected under general expenses.



The operating revenue budget, excluding capital transfers and contributions for 2019/20. amounts R481,779 million. This is a 4.56% growth when compared to the 2018/19 adjustment budget. For the 2020/2021 financial year the revenue, excluding capital transfers and contributions, is R528,607 million and shows a increase of 9.72% when compared to 2019/20. For the 2021/2022 financial year, the revenue amounts to R574,662 million and shows a 8.71% growth when compared to 2020/2021.

The following table is a summary of the 2019/20 MTREF (classified by main revenue source):

WC042 Hessegua - Table A4 Budgeted Financial Performance (revenue and expenditure)

1809 A Budgeted Financial Performance (revenue and expenditure)												
Description	Ref		2016/17	2017/18	Current Year 2018/19					2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year		
Parameter B. C.	-	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/2	
Revenue By Source										-1 400002	** 202 I) 42	
Property rates	2	65 937	70 988	78 149	84 885	84 885	84 865	84 865	94 657	101 693	400.00	
Service charges - electricity revenue	2	117 788	128 077	132 153	138 175	138 175	138 175	141 221	157 911	171 272	109 82	
Service charges - water revenue	2	28 018	31 145	33 630	36 394	36 394	36 394	37 996	40 987	44 256	184 99	
Service charges - sanitation revenue	2	15 995	17 194	20 242	21 197	21 197	21 197	29 053	23 332		47 78	
Service charges - refuse revenue	2	11 612	12 542	15 264	18 162	18 162	18 162	25 274	22 895	25 199	27 21	
Rental of facilities and equipment		11 094	2 028	2 607	1 952	1 952	1 952			24 154	26 08	
interest earned - ex ternal investments		12 637	18 094		5 528 I	5 528		1 952	2 660 ,	2 871	3 09	
interest earned - outstanding debtors		1 035	1 522 #		1 573 :		5 528	5 528	8 688	8 723	8 72	
Dividends received	H		1	1 000	1010	1 573	1 573	1 573	1 698	1 834	1 98	
Fines, peneities and forfeits	П	44 052	66 507 1	38 417	67 872	47 070		-	4			
Licences and permits		1 245	1 319	1 420		67 872 Į	67 872	67 872	45 040 :	47 742	50 60	
Agency services	Н	1 778	1 987	2 218	1 475	1 475	1 475	1 475	1 563	1 657	1 750	
Transfers and subsidies		52 392	62 641		2 032	2 032 ;	2 032	2 032	2 203	2 247	2 292	
Other revenue	2	5 240		60 346	55 751	62 368	62 368	€2 368	59 137	74 894	87 108	
Gains on disposal of PPE		785	16 134	19 735	15 808	15 808	15 808	15 808	18 414	19 420	20 484	
Total Revenue (excluding capital transfere	 	369 608	4 906	503	2 500	2 500 !	2 500	2 500	2 595 ¦	2 643	2 694	
and contributions)		303 808	435 084	424 794	453 282	459 899	459 899	479 514	481 779	528 607	574 662	
Pevenue principles cons												

Revenue principles accepted by the Budget Committee and used in finalizing the final budget

Council's budget guidelines stipulated that rates and service tariffs have to increase with CPI plus 1% - 2%. After the compilation of the draft budget the budget committee recommended the following tariff increases for the 2019/2020 financial year.

Proposed tariff Increases over the medium term

Description	Medium Term R	2019/20 Medium Term Revenue & Expenditure Framework						
	Budget Year 2018/19	Budget Year 2019/20	Budget Year 2020/21					
Property Rates	9.0%	9.0%	9.0%					
Electricity (Average)	13,07%	13,07%	13,07%					
Water	12.0%	12.0%	12.0%					
Sanitation Revenue	9.0%	9.0%	9.0%					
Refuse Revenue	15.0%	15.0%	15.0%					



Table A4: Percentage growth in revenue by main revenue source – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue)

Description	2019/20 Medium Term Revenue & Expenditure Framework									
R thousand	Budget Year 2019/20	% Share	Budget Year 2020/21	% Share	Budget Year	% Share				
Revenue By Source					2021/22					
Property rates	94 657	19.6%	101 693	19,2%	109 828	40.40				
Service charges - electricity revenue	157 911	32.8%	171 272	32.4%	184 999	19.1%				
Service charges - water revenue	40 987	8.5%	44 256	8.4%	47 786	32.2%				
Service charges - sanitation revenue	23 332	4.8%	25 199	4.8%		8.3%				
Service charges - refuse revenue	22 895	4.8%	24 154	4.6%	27 214	4.7%				
Rental of facilities and equipment	2 660	0.6%	2 871		26 087	4.5%				
Interest earned - external investments	8 688	1.8%	8 723	0.5%	3 099	0.5%				
Interest earned - outstanding debtors	1 698	0.4%	1 834	1.7%	8 729	1.5%				
Fines	45 040	9.3%	47 742	0.3%	1 981	0.3%				
Licences and permits	1 563	0.3%		9.0%	50 607	8.8%				
Agency services	2 203	0.5%	1 657	0.3%	1 756	0.3%				
Transfers recognised - operational	59 137		2 247	0.4%	2 292	0.4%				
Other revenue		12.3%	74 894	14.2%	87 105	15.2%				
Gains on disposal of PPE	18 414	3.8%	19 420	3.7%	20 484	3.6%				
otal Revenue (excluding capital transfers	2 595	0.5%	2 643	0.5%	2 694	0.5%				
and contributions)	481 779	100.0%	528 607	100.0%	574 662	100.0%				
otal Revenue from Rates & Service Charges	339 781	70.5%	366 574	69.3%	395 914	68.9%				

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

In the table above it can be seen that revenue generated from rates and service charges forms a significant percentage of the revenue basket of the Municipality. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2019/20 financial year, revenue from rates and service charges totals to a budget of R339,781 million which is 70.5% of the total revenue budget, excluding capital transfers and contributions. This increases to R366,574 million (69.3%) and R395,914 million (68,9%) in the respective financial years of the MTREF.

Operating grants and transfers totals R59,137 million in the 2019/20 financial year and increases to R74,894 million by 2020/21 and increase to R87,105 million in the 2021/22 financial year. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:



Table SA18: Operating Transfers and Grant Receipts (NT – supporting tables)

Description	The day I considerate an electronic and electronic and the second		2015/10 2016/17	2017/18	201010				ledium Term F		
R thousand		Audited Outcome	Audited	Audited	Original	Adjusted	Full Year		Budget Year	Budget Yeer	
RECEPTS:	1, 2	Outpositio	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	12 2621/22	
Constitute Transfers and Grents		Not beautiful story many story		A SAME OFFICE AND ADDRESS OF THE ADD	A STEAM OF THE PROPERTY	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN COLUMN TWO	Th. Mr. Torrison. Artistians in	With the Michigan to			
National Government					~ [Separate seal for the seven	Married 600 40	an anni di balla dan sasanna balla in da		
Local Government Equitable Share		37 909	40 121	41 086	44 734	44 384	44 384	47 404	50 520	64 726	
		31 529	34 568	37 497	40 886	40 886 5	40 885	44 053	47 489	51 230	
Firence Management		1 460	1 475	1 550	1 560	1 636 1	1 538	1 550	1 550	1 550	
Municipal Systems Improvement		830			i			1 400	1 000	1 250	
Dme / Mtg Admin Staff Member	. 1	j			ĺ						
Integrated National Electrification Programme		3 000	3 000	1 000	600	264	264		800	4 000	
Epwp incentive		1 000 !	1 088	1 033	1 026	1 026	1 026	1 108	000	1 200	
Mig 5% Admirtinstration Portion Of Mig		1			673	673	673		****		
Vet On Netional Conditional Operating Grants					-,-	010	013	683	709	746	
Vat On Operating Grants National	1	1				1					
Flood Disaster Relief (National)	-			1							
Mig Operating Grant Expenditure											
Flood Dieaster - Project Manager- Admin	- Veneral										
Expended Public Works Programme integrated G	iran	1									
Local Government Financial Management Grant	[8a]		_								
Municipal Infrastructure Grant		_ !									
-	64	-	_		1						
		1			4						
Provincial Government:		17 309	37 950	20 348	9 958	18 908	48.000	47.5			
Housing		9 857	28 119	3 587	760		10 908	10 890	23 308	31 320	
Sport And Recreation	1	1		- 001	100	6 655	6 655	1 382	12 450	21 000	
Flood Duaster Prov Road Mant, Cdw Libraria	a, Lan	id Water, Hoe D	me			i					
Flood Disseter Fund		1									
Public Transport and Systems					i	j					
Dept Of Transport - Main Road Mainlenance		95 !	111	444	1	1					
Cdw Support Grant				111	110	110	110	103	118	118	
Library Extended Staff Levels Grant (Conditional G	Snenti										
Library Personnel Expenditure Grant (Vulnerable In	duple	nalities)			1						
Thusong Centre	-				i	-					
Financial Management					1	ě.			HE	SSECITA	MUNISIPALIT
Pgwc. Risk Management / Informal Audit		- i	365		1					1	
Pgwo Performance Management System											
Vet On Operating Grants Provincial	· ·					,				2019	-05- 20
Pgwo Tarif Structure Investigation	to I					1				2010	03/6
Pgwc Capacity Building Grant		1									
		300 1	120	240	300	360	360	380		Poshun 26	Biferedal (637)
Pgwo, Greening Davelop, Grant Turn Op Die Brak	1			50	į	i					E-10-00-100
Greenest Municipality Competition: Environmental	All	130 1	130	-	Ė	1					
Financial Management Support (WC_FMGSG)		353	-	330	330	80	80	4			
Other Capacity Building Grant		1			i	234	234				%
Thusong Support Grant		100			1				480		
Pgwc, Graduate internable Grant/Capacity Building		267	60	68	3				100		
Drought Support grant		1	1 000	7 500							
Fire Service Capacity Building Grant		I	1 200								
Community Development Workers	j				19						
Electrical Master Plan	İ	į			19	•					
Capacity Building		:				İ					
Housing		_ i			1						
Library Service			7.040	-					1		
Public Transport		6 407	7 010	7 884	9 389	8 644	8 844	8 725	10 840	10 202	
Replacement Funding		-	-			li di					
Municipal Systems Improvement		- 1	-		1						
Othe Capacity Building		-		600	1	8					
			200			824	824				

Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018	1/10		feellum Ferm R malture Frame	
R thousand	Ш	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast		Budget Year +1 2020/21	
District Municipality:	~~	_								
,								-		
Other grant providers: Seta/Distanter Relief Tracks Utilion		1 278	145	412	1 059	1 076	1 074	1 143	1 059	1 06
Business Engineering, Continuous Cultural Pri	olecte	10	128	372	1 049	1 049	1 049	1 049	1 049	1 048
Other Asia		10			10	10	10	10	10	10
Other:Latta		527								
Heitage Western Cape						i				
Arbor City Ameri (Total) Afroune centre		300						24		
Mining Companies			17							
Unspecified				40		17	17	60		
							- "	90		
otal Operating Transfers and Grants	5	Je 486	78 210	61 840	58 751	62 368	62 388	50 447	74.004	
AMERICAN FORM FOR W. So. of Saladone M. A. AMA-				-1000	-0 141	-4 J96	42 318	89 137	74 894	67 106
solte Transfers and Grants		the second second	AND A CARD OF LABOR	* *******		AVI NOTE MANAGED			e and the desired different	to receive a sample
Mallonal Government	-	66 115	43 023	25 332	15 180	15 539	18 530	14 953	14 884	16 978
Municipal infrastructure Grant (Mig) Public Transport And Systems	-	13 332	13 023							
Integrated National Electrification Programme	-		Į	_	2 400	2 737	2 737	4 442	4 444	
Municipal intrastructure Grant (Mig)				18/813	12 789	12 769	12 789	1 955	1 200	1 800
Fixed Diseator		39 325	30 000			,				
Dept Of Mineral And Energy (Dine) Regional Bulk Infrastructure			i	11 519				i	1	ESSE
Expanded Public Works Program - Nat Grant	41/4				- 1			i	1	
Dept Werner Athurs		3 688				1				6
Municipal Systems Improvement								i		2
Financial Management Grant						14	14	,		
Other capital transfers/grants [incert desc] Municipal Deseter Grant [Schodule 58]								1		Prebu
Annual Annual Control of the State of S								1		
		1								
Provincial Sovernment:		-	-	-	335	8 432	8 482	1 201	£30	81
Disenter and Emergency Services Financial Management			-			7 762	7 782	830	. 1	
Housing						250	250			
Human Gellement Development		- 1	-	_						
Libraries Archives and Museuma		-	-					1		
Libraries, Archives and Museums Library Service		-	-	-				;		
Municipal Systems Improvement		7 1	-	-	335	335	335	131	530	61
Dline		- 1	-	-		-1-	68	and the same of th		
Greenest Municipality Competition		1					00			
Environmental Aliana & Plenning Financial Management Support (WC_FMG8G)		- 1	-	-		18	19			
District Municipality:		- 1	_	_	- 1	- 1	_	330		
								-		_
		#			The second second			L Hallande		
	****	1				1		rantinosis de reggio fere	man all the comments of the second	
ther grant providers:		- 1			4 000 1	4 l		1	1	
Agency Francaise de Development	- +-	-		-	1 000	5 787	8 737	-		
Foreign Government and International Organization	tions		-	_		4 600	4 500			
Mining Companies				-						
Private Enterprises Product	1	-	Care	-	1 000	1 000	1 000	}		
Unspecified	-		-	-		237	237			
Gapital Transfers and Grants	5	56 116	48 021	25 332	16 524	29 708	20 706	16 243	18 194	40.000
L RECEIPTS OF TRANSFERS & GRANTS		112 611	121 239	87 172	72 275	92 076	92 070	75 380	90 089	16 039

In the publication of the Western Cape DORA the Library Service Grant was overstated with R600 000. This will be officially corrected by the Provincial Library Services before the final approval of the budget in May 2019. The municipal budget for Library Services are correct in the draft 2019/20 MTREF budget.

1.8.1 ELECTRICITY TARIFFS

The operational budget for the 2019/2020 financial year makes provision for the following electricity tariff increases from 1 July 2019:

Eskom tariff increase in respect of purchase of electricity (NERSA): 15.63%

Municipal electricity tariff increases – (average)
 13.07%

Availability Charges

Connection charges, deposits



The budget provides for a 15.63% increase in bulk purchases and 13,07% for average tariff increases. For indigent households the tariff increase for electricity consumption (51 to 350 Kwh) per month will increase by only 6.04%.

Principles and Policy on Tariffs and Free Basic Services Policy & By-Law for 2019/20 has been amended with the following:-

Tariff Policy

9.1.1.1(b) & 9.2.1.1(b) - phasing out of 33A-45A

9.1.1 Customers with Conventional Meters

- 9.1.1.1 Customers with conventional meters are billed as follows:-
 - (b) Two part tariff:
 - i. Basic monthly charge (R/month). The basic charge is determined by the category within which the consumer's tariff circuit breaker size falls, i.e. 0 to 32A, (33 to 45A), 33A to 63A and 64 to 80A for single, and 0 to 32A; (33 to 45A): 33A to 63A and 64 to 80A for three phase.

9.2.1 Customers with Conventional Meters

- 9.2.1.1 Customers with conventional meters are billed as follows:-
 - (a) Two part tariff:
 - Basic monthly charge (R/month). The basic charge is determined by the category within which
 the consumer's tariff circuit breaker size falls, i.e. 0 to 32A, (33 to 45A), 33A to 63A and 64 to
 80A for single phase, and 0 to 32A, (33 to 45A), 33A to 63A, 64 to 100A for three phase.

9.1.2.1(i) & 9.2.2.1(b)(i) - phasing out of 33A - 45A

9.1.2 Pre-paid Customers

- 9.1.2.1 Prepaid users are charged based on a Two part tariff:
 - i. The basic charge is determined by the category within which the consumer's pre-payment meter trip setting falls, i.e. 0 to 32A, (33 to 45A), 33A to 63A and 64 to 80A for single phase and 0 to 32A, (33 to 45A) and 33A to 63A for three phase. The basic charge will not be billed monthly but collected when customers purchase electricity at any given time as follow:-



Hessequa Municipality

2019 -05- 2-9
2019/20 Final Annual Budget and April 1979
Postua 29, Riversa 1979

9.2.2 Pre-paid Customers

9.2.2.1 Prepaid users are charged on a Two part tariff:

i. Basic monthly charge (R/month). The basic charge is determined by the category within which the consumer's pre-payment meter trip setting falls, i.e. 0 to 32A; (33-to-45A); 33A to 63A and 64 to 100A for single phase and 0 to 32A, (33 to 45A), 33A to 63A and 64 to 100A for three phase. The basic charge will not be billed monthly but collected when customers purchase electricity at any given time as follow:-

Roof Top Study

1. Compliation and approve of a policy

The Small Scale Embedded Generation Policy has been completed and was adopted by Council on 27 June 2018.

2. An input tariff must be created

NERSA feed-in tariff was approved for the amount of 0,6617c/kWh. The implementation of the feed-in tariff is dependant of the financial system upgrade to include the feed-in tariff on consumer accounts who request to feed back on the municipal network.

3. Investigate the operation on the existing system

in process.

4. Cost of Supply

Cost of supply study is completed in June 2018 and was sent to NERSA for scrutiny. No feedback was received from NERSA to date after confirmation of receipt of the Cost of Supply document from Hessequa Municipality.

5. Capital contribution

During 2018/19 the municipality started to update its master plans. Once the updating has taken place, the capital contributions per service will be workshopped with Council for possible implementation on 1 July 2020.

"Time of use" (T.O.U) tariff

The T.O.U tariff is already implemented for the bulk supply points from Eskom and the first phase is concluded. Diepkloof and Heidelberg's application for revised tariff structure were sent to Eskom and a quotation was received, which is payable by the Municipality. The new tariff rationalisation from NERSA is still not finalised and will be communicated as soon as the outcomes are available. This process is unfortunately not finalised by NERSA yet and feedback will be provided as soon as the rationalisation of the tariff structure is finalized by NERSA.

The new roll out for T.O.U tariff implementation will form part of a second phase to include bulk users and is also dependant on budget requirements for both the Technical- and Financial Departments. The financial system must be upgraded to ensure that the finance system can include the T.O.U tariff structure for bulk consumers. The current electricity meters for bulk consumers must be changed to smart meters in order to ensure that the metering can be adjusted accordingly.

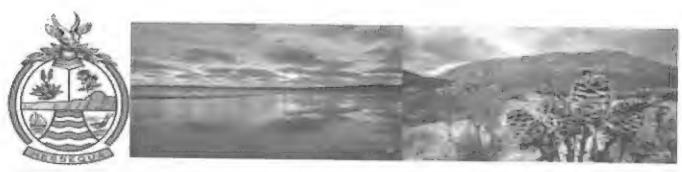
The T.O.U tariff structure implementation runs concurrent with the financial system and smart metering system, which is required to be budgeted, for successful implementation. Due to NERSA's tariff approval for

the tariff structure changes, smart system installations and financial system upgrade requirements, the process will be workshopped during the 2019/20 year to establish the feasibility for implementation at Hessequa Municipality from 1 July 2020.

C M B will compile the NERSA application

NERSA is in the process of consulting with municipalities regarding the rationalisation of electricity tariffs within the distribution industry to find the most appropriate structures. In view hereof, it is proposed that the municipality's present structure be retained and not be changed until NERSA has finalised their consultation process, and provided clear guidance on the way forward.

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ELECTRICITY TARIFFS

		Current Tariff 2018/2019 per	Proposed Tariff 2019/2020 per	%
	Consumer	kWH (excl. vat)	kWH (excl. vat)	Increase
1.	Domestic - Conventional Meters			
	0 - 50 kWH	0.9100	1.0280	12.97%
	51 - 350 kWH	1.1590	1.3100	
	351 - 600 kWH	1.6410	1.8550	
	> 600 kWH	1.9370	2.1900	
	Basic Charges - 60 amp	403.80 pm	442.20 pm	9.51%
2.	Domestic - Pre-pald Meters (Indigent)			
	0 - 50 kWH	free	free	
	51 - 350 kWH	1.1590		
	351 - 600 kWH		1.2290	6.04%
	> 600 kWH	1.6410	1.8550	13.04%
	Basic Charges - 20 amp	1.9370 N il	2.1900 Nil	13.06%
3	Domestic - Small Users - Pre-paid Meters	·		
	0 - 50 kWH	7.5455		
	51 - 350 kWH	0.9100	1.0280	12.97%
	351 - 600 kWH	1.1590	1.3100	13.03%
	> 600 kWH	1.6410	1.8550	13.04%
	Basic Charges - 60 amp	1.9370 94.90 pm	2.1900	13.06%
,	,	94.90 pm	103.92 pm	9.50%
4	Domestic - Pre-paid Meters			
	0 - 50 kWH	0.9100	1.0280	12.97%
	51 - 350 kWH	1.1590	1.3100	13.03%
	351 - 600 kWH	1.6410	1,8550	13.04%
	> 600 kWH	1.9370	2.1900	13.06%
	Basic Charges - 60 amp	189.79 pm	207.83 pm	9.51%
5	Domestic - Pre-paid Meters - Alternative			
	0 - 50 kWH	0.9940	1.1230	12 000/
	51 - 350 kWH	1.2620	1.4260	12.98%
	351 - 600 kWH	1.7570		13.00%
	> 600 kWH	1.9370	1.9860	13.03%
	Basic Charges - 60 amp	Nil	2.1900 N il	13.06%
i.	Business - Conventional Meters			
	Energy consumption per kWH	4 4350	4 44.40	
	Basic Charges - 60 amp	1.4250 494.40 pm	1.6140 540.00 pm	13.26% 9.22%
	·	13-11-10 (5111	5-10:00 pm	5.22%
	Business - Pre-paid Meters			
	Energy consumption per kWH	1.4250	1.6140	13.26%
	Basic Charges - 60 amp	232.37 pm	253.80 pm	9.22%
	Pirelnose Bulk C		piii	3.347.0
	Business - Bulk Consumers			
_	Energy consumption per kWH	0.7760	0.8850	14.05%



Revenue and Expenditure in respect of the Electricity Department

(Excl. capital grant & Free Basic Services)	Budget 2018/19	Budget 2019/20
Total Electricity Revenue	155 824 731	176 551 166
Total Electricity Expenditure	139 324 617	156 890 750
NETT PROFIT / (LOSS)	16 500 114	19 660 416
Percentage Gross Profit	11.84%	12.53%



As can be seen from the above figures, the electricity department reflects a budgeted surplus in 2018/19 of R16,500 million (11.84%) and a surplus in the 2019/20 draft budget of R19,660 million (12.53%). This service is a trading service and has to show a surplus.

The table excludes capital grant income and the cost of free basic services.

It is clear from the above that there is an increase in the net profit on electricity. The surplus that Hessequa Municipality generates from electricity sales is well within the norm of between 8 -15%. The main reasons for the increase in the surplus is because of the small difference between tariff increases to municipality for purchase of electricity (15.63%) and tariff increases allowed by the municipality 13,07.

1.8.2 WATER TARIFFS



It is recommended that the water tariffs, i.e. the basic charges, consumption tariffs and availability charges increase by 12% and all sundry charges by 8% from 1 July 2019. Attention is also directed to the tariffs in periods of drought which is also shown in Annexure A. The tariff structure for the 2019/20 financial year has not been changed. The structure is designed to charge higher levels of consumption at a higher rate.

Water is a scarce commodity and its usage must be managed carefully by everyone. Provision has been made in the budget for additional water

sources which will have a future implication on the operating budget.

The Credit Control and Debt Collection Policy & By-Law for 2019/20 has been amended with the following:-

17(5)(h) tot (i): Water leakages

- (h) Any water leakage discovered on the side of the customer will be the responsibility of the customer.
 - (i) A customer may qualify for a reduction in levy as determined by Council on his/her account in the event of a water leakage, if:
 - (i) the leakage was repaired within 48 hours after detection / notification by the municipality; and
 - (ii) the customer has not applied for discount on water leakages within the previous 12 months.

- (j) Where a customer repaired such a water leakage the Municipality may consider a rebate on the water account of the customer. In this regard:-
 - (i) the customer must apply in writing, within 10 days after completion of repairs, for such rebate.
 - (ii) a receipt as proof of repairs must be submitted with the application.
 - (iii) the application must be submitted to the Chief Financial Officer for approval.
 - (iv) the rebate will be calculated on the average of the previous 12 month's consumption at the lowest tariff;
 - (v) if approved, the applicable credit will be passed in the subsequent account; and
 - (vi) Paragraph 17(5)(j) will only apply where consumption increased more than double the average usage of the previous 12 months due to a leak.

Proposed Water tariffs

The following table shows the impact of the proposed increases in water tariffs for domestic and other consumers:

WATER TARIFFS			
CATEGORY	Current Tariff 2018/2019 Rand per kl (excl. vat)	Proposed Tariff 2019/2020 Rand per kl (excl. vat)	% Increase
Residential			
Water consumption: 1 - 15 kl	6.92	7.75	12%
Water consumption: 16 - 30 kl	7.90	8.84	12%
Water consumption: 31 - 40 kl	8.61	9.65	12%
Water consumption: 41 - 50 kl	10.48	11.74	12%
Water consumption: 51 - 70 kl	12.30	13.77	12%
Water consumption: > 70 kl	14.82	16.60	12%
Old Age Homes / Schools		W. IIII III III III III III III III III	
Water consumption: 1 - 70 kl	5.08	6.81	12%
Water consumption: 71 - 90 kl	5.92	7.75	12%
Water consumption: > 90 kl	8.61	9.65	12%

Revenue and Expenditure in respect of the Water Department

(Excl. capital grant & Free Basic Services)	Budget 2018/19	Budget 2019/20
Total Water Revenue	49 552 140	55 523 505
Total Water Expenditure	36 822 878	39 508 459
NETT PROFIT / (LOSS)	12 729 262	16 015 046
Percentage Gross Profit	34.57%	40.54%



As can be seen from the above figures, the water department reflects a budgeted surplus in 2018/19 of R12,729 million (34.57%) and a surplus in the 2019/20 budget of R16,015 million (40.54%). This service is a trading service and has to show a surplus. Water consumption trends are still very volatile and it was difficult to project future water consumption patterns. This is always a risk as far as income is concerned.

The table exclude capital grant income and the cost of free basic services.

1.8.3 REFUSE REMOVAL TARIFFS

The service is categorised as an economic service, which means that it has to pay for itself from service fees. It is recommended that the refuse removal tariffs be increased by 15.0% from 1 July 2019.

The reason for the big increase in tariffs is because the department is an economic service that is being operated at a loss. The implementation of the higher tariff will decrease the deficit so that the cost of non-cash items can be recovered. The costs are specifically for depreciation and provision for landfill sites.

Legislation determines the following in connection with refuse removal: Provincial gazette 6588 of 19 December 2008 states:



Reg 5: Compulsory use of service

- (i) No one except the municipality or a person authorized by the municipality may remove any refuse from any property or dispose of it
- (ii) Every owner of property must, where a service is available, make use of the refuse removal or disposal service provided by the municipality in respect of refuse originating from such property
- (iii) The tariff determined by the municipality will be payable by the owner, irrespective of whether the service is used or not.

Reg 19: Burning of refuse

No person may burn refuse without the written permission of the municipality

Rural refuse removal

This has been levied since July 2018. The rural area has been divided into smaller sections, and the system ensure that one owner will not be levied for "ten" refuse removals. The levy of refuse removal in the rural areas has been incorporated in the policy and tariffs were implemented over the last year (2018/19). The determination of the tariff is as follows:

- Property used for agricultural purposes X 60% of the domestic refuse tariff
- Properties identified by the technical department where developments exist or business is practiced (e.g. Oakdale, Riverside. Puntjie, Press Room, Botterkloof, Kasselshoop etc.) are levied as follows:
 - o Amount of businesses on premises X 60% of business tariff per business activity
 - o Amount of households on premises X 60% of domestic tariff per household

Residential

Removal from transfer stations - 60% of domestic tariff 34 | Page



Dumping at dumping site - 60% of domestic tariff

Business/Commercial/Industrial

Removal from transfer stations - 60% of business/commercial/industrial tariff

Dumping at dumping site- 60% of business/commercial/industrial tariff

The Principles and Policy on Tariffs and Free Basic Services Policy & By-Law for this category for 2019/2020 has been amended with the following:

REFUSE POLICY

11.1.3 The Council has determined the following categories for refuse removal in rural areas:

11.1.3.3 - Special agreements — Determined and approved by Council from time to time. All developments with eleven or more units that have created a central collection point for refuse as agreed with Council may qualify for a reduced tariff as determined by Council on an annual basis. The Body Corporate may apply, before the 31st of December of the year preceding the financial year for which the rebate is applied for, in writing for a rebate. If approved, a rebate of 20% will be applied. If no application is received the full charges will be levied.

Revenue and Expenditure in respect of the Refuse Department

(Excl. capital grant & Free Basic Services)	Budget 2018/19	Budget 2019/20
Total Refuse Revenue Total Refuse Expenditure	25 685 067 32 345 409	
NETT PROFIT / (LOSS)	-6 660 342	-1 772 850
Percentage Gross Profit	-20.59%	-5.32%

This net deficit shows a decrease from 2018/19 of R6,660 million (20.59%) to R1,772 million (5.32%) in 2019/20. Included in the budget expenditure for 2019/20 are Depreciation of R6,307 million and Finance Charges of R7,279 million for Landfill Sites.

The table excludes capital grant income and the cost of free basic services.



The following table shows the impact of the proposed increases in refuse tariffs for domestic and other consumers:

		Tariff -	Tariff -	
		2018/2019	2019/2020	%
REFUSE REMOVALS	PER UNIT	(excl. vat)	(excl. vat)	Increase
Domestic Households	Per month	R 129.00		
Business/Commercial/Industrial			112-10.00	ika#70
Maximum of two removals per week	Per month	R 291.00	R 335.00	15%
Bulk - Business/Commercial Industrial			11 000.00	1270
Maximum of three removals per week	Per month	R 644.00	R 741.00	15%
Bulk - Business/Commercial Industrial			117-12100	0.570
Maximum of four to seven removals per week	Per month	R 1 291.00	R 1 485.00	15%
Removal from transshipping station-rural areas/dumping at dumping sites				
Posidontial	Per month	77.40	89.00	15%
Removal from transshipping station-rural areas/dumping at dumping sites				
Dusinger	Per month	174.60	201.00	15%

1.8.4 SEWERAGE FEES



The service is an economic service, which means that it has to pay for itself from service fees.

The sewerage tariffs have been increased as follows:

Connection fees

Availability fees: Sewerage and Conservancy tanks

Sewerage fees

9%

Tariffs must be calculated on growth of services sold and an annual increase. The inflation targets of 3 to 6% can only be

attained if there is growth. The current poor national economic climate has resulted in very little growth over the past years. This causes tariffs to increase above inflation.

Revenue and Expenditure in respect of Sewerage Department

(Excl. capital grant & Free Basic Services)	Budget 2018/19	Budget 2019/20
Total Sewerage Revenue Total Sewerage Expenditure	29 429 394 30 355 307	
NETT PROFIT / (LOSS)	-925 913	
Percentage Gross Profit	-3.05%	5.39%



The net loss of R0,925 million (3.05%) in 2018/19 turns into a surplus of R1,678 million (5.39%) in 2019/20. The turnaround from net loss to net surplus for the service are due to savings on varies expenditure items and the 9% tariff increase.

The table exclude capital grant income and the cost of free basic services.

The following table shows the impact of the proposed increases in sewerage tariffs for domestic and other consumers:

Revenue and expenditure in respect of Sewerage Department

		Tariff -	Tariff -		
		2018/2019	2019/2020	%	
SEWERAGE	Unit	(excl. vat)	(excl. vat)	Increase	
Availability	Fees - Empty	Stands		<u></u>	
All Empty Stands - Sewerage Network	Per erf p/y	R 1 717.00	R 1872.00	9.0%	
All Empty Stands - Septic Tanks	Per erf p/y	R 857.00	R 935.00	9.1%	
Basic Per Connections					
20 mm water connection	Per month	R 146.00	R 159.00	8.9%	
20 mm water connection - 15% rebate	Per month	R 124.00	R 135.00	8.9%	
25 mm water connection	Per month	R 185.00	R 202.00	9.2%	
32 mm water connection	Per month	R 258.00	R 281.00	8.9%	
40 mm water connection	Per month	R 362.00	R 395.00		
50 mm water connection	Per month	R 524.00	R 571.00	9.0%	
80 mm water connection	Per month	R 1 225.00	R 1 335.00	9.0%	
Basic Per Connections - Septic Tanks	1	V.F		51070	
Basic - All Septic Tank Consumers	Per erf p/m	R 146.00	R 159.00	8.9%	
Basic - Septic Tank Consumers - 15% rebate		R 124.00	R 135.00	8.9%	
Conservancy / Septic Tanks - Withdrawals				21,570	
Tariff - withdrawal - All consumers	Per withdrawal	R 255.00	R 277.00	8.6%	
After hours	Per withdrawal	R 510.00	R 555.00	8.8%	







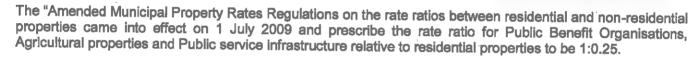


1.8.5 PROPERTY RATES

Revenue from property rates is used to fund services that benefit to the community as a whole as opposed to individual households. These include "non-income generating services/functions" such as streets in town, parks and amenities, administration of the provision of general services. Determining an effective property rate tariff i.t.o. the Municipal Property Rates Act of 2004 and Municipal Property Rates Regulations, 2006, is therefore an integral part of

the municipality's budgeting process.

Tariffs Increase 9% as set out below. The cost of rebates, not compulsory by legislation, is R7.2 million. This excludes property that qualifies as Indigent.



The MPRA Amendment Act came into effect on 1 July 2015 and the implementation of the Public Service Purposes Infrastructure (PSP) can have serious financial implications in future years. The reason is that the current tariffs for government property is more that of Residential/Business tariffs. If an announcement in this regard is made, Municipalities will not be able to differentiate between normal Residential/Business properties and that of Government Properties. Provision has already been made in previous budgets to bring tariffs of state owned property closer to those of residential and business properties

Council has been busy over the last 2 years with bringing the residential and commercial tariffs of state departments closer to the tariffs applicable to normal residential and commercial properties. Instead of the 9% increase in property rates for all properties in the budget for 2019/20, the increase in tariffs for state departments has been capped at ±6.63%. Although this is a slow process, it will be equalised eventually. The application of the lower increase will cost Council ±R75 029 in the 2019/20 financial year.

Council implemented the new valuation roll on 1 July 2014 and this is the sixth year on this roll. Because of the huge cost to compile a new valuation roll and to implement it, application was made the previous year for the extension of the existing roll and this was approved Western Cape Government. A new valuation roll will be implemented on 1 July 2021 and this budget makes provision for this. The current valuation roll will be effective for the last time during 2020/2021. The process that will be followed with the new roll will be communicated by newsletter, website and local media.

Tariffs in the draft budget is as follows:

The following table reflects:

- Valuation roll
- Current tariff
- Expected revenue 2018/19
- Tariff Draft Budget 2019/20
- Draft Budget Income new tariffs 2019/20
- Tariff Increase %



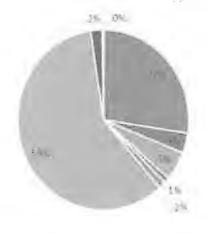
	Valuation Roll	Current Tariff	Expected 18/19	Tarlffs Draft Budget 2019/20	Draft Budget - Income - new tariffs	Tariff increase
Business	519 694 000	0.007858	4 083 755	0.008565	4 451 179	9.00
Farm Properties	3 616 096 365	0.001919	6 939 289	0.002092	7 564 874	9.02
Farm Properties - Business	39 060 000	0.007858	306 933	0.008565	334 549	9.00
Farm Properties - Lifestyle	293.013.000	0.007678	2 249 754	0.008369	2 452 226	9.00
Government	201 887 500	0.015696	3 168 826	0.016737	3 378 991	6.63
Municipal/Non Rateable	313 417 800	0.000000	0	0.000000	0	0.00
Protected areas	46 563 408	0.000000	0	0.000000	0	0.00
Public Benefit	111 829 800	0.000000	0	0.000000	0	0.00
Public Benefit	6 665 000	0.001919	12 790	0.002092	13 943	9.02
Public Service Infrastructure	19 460 480	0.000000	0	0.000000	0	0.00
Residential Improved	8 561 597 851	0.007678	65 675 389	0.008369	72 152 012	9.00
Vacant	759 480 401	0.015355	11 661 822	0.016737	12 711 423	9.00
	14 488 765 605		94 098 559		103 059 198	

Income per Category	%
Business	4.32
Farm Properties	7.34
Farm Properties Business/Lifestyle	2.70
Government	3.28
Public Benefit	0.01
Residential Improved	70.01
Vacant	12.33
	100.00



<u>Valuation Roll</u>
The following table reflects the percentage represented by the various categories of the roll.

Roll Per Category



MAGRICULTURAL * follows: 11 1 2 1 mm ¥ 11,51, € 51,57 (T 1747E 0 54FT 1974 WINDS IN ematt, to acco The % revenue from the various towns for the current year as well as for the 2019/20 budget is as follows:

Albertinia
Gourismond
Heidelberg/Witsand
Rural
Riversdal
Slangrivier
Stilbaai/Jingensfontein/Melkhoutfontein

Draft Budget 2019/20	Budget 2018/19	Draft Budget 2019/20	Budget 2018/19
	70	R	R
4.32	4.38	4 426 499	
3.92	3.95	4 022 106	
15.18	15.25	15 573 074	-
12.02	12.02	12 331 780	
10.26	10.36	10 519 407	
0.45	0.45	459 098	
53.85	53.59	55 227 238	
100	100	102 559 201	0

Proposed Rebates 2019/20

- R50,000 Residential Valuation Rebate the MPRA requires a R15,000 rebate and Hessequa gives an extra R35,000 per residential property.
- The Municipality awards a 100 per cent grant-in-aid on the assessment rates of rateable properties of certain classes such as registered welfare organizations, etc. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.
- 10% rebate on commercial and residential properties in rural areas (residential calculated after the deduction of the valuation rebate)

Pensioners rebate

The Municipality grants a rebate, to be determined on an annual basis, for retired and disabled persons that do not qualify in terms of Council's approved Indigent Policy. For the 2019/20 financial year rebates will be applied as follows:

(a) Gross income (prior to any deductions, excluded medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act)

R0 - R3 500 per month - 25%; and

(b) Gross income (prior to any deductions, excluded medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act)

R3 501 to R8 000 per month - 15%.

Additional rebates for owners who qualify in terms of above table (additional on balance of rates) can be granted to owners or usufructuaries if they can be categorised in one of the following age categories: -

- (a) 60 to 75 years 25%;
- (b) 76 to 85 years 35%; and
- (c) 86 years and older 50% (2018/19 = 40%)

Posbus 29, Riversdal 6870

The former tariffs as applied to accounts, is reflected in the following table.

Rates Tariff history for the last 3 years and the three years of the MTREF period

CATEGORY	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Residential Properties	0.006582	0.007109	0.007678	0.008369	0.009122	0.009943
Vacant Plots	0.011469	0.012387	0.015355	0.016737	0.018243	0.019885
Agricultural	0.001645	0.001777	0.001919	0.002092	0.002280	0.002485
State	0.014512	0.015673	0.015696	0.016737	0.017909	0.019162
Business	0.006737	0.007276	0.007858	0.008565	0.009336	0.010176

2017/18 2018/19 2019/20 2020/21 2021/22	Average increase Average increase Average increase Average increase Average increase	8% 8% 9% 9% 9%	Increase for state owned property 4% Increase for empty plots 24%/state owned property 4% Increase for state owned property 6.63% Increase for state owned property 6.63% Increase for state owned property 6.63%
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WC042 Hessequa - S	lupporting Ta	able SA14	Household	bille
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WC042 Hessequa - Supporting Table SA	14 H	lousehold bii	la .								
December 1		2015/16	2016/17	2017/18	Сп	rrent Year 2018	V19	2019/20	Hedium Term i Fram		enditure
Description	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	2019/20	+1 2020/21	+2 2021/22
Rand/cent								% Incr.			
Monthly Account for Household - Widdle	1										
Income Range'											
Rates and services charges:											
Properly raises		333.18	356.53	385.07	415.89	415.89	415.89	9.0%	453.32	489.59	528.75
Electricity: Basic levy		352,20	379.20	381.00	403,80	403.80	403.80	9.5%	442.20	477.58	515.78
Electricity: Consumption		1 349.00	1 428.75	1 477.30	1 578.25	1 578.25	1 578.25	13.0%	1 784.15	1 928.88	2 081.03
Water: Basic levy		97.00	104.00	112.00	125.00	125.00	125.00	12.0%	140.00	151.20	163.30
Weter: Consumption		171.75	183.75	198.45	222,30	222.30	222 30	11.9%	248.85	268.76	290,28
Sentation		118.00	125.00	135.00	148,00	148,00	146.00	8.9%	159.00	171.72	185.46
Refuse removal		91.00	97.00	112.00	129.00	129.00	129.00		148.00	159.84	172.63
Other		91,00	81.00	11200	129.00	129.00	128.00	14.7%	146.00	109.84	1/2.03
	1	0.540.40	0.074.00	0.000.00	n 466 n.f.	0.400.04	0.000.04	44.84	0.0000.00	0.045.00	0.001.04
VAT on Services		2 512.13	2 674.23	2 800.82	3 020.24	3 020.24	3 020.24	11.8%	3 375.52	3 645.58	3 937.21
	1	305.05	324.48	338.21	390.65	390.65	390 65		438.33	473.40	511.27
Total large household bill:		2 817,18	2 998.70	3 139.03	3 410.89	3 410.89	3 410.89	11.8%	3 813.85	4 118.96	4 448.48
% Increase/-decrease			6.4%	4.7%	8.7%	(0.0%)	-		11.8%	6.0%	8.0%
Monthly Account for Household - 'Affordable	2			, i							
Range'											
Rates and services charges:											
Property rates		230.66	246.83	268.59	287.93	287.93	287.93	9.0%	313.04	338.94	366.06
Electricity: Basic lavy		352.20	379.20	381.00	403.80	403.80	403.80	9,5%	442.20	477.58	515.78
Electricity: Consumption Water: Basic levy		547.80	566.45	598.50	639,36	639 35	639.35	13.0%	722.65	780.46	842.90
Water: Consumption		97 00 141 25	104,00 151,10	112.00 163.20	125:00 182.80	125.00 182.80	125.00 182.80	12,0% 12.0%	140.00 204.65	151.20 221.02	163.30 238.70
Benitation		118.00	125,00	135.00	146.00	148.00	148.00	8.9%	159.00	171,72	185.46
Reluse removal		91.00	97.00	112,00	129.00	129.00	129.00	14.7%	148.00	159.84	172.63
Other		1			1.20,000	120.00	120100	I-MI M	1-10100	100,01	1111,00
aub-total		1 577.91	T 889.56	1 764,29	1 913.88	1 913.88	1 913.88	11.3%	2 130.34	2 300,76	2 484,83
VAT on Services		202.09	213.41	225.26	243.89	243,89	243.89		272.48	294.27	317.81
Total small household bill:		1 780.00	1 682,99	1 993,54	2 157.77	2 157.77	2 157.77	11,4%	2 402.81	2 595.04	2 802,64
% increase/-decrease			5.8%	5.9%	8,2%	-	-		11.4%	8.0%	8.0%
Monthly Account for Household - Indigent	3								·		
Household receiving free basic services		1	:								
Rates and services charges:											
Property rates		127.85	137.13	148.10	159.96	159.96	159.96	9:0%	174.35	188.30	203.37
Electricity: Basic levy							·			_	-
Electricity: Consumption		298.50	319.80	325 50	347.70	347.70	347 70	6.0%	368.70	398.20	430.05
Water: Basic levy		97.00	104.00	112.00	125.00	125,00	125.00	12.0%	140.00	151.20	163,30
Water: Consumption		78.65	84.13	90 87	101.78	101.78	101.78	12.0%	113.95	123.07	132.91
Senitation		118.00	125,00	135.00	146.00	146.00	146.00	8.9%	159.00	171,72	185.46
Raliza removal	ľ	91.00	97.00	112,00	129.00	129.00	129.00	14.7%	148.00	159.84	172,63
Other											
sub-total		811.00	867.06	923.47	1 009.44	1 009,44	1 009.44	8.4%	1 104.00	1 192.32	1 287,71
VAT on Services		102 47	109.49	116.31	127.42	127.42	127.42		139.45	150.60	162.65
Total email household bill:		913,48	976.54	1 039.78	1 136.86	1 136.88	1 136,86	9.4%	1 243,45	1 342.93	1 450.36
% Increase/-decrease			6.9%	6.5%	9.3%	_	_		9.4%	8.0%	8.0%
	<u> </u>					L	<u> </u>	L	L	L	



There was a request from the committee that examples of the impact of tariffs on accounts in the area should be provided. The following for perusal:

DETAIL : PROPERTY RATES AND SERVICES	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2018/2018 % Increase	2019/2020	2019/2020 % Increase
WARD 1 - STILL BAY-EAST								
Property Market Value : R1,503,000	686.42	744.78	796.97	860.78	929.68	8%	1 013.35	9%
Water Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 30kl.	159.00	171.75	183.75	198.45	222.30	12%	248.86	12%
Electricity Basic : 60A connection (Conventional meter)	321.00	352.20	379.20	381.00	403.80	6%	442.20	10%
Electricity Consumption 750kWh.	847.20	935.75	1 005.30	1 024.05	1 094.00	7%	1 237.00	13%
Basic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
VAT	224.87	247.20	265.20	274.75	318.02	1079	356.26	1076
Monthly Services Account	1 831.07	2 012.90	2 159.45	2 237.25	2 438.12	9%	2 731.31	12%
Total Monthly (Property Rates + Services)	2 517,49	2 757.68	2 956.42	3 098.03	3 367.79	9%	3 744.65	. 11%
Monthly R/C Increase		240.19	198.73	141.62	269.76	278	376.86	11%
MELKHOUTFONTEIN - Deemishulp								
Market Value : R47,000	0.00	0.00	0.00	0.00	0.00	#DIV/0I	0.00	#DIV/0I
Water Basic: 20mm Connection (Indigent Free)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Consumption: 20kl water (6kl Free)	72.80	78.65	84.13	90.87	101.78	12%	113.95	12%
Electricity Basic : 20Amps (Prepaid basic - free)	.0.00	0.00	0.00	0.00	0.00	#DIV/01	0.00	#DIV/OI
Electricity Consumption 350kWh (50kW free).	278.10	298.50	319.80	325.50	347.70	7%	368.70	6%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	#DIV/DI	0.00	#DIV/0I
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/DI	0.00	#DIV/01
VAT	49.13	52.80	56.55	58.29	67.42	Wall From	72.40	WDI VIOL
Monthly Services Account	400.03	429.95	460.48	474.66	516.90	9%	555.05	7%
Total Monthly (Property Rates + Services)	400.03	429.95	460.48	474.00	-1000	,		
Monthly R/C Increase	400.03	29,92	30.53	474.66 14.18	516.90 42.24	9%	555.05 38.15	7%
					72.27		36.19	
WARD 1 - STILL BAY-WEST (EMPTY STAND)				T				
Property Market Value : R1,250,000	987.90	1 071.90	1 146.90	1 238.70	1 535.50	24%	1 673.70	9%
Availability Fees								414
Electricity	205.00	221.00	236.92	255.83	276.25	8%	312.42	13%
Water	90.00	97.00	102.75	111.00	124.25	12%	134.25	8%
Sewerage	108.00	118.00	122.67	132,50	143.08	8%	156.00	9%
VAT	58.42	61.04	64.73	69.91	81.54	G78	90.40	U7h
Monthly Services Account	459.42	497.04	527.06	569.24	625.12	10%	693.07	11%
	100.11	707107	021190	300.24	040.12	1078	093.07	17%
Total Monthly (Property Rates + Services)	1 447.32	1 568,94	1 673.96	1 807.94	2 160.62	20%	2 366.77	10%
- com monary (1 tobatty (taxes + dat 410es)				7 001101	7 100.07	2070	7 000111	1070



DETAIL : PROPERTY RATES AND SERVICES	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2018/2019 % Increase	2019/2020	2019/2020 % Increase
GOURITSMOND								
Market Value : R1,128,500	508.56	551.80	590.46	637.74	688.78	8%	750.77	9%
Water Basic : 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 20kl	102.50	110.75	118.45	127.95	143.30	12%	160.45	12%
Electricity Basic : 60A connection (Conventional meter)	321.00	352.20	379.20	381.00	403.80	6%	442.20	10%
Electricity Consumption 650kWh.	700.10	770.45	827.40	842.75	900.30	7%	1 017.98	13%
Basic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
VAT	196.36	215.52	231.15	239.50	277.11		310.14	
Monthly Services Account	1 598.96	1 754.92	1 882.20	1 950.20	2 124.51	9%	2 377.77	12%
Total Monthly (Property Rates + Services)	2 107.52	2 306.71	2 472.66	2 587.93	2 813.29	9%	3 128.54	11%
Monthly R/C Increase		199.19	165.95	115.28	225.36		315.25	
FARM - WARD 1								
Market Value: R356,000			:					
Category: VAFARA (Agricultural)	42.04	45.51	48.80	52.72	56.93	8%	62.06	9%
Monthly R/C Increase		3.47	3.29	3.92	4.21		5.13	
GOURITSMOND								
Market Value: R1,980,000	911.76	989.29	1 058.61	1 143.36	1 234.88	8%	1 346.01	9%
Water Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 30kl.	159.00	171.75	183.75	198.45	222.30	12%	248.85	12%
Electricity Basic : 60A connection (Prepaid meter)	134.31	164.56	178.26	179.07	189.79	6%	207.83	10%
Electricity Consumption 750kWh.	847.20	935.75	1 005.30	1 024.05	1 094.00	7%	1 237.00	13%
Basic - Sewerage (Septic tank)	53.00	58.00	61.00	135.00	148.00	8%	169.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
VAT	191.03	212.53	228.10	246.48	285.91		321.10	
Monthly Services Account	1 555.54	1 730.59	1 857.41	2 007.05	2 192.00	9%	2 461.78	· 12%
Total Monthly (Property Rates + Services)	2 467.31	2 719.87	2 916.02	3 150.41	3 426.88	9%	3 807.80	11%



DETAIL : PROPERTY RATES AND SERVICES	2914/2015	2015/2016	2016/2017	2017/2018	2018/2819	2018/2019 % Increase	2019/2020	2019/202 % Increas
WARD 2								
ALBERTINIA								
Market Value: R812,000	359.98	390.59	417.96	451.42	487,55	8%	531,43	9%
Water Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	
Water Consumption = 30kl.	159.00	.171.75	183.75	198.45	222.30	12%	248.85	
Electricity Basic : 60A connection (Prepaid meter)	134.31	164.56	178,26	179.07	189.79	8%	207.83	10%
Electricity Consumption 750kWh.	847.20	935.75	1 005,30	1 024,05	1 094.00	7%	1 237.00	13%
Basic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
VAT	198.73	220.93	237.06	246.48	285.91	1578	321.10	1576
Monthly Services Account	1 618.24	1 798.99	1 930.37	2 007.05	2 192.00	9%	2 461.78	12%
Total Monthly (Property Rates + Services)	1 978,22	2 189.58	2 348,33	2 458.47	2.670.56	, ,,,		
Monthly R/C Increase	1070.22	211.35	158.75		2 679.56	9%	2 993.21	12%
		667112	190./5	110.14	221.09		313.66	
THERONSVILLE								
Market Value: R68,500	8.74	9.48	10.15	10.96	11.84	8%	12.90	9%
Water Connection : 20mm	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 20kl.	102.50	110.75	118.45	127.95	143.30	12%	160.45	12%
Electricity Basic : 40A connection (Prepaid meter)	101.34	133.40	144.50	155.00	174.00	12%	207.83	1996
Electricity Consumption 300kWh.	268.70	288.05	308.40	313.85	335,25	7%	379.07	13%
Basic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	996
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	16%
VAT	105.22	117.35	125.63	133.81	157.88	1576	179.16	10%
Monthly Services Account	856.76	955.56	1 022.98	1 089.61	1 210.43	11%	1 373.50	1396
								1070
Total Monthly (Property Rates + Services)	865.50	965.03	1 033.13	1 100.57	1 222.27	11%	1 388.40	13%
Monthly R/C Increase		99.54	68.10	67.45	121.70		164.14	
RANBOWILLAGE - Deernishuip								
Merket Value: R22,000	0.00	0.00	0.00	0.00	0.00	#DIV/01	0.00	APPEN LICE
Water Connection : 20mm	0.00	0.00	0.00	0.00	0.00	#DIV/01	0.00	#DIV/0I
Water Consumption = 20kl.	72.80	78.65	84.13	90.87	101.78	12%	113.95	#DIV/0!
Electricity Basic : 40A connection (Prepaid meter)	0.00	0.00	0.00	0.00	0.00	#DIV/01		12%
Electricity Consumption 350kWh (50kW free).	278.10	298.50	319.80	325.50	347.70	#DIV/01 7%	0.00	#DIV/01
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	#DIV/0!	368.70	6%
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/01
/AT	49.13	52.80	56.55	58.29	67.42	₩DIA/01	0.00	#DIV/01
Ronthly Services Account	400.03	429.95	460.48	474.66	516.90	9%	72.40 555.0 6	7%
Total Monthly (Property Rates + Services)	400.00	400.55	100 (-					
flonthly R/C increase	400.03	429.95	460.48	474.66	516.90	9%	555.05	7%
nonuny rac increase	1	29.92	30.53	14.18	42.24		38.15	

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DETAIL: PROPERTY RATES AND SERVICES	2914/2015	2015/2016	2016/2017	2017/2018	2018/2019	2918/2019 % Increase	2019/2020	2019/2020 % Increas
WARD 3								
JONGENSFONTEIN								
Market Value: R2,052,000	945.78	1 026.19	1 098.10	1 186.02	1 280.95	8%	3 396.23	
Water Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%		9%
Water Consumption = 30kl.	159.00	171.75	183.75	198.45	222.30	12%	140.00	12%
Electricity Basic : 60A connection (Conventional meter)	321.00	352.20	379.20	381.00	403.80	12% 6%	248.85	12%
Electricity Consumption 750kWh.	847.20	935.75	1 005.30	1 024.05			442.20	10%
Basic - Sewerage	108.00	118.00	125.00		1 094.00	7%	1 237.00	13%
Basic - Refuse	81.00	91.00		135.00	146.00	8%	159.00	9%
VAT	224.87		97.00	112.00	129.00	15%	148.00	15%
Monthly Services Account		247.20	265.20	274.75	318.02	,	356.26	
manting day a recount	1 831.07	2 012.90	2 159.45	2 237.25	2 438.12	9%	2 731.31	12%
otal Monthly (Property Rates + Services)	2 776.85	3 039.09	3 257.54	3 423.27	3 719.06	9%	4 127.54	11%
Monthly R/C Increase		262.24	218.45	165.73	295.79		408.47	1176
STILBAALWES								
Varket Value: R1,214,500	500.40							
Vater Basic: 20mm Connection	550.13	596.90	638.73	689.87	745.09	8%	812.14	9%
	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 25kl.	130.75	141.25	151.10	163.20	182.80	12%	204.65	12%
Electricity Basic : 60A connection (Conventional meter)	321.00	352.20	379.20	381.00	403.80	6%	442.20	10%
Electricity Consumption 700kWh,	773.65	853.10	916.35	933.40	997.15	7%	1 127.49	13%
Basic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
/AT	210.62	231.36	248.17	257.12	297.56		333.20	
flonthly Services Account	1 715.02	1 883.91	2 020.82	2 093.72	2 281.31	9%	2 554.54	12%
otal Monthly (Property Rates + Services)	2 265.15	2 480.81	2 659.55	2 783,59	3 026.40	9%	3 366.68	11%
flonthly R/C Increase		215.67	178.74	124.04	242.81	878	340.28	1176
ARM - WARD 3		·						
fisiket Value: R680,000						i		
Category: VAFARA (Agricultural)	80.30	86.93	00.00	400 00		- 1		
flonthly R/C Increase	00.30		93.22	100.70	108.74	8%	118.55	9%
Totality No Increase		6.63	6.29	7,48	8.05		9.80	
ARM WARD 3 - AGRI LIFESTYLE								
larket Value: R9.878,500								
stegory: Agricultural Lifestyle (Residential)	4 666.77	5 063.55	5 418.36	5 852.19	6 320.59	8%	6 889.43	9%







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WARD 4	832.18 97.00 171.75 352.20 853.10 58.00 91.00 227.23 1 850.28 2 682.46 230.97	890.49 104.00 183.75 379.20 916.35 61.00 97.00 243.78 1985.08 2875.57 193.12	961.79 112.00 198.45 381.00 933.40 135.00 112.00 262.06 2133.91 3 095.70 220.13	1 038.77 125.00 222.30 403.80 997.15 146.00 129.00 303.49 2 326.74 3 365.51 269.81	8% 12% 6% 7% 8% 15%	1 132.26 140.00 248.85 442.20 1 127.49 159.00 148.00 339.83 2 605.37 3 737.63	9% 12% 12% 10% 13% 9% 15% 12%
Market Value: R1,673,500 Water Basic: 20mm Connection Water Consumption = 30ld. Electricity Basic: 60A connection (Conventional meter) Electricity Consumption 700kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Market Value: R1,387,500 Water Consumption = 30ld. Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse WARD 4 WITSAND Market Value: R1,387,500 Water Consumption = 30ld. Electricity Consumption 750kWh. Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Market Value: R1,387,500 Water Consumption 750kWh. Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Monthly R/C Increase MITSAND - Deemishulp Market Value: R1,347,000 Water Consumption: 20ld water (6kl Free) Vater Basic: 20mm Connection (Indigent Free) Water Consumption: 20ld water (6kl Free) Electricity Consumption 350kWh (50kW free). Basic - Sewerage 0.00 278.10 Basic - Sewerage 0.00 278.10 Basic - Sewerage 0.00	97.00 171.75 352.20 853.10 58.00 91.00 227.23 1 850.28 2 682.46 230.97	104.00 183.75 379.20 916.35 61.00 97.00 243.78 1 985.08 2 875.57 193.12	112.00 198.45 381.00 833.40 135.00 112.00 262.06 2 133.91 3 095.70 220.13	125.00 222.30 403.80 997.15 146.00 129.00 303.49 2 326.74 3 365.51	12% 12% 6% 7% 8% 15%	140.00 248.85 442.20 1 127.49 159.00 148.00 339.83 2 605.37	12% 12% 10% 13% 9% 15%
Water Basic: 20mm Connection 90.00 Water Consumption = 30kl. 159.00 Electricity Basic: 80A connection (Conventional meter) 321.00 Electricity Consumption 700kWh. 773.85 Basic - Sewerage (Septic tank) 53.00 Basic - Refuse 81.00 VAT 206.87 Monthly Services Account 1 684.52 Total Monthly (Property Rates + Services) 2 451.49 Market Value: R1,387,500 622.41 Water Basic: 20mm Connection 90.00 Water Consumption = 30kl. 847.20 Electricity Consumption 750kWh. 847.20 Basic - Sewerage (Septic tank) 53.00 Basic - Refuse 81.00 VAT 217.17 Monthly Services Account 1 768.37 Total Monthly (Property Rates + Services) 2 380.78 Monthly R/C Increase 2 380.78 Monthly R/C Increase 2 380.78 Monthly R/C Increase 2 380.78 Market Value: R1,347,000 411.24 Market Value: R1,347,000 0.00 Market Value: R1,347,000	97.00 171.75 352.20 853.10 58.00 91.00 227.23 1 850.28 2 682.46 230.97	104.00 183.75 379.20 916.35 61.00 97.00 243.78 1 985.08 2 875.57 193.12	112.00 198.45 381.00 833.40 135.00 112.00 262.06 2 133.91 3 095.70 220.13	125.00 222.30 403.80 997.15 146.00 129.00 303.49 2 326.74 3 365.51	12% 12% 6% 7% 8% 15%	140.00 248.85 442.20 1 127.49 159.00 148.00 339.83 2 605.37	12% 12% 10% 13% 9% 15%
Water Consumption = 30kl. Electricity Basic : 60A connection (Conventional meter) Electricity Consumption 700kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Water Basic : 20mm Connection (Conventional meter) Electricity Consumption 750kWh. Basic - Refuse VARD 4 WITSAND Market Value: R1,367,500 Water Consumption = 30kl. Electricity Basic : 60A connection (Conventional meter) Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Monthly R/C Increase WITSAND - Deemishulp Warket Value : R1,347,000 Water Consumption: 20kl water (6kl Free) Page 172,80 Electricity Consumption: 20kl water (6kl Free) Page 280 Page 278,10 Page	171.75 352.20 853.10 58.00 91.00 227.23 1 850.28 2 682.46 230.97	183.75 379.20 916.35 61.00 97.00 243.78 1 985.08 2 875.57 193.12	198.45 381.00 933.40 135.00 112.00 262.06 2133.91 3 095.70 220.13	222.30 403.80 997.15 146.00 129.00 303.49 2 326.74 3 365.51	12% 6% 7% 8% 15%	248.85 442.20 1 127.49 159.00 148.00 339.83 2 605.37	12% 12% 10% 13% 9% 15%
Electricity Basic : 80A connection (Conventional meter) Electricity Consumption 700kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Market Value: R1,387,500 Water Consumption = 30kl. Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly R/C Increase WARD 4 WITSAND Market Value: R1,387,500 Water Consumption = 30kl. Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Monthly R/C Increase MITSAND - Deemishulp Market Value : R1,347,000 Nater Consumption: 20kl water (6kl Free) Nater Consumption: 20kl water (6kl Free) Electricity Consumption 350kWh (50kW free). Basic - Sewerage 0.00 278.10 2321.00 321.00 622.41 80.00 622.41 622.41 622.41 622.41 622.41 622.4	352.20 853.10 58.00 91.00 227.23 1 850.28 2 682.46 230.97	379.20 916.35 61.00 97.00 243.78 1 985.08 2 875.57 193.12	381.00 933.40 135.00 112.00 262.06 2133.91 3 095.70 220.13	403.80 997.15 146.00 129.00 303.49 2 326.74 3 365.51 269.81	12% 6% 7% 8% 15%	248.85 442.20 1 127.49 159.00 148.00 339.83 2 605.37	12% 10% 13% 9% 15%
Electricity Consumption 700kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Market Value: R1,367,500 Water Basic: 20mm Connection Water Consumption = 30kl. Electricity Basic: 80A connection (Conventional meter) Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly R/C Increase MISAND - Desmishulp Varket Value: R1,347,000 Nater Consumption: 20kl water (6kl Free) Vater Consumption: 20kl water (6kl Free) Electricity Basic: 80Amps (Prepald basic - free) Electricity Consumption: 20kl water (6kl Free) Electricity Consumption: 20kl water (6kl Free) Electricity Consumption: 20kl water (6kl Free) Electricity Consumption: 20kl water (6kl Free) Electricity Consumption: 20kl water (6kl Free) Electricity Consumption: 350kWh (50kW free). Electricity Consumption: 278.10 Electricity Consumptio	853.10 58.00 91.00 227.23 1 850.28 2 682.46 230.97 675.33 97.00	916.35 61.00 97.00 243.78 1 985.08 2 875.57 193.12	933.40 135.00 112.00 262.06 2 133.91 3 095.70 220.13	997.15 146.00 129.00 303.49 2 326.74 3 365.51 269.81	6% 7% 8% 15%	442.20 1 127.49 159.00 148.00 339.83 2 605.37	10% 13% 9% 15%
Sasic - Sewerage (Septic tank) Sasic - Refuse Saloo Sasic - Refuse Saloo Sasic - Refuse Saloo Saloo Saloo Salo	58.00 91.00 227.23 1 850.28 2 682.46 230.97 675.33 97.00	61.00 97.00 243.78 1 985.08 2 875.57 193.12	135.00 112.00 262.06 2 133.91 3 095.70 220.13	997.15 146.00 129.00 303.49 2 326.74 3 365.51 269.81	7% 8% 15%	1 127.49 159.00 148.00 339.83 2 605.37	13% 9% 15%
Sasic - Refuse Salur Sal	91.00 227.23 1 850.28 2 682.46 230.97	97.00 243.78 1 985.08 2 875.57 193.12	112.00 262.06 2 133.91 3 095.70 220.13	146.00 129.00 303.49 2 326.74 3 365.51 269.81	8% 15% 9%	159.00 148.00 339.83 2 605.37 3 737.63	9% 15% 12%
206.87 1684.52 206.87 1684.52 206.87 1684.52 206.87 1684.52 206.87 1684.52 206.87 1684.52 206.87 206.	227.23 1 850.28 2 682.46 230.97 675.33 97.00	243.78 1 985.08 2 875.57 193.12	112.00 262.06 2 133.91 3 095.70 220.13	129.00 303.49 2 326.74 3 365.51 269.81	15%	148.00 339.83 2 605.37 3 737.63	15% 12%
1 684.52 1 684.52	2 682.46 230.97 675.33 97.00	243.78 1 985.08 2 875.57 193.12	262.06 2133.91 3 095.70 220.13	303.49 2 326.74 3 365.51 269.81	9%	339.83 2 605.37 3 737.63	12%
Total Monthly (Property Rates + Services) 2 451.49	2 682.46 230.97 675.33 97.00	1 985.08 2 875.57 193.12	2 153,91 3 095,70 220,13	2 326.74 3 365.51 269.81	,	2 605.37 3 737.63	
### WARD 4 #### WITSAND Market Value: R1,367,500 622.41 Water Basic: 20mm Connection 90.00 Water Consumption = 30kl. 159.00 Electricity Basic: 80A connection (Conventional meter) 321.00 Electricity Consumption 750kWh. 847.20 Basic - Sewerage (Septic tank) 53.00 Basic - Refuse 81.00 WAT 217.17 Monthly Services Account 1768.37 Fotal Monthly (Property Rates + Services) 2390.78 ###################################	230.97 675.33 97.00	1 93.12 722.65	220.13	289.81	9%		11%
WARD 4	230.97 675.33 97.00	1 93.12 722.65	220.13	289.81	9%		11%
### WITSAND Warket Value: R1,367,500 622.41 Water Basic: 20mm Connection 90.00 Water Consumption = 30kl. 159.00 Electricity Basic: 80A connection (Conventional meter) 321.00 Electricity Consumption 750kWh. 847.20 Basic - Sewerage (Septic tank) 53.00 Basic - Refuse 81.00 ### Account 1768.37 Fotal Monthly Services Account 1768.37 ### Monthly R/C Increase #### WITSAND - Desmishulp ###################################	675.33 97.00	722.65				372.12	
Market Value: R1,367,500 Mater Basic: 20mm Connection Water Consumption = 30kl. Electricity Basic: 60A connection (Conventional meter) Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse WAT Monthly Services Account Fotal Monthly (Property Rates + Services) Monthly R/C Increase MTSAND - Deemishulp Market Value: R1,347,000 Mater Basic: 20mm Connection (Indigent Free) Mater Consumption: 20kl water (6kl Free) Electricity Basic: 80Amps (Prepald basic - free) Electricity Consumption 350kWh (50kW free). Basic - Sewerage 0.00	97.00		780.51				
Market Value: R1,367,500 Water Basic: 20mm Connection Water Consumption = 30kl. Electricity Basic: 60A connection (Conventional meter) Electricity Consumption 750kWh. Basic - Sewerage (Septic tank) Basic - Refuse VAT Monthly Services Account Total Monthly (Property Rates + Services) Monthly R/C Increase MTSAND - Deemishulp Water Basic: 20mm Connection (Indigent Free) Nater Consumption: 20kl water (6kl Free) Electricity Basic: 80Amps (Prepald basic - free) Electricity Consumption 350kWh (50kW free). Basic - Sewerage 0.00	97.00		780.51		i		
Water Basic: 20mm Connection 90.00 Water Consumption = 30kl. 159.00 Electricity Basic: 60A connection (Conventional meter) 321.00 Electricity Consumption 750kWh. 847.20 Basic - Sewerage (Septic tank) 53.00 Basic - Refuse 81.00 VAT 217.17 Monthly Services Account 1 763.37 Fotal Monthly (Property Rates + Services) 2 390.78 Monthly R/C Increase 2 390.78 Monthly R/C Increase 411.24 Mater Basic: 20mm Connection (Indigent Free) 0.00 Nater Consumption: 20kl water (6kl Free) 72.80 Electricity Basic: 80Amps (Prepald basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic: - Sewerage 0.00	97.00		780.51		n	<i>l</i> 1	
Water Consumption = 30kl. 159.00 Electricity Basic : 80A connection (Conventional meter) 321.00 Electricity Consumption 750kWh. 847.20 Basic - Sewerage (Septic tank) 53.00 Basic - Refuse 81.00 VAT 217.17 Wonthly Services Account 1 763.37 Fotal Monthly (Property Rates + Services) 2 390.78 Monthly R/C Increase 2 390.78 Monthly R/C Increase 411.24 Market Value : R1,347,000 411.24 Vater Basic: 20mm Connection (Indigent Free) 0.00 Vater Consumption: 20kl water (6kl Free) 72.80 Electricity Basic : 80Amps (Prepaid basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.00		104.00		842.98	8%	916.85	9%
Secticity Basic : 80A connection (Conventional meter) 321.00	171 75		112.00	125.00	12%	140.00	12%
Securicity Consumption 750kWh. 847.20	11 14 9	183.75	198.45	222.30	12%	248.85	12%
Sasic - Sewerage (Septic tank) 53.00	352.20	379.20	381.00	403.80	8%	442.20	10%
State	935.75	1 005.30	1 024.05	1 094.00	7%	1 237.00	13%
ATT 217.17 Monthly Services Account 1768.37 Fotal Monthly (Property Rates + Services) 2390.78 Monthly R/C Increase MTSAND - Deemishulp Market Value : R1,347,000 411.24 Mater Basic: 20mm Connection (Indigent Free) 0.00 Mater Consumption: 20kl water (6kl Free) 72.80 Electricity Basic : 80Amps (Prepaid basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.000	58.00	61.00	135.00	146.00	8%	159.00	8%
Monthly Services Account 1 768.37 Total Monthly (Property Rates + Services) Monthly R/C Increase MTSAND - Deemishulp Market Value : R1,347,000 Mater Basic: 20mm Connection (Indigent Free) Mater Consumption: 20kl water (8kl Free) Electricity Basic : 80Amps (Prepald basic - free) Electricity Consumption 350kWh (50kW free). Sasic - Sewerage 0.00	91.00	97.00	112.00	129.00	15%	148.00	15%
Total Monthly (Property Rates + Services) Monthly R/C Increase MTSAND - Deemishulp Warket Value : R1,347,000	238.80	256.24	274.75	318.02		356.26	1078
Monthly R/C Increase MTSAND - Deemishulp Market Value: R1,347,000 411.24 Mater Basic: 20mm Connection (Indigent Free) 0.00 Mater Consumption: 20kl water (6kl Free) 72.80 Electricity Basic: 80Amps (Prepald basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.000	1 944.50	2 086,49	2 237.25	2 438.12	9%	2 731.31	12%
Monthly R/C Increase MTSAND - Deemishulp Market Value: R1,347,000 411.24 Mater Basic: 20mm Connection (Indigent Free) 0.00 Mater Consumption: 20kl water (6kl Free) 72.80 Electricity Basic: 80Amps (Prepald basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.000	2 619.83	2 809.13	3 017.76	3 281.10	9%	2 000 4 0	
Market Value: R1,347,000 411.24 Water Basic: 20mm Connection (Indigent Free) 0.00 Water Consumption: 20kl water (6kl Free) 72.80 Electricity Basic: 80Amps (Prepald basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.00	229.05	189.31	208.63	263.34	9%	3 650.15 369.06	11%
Water Basic: 20mm Connection (Indigent Free) 0.00 Water Consumption: 20kl water (6kl Free) 72.80 Electricity Basic: 80Amps (Prepaid basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic: Sewerage 0.00							
Water Basic: 20mm Connection (Indigent Free) 0.00 Water Consumption: 20kl water (6kl Free) 72.80 Electricity Basic: 80Amps (Prepaid basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.00							
Water Consumption: 20kl water (6kl Free) 72,80 Electricity Basic: 80Amps (Prepaid basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic: Sewerage 0.00	318.06	340.34	189.87	205.07	8%	223.52	9%
Electricity Basic : 80Amps (Prepaid basic - free) 0.00 Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.00	0.00	0.00	0.00	0.00	#DIV/0I	0.00	#DIV/0i
Electricity Consumption 350kWh (50kW free). 278.10 Basic - Sewerage 0.00	78.65	84.13	90.87	101.78	12%	113.95	12%
Basic - Sewerage 0.00	0.00	0.00	0.00	0.00	#DIV/0I	0.00	#DIV/01
0.00		319.80	325.50	347.70	7%	368.70	6%
topic - Pathes	298.50	0.00	0.00	0.00	#DIV/0I	0.00	#DIV/0!
0.30	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0I
/AT 49.13	0.00	56.55	58.29	67.42		72.40	
Monthly Services Account 400.03	0.00 0.00 52.80		474 00	516.90	8%	555.05	7%
otal Monthly (Property Rates + Services) 811.26	0.00	460.48	474.66			778.57	8%
fonthly R/C Increase	0.00 0.00 52.80		664.53	721.97	9%		070

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2019/20 Final Annual Budgeta made

Hessegua Municipality

DETAIL : PROPERTY RATES AND SERVICES	2014/2015	2015/2016	2016/2017	2917/2018	2018/2019	2018/2019 % increase	2019/2020	2019/2020 % Increase
WARD 4								
JOE SLOVO PARK								
Market Value : R30,000	0.00	0.00	0.00	0.00	0.00	#DIV/01	0.00	#DIV/0!
Water Connection : 20mm	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 20kl.	102.50	110.75	118.45	127.95	143.30	12%	160.45	
Electricity Basic : 40A connection (Prepaid meter)	101.97	133.40	144.50	155.00	174.00	12%		12%
Electricity Consumption 300kWh.	268.70	288.05	308.40	313.85	335.25		207.83	19%
Basic - Sewerage	108.00	118.00	125.00	135.00		7%	379.07	13%
Basic - Refuse	81.00	91.00	97.00		146.00	8%	159.00	9%
VAT	105,30	117.35		112.00	129.00	15%	148.00	15%
Monthly Services Account	857.47		125.63	133.81	157.88	,	179.15	
Molidity Golffogo Pacount	007.47	955.55	1 022.98	1 089.61	1 210.43	11%	1 373.50	13%
Total Monthly (Property Rates + Services)	867.47	955.55	1 022.98	1 089.61	1 210.43	11%	1 373.50	13%
Monthly R/C Increase		98.07	67.43	66.63	120.82		163.07	
SLANGRIMER								
Mandana Mahara Mada ang						,		Ĺ
Merket Value: R43,000	0.00	0.00	0.00	0.00	0.00	#DIV/0I	0.00	#DIV/0!
Water Connection: 20mm	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 15ld.	74.25	80.25	85.80	92.70	103.80	12%	116.25	12%
Basic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	18%
VAT	49.46	54.08	57.65	63.24	75.57		84,49	1.272
Monthly Services Account	402.71	440.33	469.45	514.94	579.37	13%	847.74	12%
Total Monthly (Property Rates + Services)	402.71	440.33	469.45	E44.04	F70.0=	,	21884	
Monthly R/C Increase	402/1	37.62		514.94	579.37	13%	647.74	12%
morally rdo more as		37.02	29.13	45.49	64.43		68.37	
WARD 5 - HEIDELBERG (EMPTY STAND)								
Property Market Value : R250,000	164.65	178.65	191.15	208.45	255.92	24%	278,95	9%
Availability Fees]				E-770	270.50	070
Electricity	205.00	221.00	236.92	255.83	276.25	8%	312.42	13%
Water	90.00	97.00	102.75	111.00	119.83	8%	134.25	
Sewerage	108.00	118.00	122.67	132.50	143.08			12%
VAT	56,42	61.04	64.73	69.91		8%	156.00	9%
Monthly Services Account	459.42	497.04	527.06	569.24	80.88 620.04	9%	90.40 693.07	12%
						1		10.70
Total Monthly (Property Rates + Services) Monthly R/C Increase	624.07	675.69	718.21	775.69	875.96	13%	972.02	11%
		51.62	42,52	57.48	100.27	j	96.06	
WARD 5								
HEIDELBERG-008								
Market Value: R153,500	48.90	63.05	56.77	61.32	66.22	8%	72.18	9%
Water Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Water Consumption = 25kl.	130.75	141.25	151.10	163.20	182.80	12%	204.65	12%
Electricity Basic : 40A connection (Conventional meter)	240.75	285.28	307.15	329.00	369.00	12%	442.20	20%
Electricity Consumption 500kWh.	501.95	547.80	587.75	598.50	639.35	7%	722.92	13%
Basic - Sewerage (Septic tank)	53.00	58.00	61.00	135.00	146.00	8%	159.00	9%
Bealc - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	
VAT	153.64	170.85	183.12	202.98		1076		16%
Monthly Services Account	1 251.09	1 391.18	1 491.12	1 652.66	238.67	4404 1	272.52	4.604
	1 201.08	1 031,10	1 731.12	1 03%,00	1 829.82	11%	2 089.29	14%
Total Monthly (Property Rates + Services)	1 299.99	1 444.23	1 547.89	1 713.97	1 896.05	11%	2 161.47	14%
Monthly R/C Increase		144.24	103.66	166.08	182.07	· · ·	265.42	

DETAIL : PROPERTY RATES AND SERVICES	2014/2015	2015/2016	2616/2017	2017/2018	2018/2019	2018/2019 % Increase	2019/2020	2019/2020 % Increase
NARD 6								
RIVERSDAL								
/arket Value: R1,487,500	669.65	726.59	777.50	839.75	906.96	8%	988.59	9%
Vater Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Vater Consumption = 30kl.	159.00	171.75	183.75	198.45	222.30	12%	248.85	12%
lectricity Basic : 45A connection (Conventional meter)	240.75	285.28	307.15	329.00	369.00	12%	442.20	20%
lectricity Consumption 750kWh.	847.20	935.75	1 005.30	1 024.05	1 094.00	7%	1 237.00	13%
Basic - Sewerage	108.00	118,00	125.00	135.00	146.00	8%	159.00	9%
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
/AT	213.63	237.83	255.11	267.47	312.80	1070	356.26	1079
fonthly Services Account	1 739.58	1 936.61	2 077.31	2 177.97	2 398.10	10%	2 731.31	14%
otal Monthly (Property Rates + Services)	2 400 00	0.000.00	0.054.04	2 247 72				
fonthly R/C Increase	2 409.23	2 663.20	2 854.81	3 017.72	3 305.06	10%	3 719.90	13%
iontniy RC increase		253.96	191.61	162.91	287.34		414.84	
VARD 6 - RIVERSDAL (EMPTY STAND)								
roperty Market Value : R350,000	246.98	267.98	286.73	309.68	383.88	24%	418,43	9%
wallability Fees								
Electricity	205.00	221.00	236.92	255.83	276.25	8%	312.42	13%
Water	90.00	97.00	102.75	111.00	119.83	8%	134,25	12%
Sewerage	108.00	118.00	122.67	132.50	143.08	8%	156.00	9%
/AT	56.42	61.04	64.73	69.91	80.88		90.40	
fonthly Services Account	459.42	497.04	527.06	589.24	620.04	9%	693.07	12%
otal Monthly (Property Rates + Services)	706.40	765.02	813.79	878.92	1 003.92	14%	1 111,49	11%
ionthly R/C increase		58.62	48.77	65.13	125.00		107.58	1170
WARD 6								
IVERSDAL								
farket Value: R667 500	291.72	316.52	338.70	365.82	395.10	8%	430.65	9%
Vater Basic: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	12%
Vater Consumption = 25kl.	130.75	141.25	151.10	163.20	182.80	12%	204.65	12%
lectricity Basic: 40A connection (Prepaid meter)	101.34	133.40	144.50	155.00	174.00	12%	207.83	19%
lectricity Consumption 500kWh.	501.95	547.80	587.75	598.50	639.35	7%	722.92	13%
asic - Sewerage	108.00	118.00	125.00	135.00	146.00	8%	159.00	9%
asic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	15%
AT	141.83	157.98	169.31	178.60	209.42		237.36	
fonthly Services Account	1 154.87	1 286.43	1 378.66	1 454.30	1 605.57	10%	1 819.76	13%
		1 602,95	1 717.36	1 820.12	0.000.00	,		12%
otal Monthly (Property Rates + Services)	1 446.58	7 9012051			2 000,67	10%	2 250.41	



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2019/20 Final Annual Budget and A

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DETAIL : PROPERTY RATES AND SERVICES	2014/2015	2015/2018	2018/2617	2817/2018	2018/2019	2018/2018 % Increase	2019/2020	2019/2020 % increase	
WARD 7						701110100		76 [ROF-146	4
RIVERSDAL									i
									ı
Market Value; R2,404,500	1 112.31	1 206.68	1 291.44	1 394.85	1 508,49	8%	1 842.07		i
Water Beald: 20mm Connection	90.00	97.00	104.00	112.00	125.00	12%	140.00	1	ı
Water Consumption = 30kl,	159,00	171.75	183.75	198.45	222.30	12%	248.85	1	i
Electricity Basic : 80A connection (Conventional meter)	446.00	530.65	630,65	568.00	637.00	12%	752.00		ı
Electricity Consumption 650kWh. Basic - Sewerage	700.10	770.45	827.40	842.75	900.30	7%	1 017.98	13%	l
Basic - Refuse	108.00	116.00	125,00	135,00	146.00	8%	159.0C	9%	ı
VAT	81.00	91.00	97.00	112.00	129.00	15%	148,00	15%	l
Monthly Services Assount	221.77	249.04	261.49	275.55	323.94		369.87		ı
and an in the state of the stat	1 806.87	2 027.89	2 129.29	2 243.75	2 483.54	11%	2 835.70	14%	l
Total Monthly (Property Rates + Services)	2 242 42	2004	0.4						ı
Monthly R/C Increase	2 918.18	3 234.77	3 420,74	3 638,59	3 990.03	10%	4 477,77	12%	l
]	316.69	185.97	217.86	351.43		487.74		
WARD 7									
RIVERSDAL]								
3		[- 1	j		1 1		
Warket Value: R565,500	243.53	264,24	282.75	305.39					
Nater Basic: 20mm Connection	90.00	97.00	104.00	112.00	329,83	6%	359.52	9%	
Nater Consumption = 30kL	159.00	171.75	183.76	198.45	125,00 222,30	12%	140.00	12%	
Electricity Basic : 60A connection (Prepaid meter)	134.31	164.56	178.28	179.07	189.79	12%	248.85	12%	
Electricity Consumption 600kWh.	626,55	687.80	738,45	752.10	803.45	8% 7%	207.83 908.47	10%	
Basic - Sewerage	108.00	118.00	125.00	135.00	146,00	8%	159.00	13%	
Basic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	148.00	9%	
/AT	167,84	186.22	199.70	208.41	242.33	1070	271.82	16%	
fonthly Services Account	1 368.70	1 516.33	1 626.16	1 697.03	1 867.87	9%	2 083.97	12%	
otal Monthly (Property Rates + Services)								12.71	
Ionthly R/C Increase	1 610,23	1 780,56	1 908,92	2 002.42	2 187.71	9%	2 443,49	12%	
Monday 120 Incresses		170.33	128.35	93.50	185,29		255.79		
VARD 8									
IVERSDAL				1					
larket Value: R341,500	137.71	149,42	450.00				1		
Vater Basic: 20mm Connection	90.00	97.00	159,69	172.60	186,51	8%	203.30	9%	
Vater Consumption = 20kL	102.50	110.75	118.45	112.00 127.96	125.00	12%	140.00	12%	
lectricity Basic : 60A connection (Prepaid meter)	134.31	164.58	178.28	179.07	143.30 189.79	12%	160,45	12%	
lectricity Consumption 500kWh.	501.95	547.80	587.75	598.50	639,35	6%	207.83	10%	
esic - Sewerage	108.00	118,00	125,00	135,00	148.00	7%	722,92	13%	
asic - Refuse	81.00	91.00	97.00	112.00	129.00	15%	159.00	9%	
AT	142.49	158.08	189.46	177.03	205.87	10%	148.00 230.73	15%	
onthly Services Ascount	1 160,25	1 287.19	1 379,92	1 441.55	1 578.31	9%	1 768.93	12%	
and Miles and I was						- "	1100.00	12%	
otal Monthly (Property Rates + Services)	1 297,96	1 438,60	1 539,81	1 614.24	1 764.82	9%	1 972.23	12%	
onthly R/C Increase		138.65	103.21	74.43	150.58		207.41	14.79	
/ARD 8	\rightarrow					- 1		- 1	
ORESTOND (Deernishulp)									
SALEST CALE TO BE THE CHIEF		1		ĺ					
arket Value: R65,500						- 1			
ster Basic: 20mm Connection	0.00	0.00	0.00	0.00	0.00	#D[V/0]	0.00	#DIV/0I	
ater Consumption = 15kl.	0.00	0.00	0.00	0.00	0.00	#DIV/O	0.00	#DIV/01	
actricity Basic : 40A connection (Prepaid meter)	44,55	48.15	51.48	55.62	62.28	12%	69.75	12%	
schicity Consumption 350kWh (50kW free).	0.00	0.00	0.00	0.00	0.00	#DIV/0I	0.00	#DIV/01	
isic - Sewerage	278.10	298.50	319.80	325.50	347.70	7%	368.70	6%	
alc - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/0I	0.00	#OIV/0!	
Т	0.00	0.00	0.00	0.00	0.00	#D[V/0]	0.00	#DIV/0!	
onthly Services Account	45,17 387,82	48,53	51.98	53,36	61.50		65.77		
	901,02	395.18	423.28	434.48	471.48	9%	604.22	7%	
						i i		1	
tal Monthly (Property Rates + Services)	367.82	395 4R	422.20	494.40	477. 40				
tal Monthly (Property Rates + Services) onthly R/C increase	367.82	395.18 27,30	423.26 28.08	434.48 11.22	471,48 37,00	9%	504,22 32.74	7%	

Hessequa Municipality

HESSEQUA MUNISIPALITEIT

2019 -05- 2.9

2019/20 Final Angual Budget and

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DETAL: PROPERTY RATES AND SERVICES	2014/2016	2015/2016	2016/2017	2017/2018	2018/2019	2016/2019 % increase	2019/2020	2019/2020 % ingreas
WARD 8						A MIGIGE		% HARPS AS
ALOERIDGE								
Market Value: R85,500	16,77	18.20	19,47	21.03	20.74			
Water Basic: 20mm Connection	90,00		104.00	112.00	22.71	8%	24.76	
Water Consumption = 20kl.	102.50	110.75	118.45		125.00	12%	140.00	12%
Electricity Basic : 40A connection (Prepaid meter)	101.34	133.40	144.50	127.95	143.30	12%	160.45	12%
Electricity Consumption 500kWh.	501.95	547,80	587.76	155.00	174.00	12%	207.83	19%
Basic - Sewerage	108.00			598.50	639.35	7%	722.92	13%
Basic - Refuse	81.00	91.00	126.00	135,00	146.00	8%	159,00	9%
VAT	137.87	153.71	97.00	112.00	129.00	15%	148.00	16%
Monthly Services Account	1 122.66	1 251.66	164.74 1 341.44	173.66	203.50	,	230.73	
		1 201.00	1 341,44	1 414.11	1 560.16	10%	1 768.93	13%
Total Monthly (Property Rates + Services)	1 139,43	1 269.86	1 360.91	1 435,14	1 582,86	10%	1 793,69	13%
Monthly R/C Increase		130.43	91.05	74.23	147.72		210.83	
WARD 9								
HEIDELBERG DORP				.				
Market Value: R86,500	16.77	18.20	40.4-					
Water Basic: 20mm Connection	90.00	97.00	19,47	21.03	22.71	8%	24.76	9%
Water Consumption = 20kl,	102.50	110.75	104.00	112.00	125.00	12%	140.00	12%
Electricity Basic : 40A connection (Prepaid meter)	101.34	133.40	118.45	127.95	143.30	12%	160.45	12%
Electricity Consumption 500kWh.	501.95		144.50	155.00	174.00	12%	207.83	18%
Basic - Sewerage	108.00	547.80	587.75	598.50	639.35	7%	722.92	13%
Basic - Refuse		118.00	125.00	135.00	146.00	8%	159.00	9%
VAT	B1.00	91.00	97.00	112.00	129.00	15%	148.00	15%
Monthly Services Account	137.87	153.71	164.74	173.66	203,50		230.73	
	1 122.66	1 251.66	1 341.44	1 414.11	1 560.15	10%	1 768.93	13%
Total Monthly (Property Rates + Services) Monthly R/C Increase	1 139,43	1 269.86	1 360.91	1 435.14	1 582.88	10%	1 793.69	13%
monthly ICC Increases		130.43	91.06	74.23	147.72	·	210.83	
FARM - WARD 8								
Market Value: R680,000			ĺ		ĺ			
Category: VAFARA (Agricultural)	80.30	86.93	02.00	100 70		ľ		
Monthly R/C Increase	00.30	6.63	93,22	100.70	108.74	8%	118.55	9%
		9.03	6.29	7.48	8.05		9.80	
FARM WARD 9 - AGRI LIFESTYLE								
farket Value: RU.576.500			1			- 1		
Category: Agricultural Lifestyle (Residential)	4 666,77	5 083.55	5 418.36	5 852.19	6 320,59			
Monthly R/C Increase		396.79	354.80	433.83	468,41	8%	6 889,43 568,84	9%
WARD 9								
EDELBERG								
Statest Values D4 470 See							ļ	
Narket Value: R1,170,500 Vater Basic: 20mm Connection	529.34	874.35	. 614.59	863.80	718,93	8%	781.46	9%
Vater Consumption = 30kl,	90.00	97.00	104,00	112.00	125.00	12%	140.00	12%
	159.00	171.76	183.75	198.45	222,30	12%	248.85	12%
Electricity Basic : 80A connection (Conventional meter)	321.00	352.20	379.20	381.00	403.80	6%	442.20	10%
ilectricity Consumption 750kWh.	847.20	935.76	1 005.30	1 024.05	1 094.00	7%	1 237.00	13%
asic - Sewerage (Septic Tank)	53.00	58.00	51.00	135.00	146,00	B96	169.00	9%
asic - Refuse	81.00	91,00	97,00	112,00	129.00	15%	148.00	15%
AT .	217,17	238,80	256.24	274.75	318.02		356.26	1076
ionthly Services Account	1.768.37	1 944.80	2 086.49	2 237.25	2 438.12	9%	2 731.31	12%
otal Monthly (Property Rates + Services)	2 207.71	2 818.86	2 701.08	2 901.05	1 422 A		0.540.50	
lenthly R/C Increase		221.14	182,23	199.97	3 155.05 254.00	9%	3 512.76	1196
M. 1 P. W. W. V. M.	· ·			- wasteld	-07.00		367.71	

Hessequa Municipality

1.8.6 CARAVAN PARKS



The operational budget for the 2019/2020 financial year makes provision for the following tariff increases with effect 1 July 2019:

❖ In-season

: Between 6 - 7.5%

Out of season

: Between 6 - 7.5%

Takkieskioof Caravan Park:

A Tender was advertised during March 2019 to request development proposals from developers to upgrade and operate the Caravan Park for a period of 30 years.

(All tariffs were rounded to the nearest R10)

Revenue and Expenditure Caravan Parks

The net deficit shows an decrease from R2.673 million in 2018/19 financial year to R1.254 million in the 2019/20 financial year. The main reason for the decrease in the operating deficit are due to the increase in budgeted income based on an increase in the occupation levels of the Caravan Parks.

Credit Control and Debt Collection Policy & By-Law

Section 18(4) presently reads as follows:-

"Only cash, electronic transfers (EFT), credit- or debit cards will be accepted as payment at the municipal resorts, regardless of whether a customer has a municipal account."

Due to the high cost of transfer of cash from pay points to the bank no cash will be accepted as payment at municipal resorts from 1 July 2019. This section will have to be amended by withdrawing the word "cash". This policy will be workshop with Council during April 2019 to amend this.

CARAVAN PARKS	Budget 2018/19	Budget 2019/20
Total Caravan Parks Revenue	11 229 402	13 605 960
Total Caravan Parks Expenditure	13 904 099	14 859 729
NETT PROFIT / (LOSS)	-2 674 697	-1 253 769
Percentage Gross Loss	-19.24%	-8.44%

Through the operational budget, the following projects will be funded at the various camps:

- 1. Contractors will be appointed to perform cleaning and security services.
- 2. Contractors will be appointed to perform various maintenance works on Municipal buildings.
- 3. Materials and equipment will be purchased to perform maintenance activities.
- 4. Cleaning material will be purchased.
- 5. Temporary wages and overtime will be paid to temporary workers and employees ESSEQUA MUNISIPALITE!

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The following are a summary of the budgeted amounts on the capital budget for the different caravan parks in the 2019/2020 financial year:

CAMP	AMOUNT
PREEKSTOEL	R 685 000
JONGENSFONTEIN	R 144 000
ELLENSRUST	R 215 000
GOURITSMOND	R 50 000
MIDDELKAMP	R 30 000
HESSEQUA	R 565 000







1.9 OPERATING EXPENDITURE FRAMEWORK

The following table is a high level summary of the 2019/20 budget and MTREF (classified per main type of operating expenditure):

Table A4: Summary of operating expenditure by standard classification item- (NT – supporting tables)

WC042 Hesseque - Table A4 Budget	ted Finan	cial Perform	ince (revenu	e and expen	diture)			*		* * 1	
Description	Ref	2015/16	2016/17	2017718		Current Yo	ner 2018/19			iedium Term B uiditure Frame	
R thousand	1	Audited :	Audited Outcome	Audited Outcome	Original	Adjusted Budget	Full Year Forecast	Pre-extilit outcome	Budget Year 2019/20		Baidget Yest +2 2021/22
Expenditure By Type										1 1 mg/mg/g/	75 AUG 1724
Employee related costs	2	116 414	127 791	150.458	168 385	165 198	165 196	165 198	188 234	198 990	212.789
Remuneration of councilions		6 047	8.484	7 202	8 050	8 050	8 050	8 050	8 330	8 914	9 538
Debt impairment	3	38 268	47 471	34 346	59 530	59 530	59 530	59 530	41 606	42.738	44 967
Depreciation & asset impairment	2	24 838	25 594	30 044	35 960	35 960	35 980	35 960	34 743	38 035	38 119
Finance charges		13 695	17 723	18 822	20 698	21 180	21 180	21 180	21 539	26 859	27 923
Bulk purchases	2	85 599	87 870	89 362	102 049	94 197	94 197	94 197	100 897	125 893	142 982
Other metadals	8	-	20 070	19 236	19 459	27 202	27 202	27 202	29 833	31 948	34 696
Contracted services		A 504	38 735	32 193	29 303	35 872	35 872	35 872	32 694	47 736	55 492
Transfers and subsidies			865	1 056	887	1 155	1 155	1 155	1 247	1 480	17323
Other ex penditure	4, 5	49 593	18 124	22 055	30 573	30 400	30 400	30 400	32 466	34 088	35 877
Loss on disposel of PPE		218	322	585					_	-	_
Total Expenditure		338 173	391 050	405 358	472 975	478 742	478 742	478 742	497 391	554 858	603 665

1.9.1 Expenditure by Type

1.9.1.1 Employee Related Costs

The budgeted allocation for employee related costs for the 2019/20 financial year totals R186,234 million which is 37,44% of the total operating expenditure. The current forecast from the Reserve Bank for 2019 is an increase of 4.88% on average. During the compilation of the budget, the CPI of ±5.0% plus 1.5% as per agreement was used. The correct % increase of 6.5% was used in the compilation of the final budget.

Include in the budget is an amount of R3 350 335 for 9 new posts, the amendment of 1 existing post and 2 post for Council. There were requests for many more posts than that were approved. The additional are however regarded as necessary to ensure that the municipality can at least maintain its high standard of service delivery.

1.9.1.2 Remuneration of Councillors

The budgeted allocation for remuneration of councillors for the 2019/20 financial year is R8,330 million. An annual increase of 7.0% has been included

1.9.1.3 Depreciation & Asset Impairment

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of asset rate consumption. Budget appropriations in this regard totals R34,743 million for the 2019/20 financial year and equates to 6.99% of the total operating expenditure.



1.9.1.4 Finance Charges

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 4.33% (R21,539 million) of operating expenditure. A provision of R7.021 million for Landfill sites is also included for the 2019/20 financial year.

1.9.1.5 Bulk Purchases

The Budget for Bulk purchases 2019/20 is R108,897 million, which is 21.89% of Total Operating Expenditure. Bulk purchases are directly informed by the purchase of electricity from Eskom. Electricity tariffs of Eskom will increase by 15.63% as from 1 July 2019. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions.

1.9.1.6 Debt Impairment

Debt Impairment for 2018/19 for Traffic Fines is R54,064 million and R35,000 for 2019/20 million. For Rates and Services R5,466 million for 2018/19 and R6,606 million for 2019/20.

1.9.1.7 Contracted Services

Contracted services consists of Life Savers, Recycling of Refuse, Fire Brigade, Cleaning & Security Services for Camps, fraud line as well as Traffic fines outsourced. The total budget for Contracted Services 2019/20 is R32,694 million which shows a 8.86% decrease when compared to the 2018/19 adjustment budget. The decrease is mainly because of less housing grants.

Table SA 1: Contracted Services - (NT - supporting tables) SA1

WC042 Hesseque - Supporting Table SA1 Supportinging detail to 'Rudgeted Financial Reformance'

The state of the party of the state of the s	anilli i	IIS GOTEII (O	pudgeted ri	Nancial Part	LittleTuce.				*		
		2015/16	2016/17	2017/18		Current Ye	NAT 2018/19		2019/20 N	ledium Term R	ovenue &
Description	Ref								Espa	mditure Frame	work
		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit			
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	o steeme	2019/20	+1 2020/21	+2 2021/22
	\vdash						L				
Contracted services											
Contractors		4 504	36 735	32 193	9 915 [13 577	13 577	13 577	10 842	30 212	38 699
Outsourced Services					2 407						
Consultants & Professionals				1	3 427	3 323	3 323	3 323	4 780	4 616	4 966
					15 969 !	18 972	18 972	18 972	11 072	12 808	11 805
sub-total	1	4 504	38 735	32 193	29 101	35 672	35 872	35 872	32 694	47 736	55 492

1.9.1.8 Other Expenditure

Other expenditure comprises various line items relating to the daily operations of the municipality. The group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The total budget for Other Expenditure for 2019/20 is R32, 465 million which shows a 6.8% increase when compared to 2018/19 adjustment budget.







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Table SA1: Other Expenditure by Type – (NT – supporting tables)

Hessequa Municipality

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Perfo

Description	Ref	Cui	rent Year 2018		2019/20 Medium Term Revenue & Expenditure Framework				
·		Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year		
R thousand		Budget	Forecast	outcoma	2019/20	+1 2020/21	+2 2021/22		
REVENUE ITEMS:									
Other Expenditure By Type				N			IN -		
Collection costs									
Contributions to 'other' provisions									
Consultant fees									
Audit fees									
General ex penses	3	30 400	30 400	30 400	9 480	9 475	9 919		
Operating Leases		1 429	1 429	1 429	1 518	1 640	1 623		
Audit fees		3 898	3 898	3 898	4 328	4 761	5 237		
Workmens Compensation Fund		1 392	1 392	1 392	1 380	1 477	1 580		
Skills development Fund Levy		1 036	1.036	1 036	1 406	1 504	1 609		
Protective Ciothing		1 195	1 195	1 195	1 306	1 384	1 466		
Membership fees		1 559	1 559	1 559	1 620	1 720	1 820		
Advertising		540	540	540	595	617	636		
Communication		3 192	3 192	3 192	2 575	2 666	2 795		
System Advisor		1 481	1 481	1 481	1 508	1 618	1 736		
Software licenses		2 104	2 104	2 104	2 406	2 558	2 615		
Travel & Subsitance		1 927	1 927	1 927	2 203	2 360	2 548		
Insurance		1 771	1 771	1 771	2 140	2 288	2 292		
otal 'Other' Expenditure	1	51 925	51 925	51 925	32 466	34 068	35 877		

1.9.2 Priority given to repairs and maintenance

The Statement of Performance does not have a line item for repairs and maintenance. As per the mSCOA chart, expenditure items are coupled to projects. The following has been included in the draft budget for repairs and maintenance for the current year, as well as the MTREF period.

WC042 Hesseque - Supporting Table SA1 Supportinging detail to 'Audigsted Financial References'

Cabbergus Issue OVI Of	SharrinA	iig natmi to	Danafacan L	Hanciel Pom) LIMBIL CO.		£						
Description	Ref	2015/18	2016/17	2017/18		Current Ye	Nac 2018/19				edium Term Revenue & nditure Framework		
project part	T-C-WI	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year				
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	cutcome	2019/20	+1 2020/21	+2 2021/22		
Repairs and Maintenance													
by Expenditure Item	1												
Employee related costs			46 352	51 250	58 687	58 202	58 202	58 202	65 352	70 819	75 85		
Other motorials		7 646	7 628	7 685	5 719	5 709	5 709	5 709	6 534	6 963	7 416		
Contracted Services		7 790 •	6 399	8 893	10 931	11 699	11 699	11 699	10 379 (12 526	12 255		
Other Expenditure		250	1 154	1 326	1 367	1 125	1 125	1 125	1 312	1 402			
Total Repairs and Maintenance Expenditure	9	15 686	63 533	89 154	76 704	76 735	76 735	76 735	83 578	91 709	1 497 97 022		

The norm for repairs and maintenance against the carrying value of PPE, Investment Property and Intangible Assets is 8%. If employee related cost is taken into account, the municipality's ratio is 8.50% for 2019/20 and 9.03% and 9.15% for the respective outer years. This is well within the norm.

1.9.3 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. The target is to register the poor. Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table A10 (Basic Service Delivery Measurement) on page 76.

The cost of the social package of the registered indigent households is financed by National Government through the Local Government equitable share received in terms of the annual Division of Revenue Act.

The following subsidies and rebates are recommended:

SUBSIDIES TO INDIGENT HOUSEHOLDS:

CATEGORY A:

- Income per household R3 500 p.m.
- Water 6kl per household free
- Electricity 50KwH per household free
- 100% Rebate Property Rates, Sewerage, Refuse and Water Basic Fees

CATEGORY B:

- Income per household R3 501 p.m. R4 000 p.m.
- Water 6kl per household free
- Electricity 50KwH per household free
- 50% Rebate Property Rates, Sewerage, Refuse and Water Basic Fees

CATEGORY C - OLD AGE HOMES

R150 per person per month that qualify.

<u>CATEGORY D</u> – TENANTS NOT RECEIVING MUNICIPAL ACCOUNTS

As per category A and B

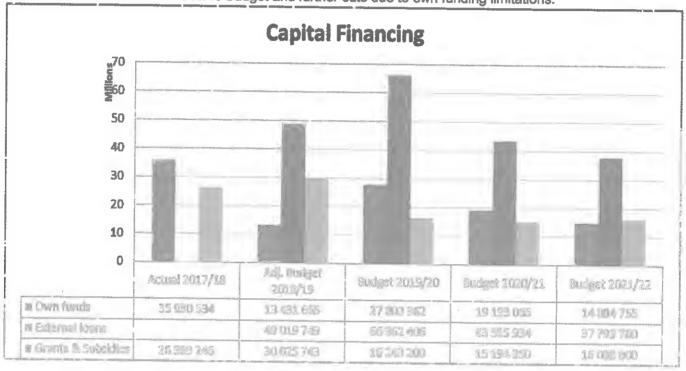
CATEGORY E - CHURCHES

100% of basic services if 50% of the church congregation qualifies for indigent.



1.10 GAPITAL EXPENDITURE

The Draft Capital Budget started with R93 808 920 in November 2018 and was later reduced by Council and management to R72 654 150. For the final budget it was increased to the present R109 908 968, with roll overs of R34 452 818 from 2018/19 budget and further cuts due to own funding limitations.



The total capital budget of R110 408 968 for 2019/20 shows an increase of R17 931 811 compared to the adjusted capital budget for 2018/19 of R92 477 157.

The following is included in on the budget:

- + R12,967 million funded by MIG
- + R0,330 million funded by FMG
- + R 1,985 million funded by INEP
- + R0,131 million funded by Library Grants
- + R0,830 million funded for Fire Brigade
- + R27,803 million projects funded by CRR (including R4,960 million roll over)
- + R66,362 million projects funded by Borrowing (including R29,493 million roll over)



Financing of the Capital Budget

The following table give a breakdown of the sources and percentage (%) of finance of the draft 2019/2020 MTREF budget.

	2019/20	96	2020/21	%	2021/22	%
Own funds	27 803 362	25.18	19 193 065	24.62	14 894 755	21.67
External loans	66 362 406	60.11	43 555 934	55.88	37 799 700	54.99
Grants & Subsidies	16 243 200	14.71	15 194 350	19.49	16 038 800	23.33
	110 408 968		77 943 349		68 733 255	

It is clear that the main source of funding will be from external loans.

After the approval of the Draft Budget the following changes in the capital budget was made by Management:-

Vota Number	Project description	Ward	Ref	Fund	Budget 2919/28	Resson
	Total Draft Budget - 2019/20				100 786 968	
69106420420IFV30ZZ10	Double Cab Truck Tipper - Public Works - S/B	1,3	S/B	CRR		Roll Over from 2018/19
71106420420IFV33ZZ02	Suction Tanker - Sewerage - A/B	2	A/B	CRR	1 100 000	Roll Over from 2018/19
69106420420IFV36ZZ11	1 X 5m3 Tipper - Public Works - H/B	4.5	H/B	CRR	700 000	Roll Over from 2018/19
69106420420IFV37ZZ10	1 X 5m3 Tipper - Public Works - S/B	1,3	S/B	CRR	700 000	Roll Over from 2018/19
69106420420IFV39ZZ02	Multi-purpose Loader - Public Works - A/B	2	A/B	CRR	1 300 000	Roll Over from 2018/19
9106456020IFJE5ZZ13	Double Axle trailer with rails - Public Works - R/D	6,7,8	R/D	CRR	150 000	Roll Over from 2018/19
33106473520BBQH4ZZ10	Upgrading of Sportsfields fencing - S/B	1.3	S/B	Loan		Roll Over from 2018/19
34156473520BBQJ1ZZ06	Upgrading of swimming pools - De Mist - Riversdal	6		Loan		
3106446020BBS16ZZ13	Riversdale Low Level Res Rehabilitation	6,7,8		Loan		Roll Over from 2018/19
3106446020BBS58ZZ01	Sand Filters - Gourtsmond	1		Loan	750,000	Roll Over from 2018/19 Roll Over from 2018/19
4106420420BBV06ZZ10	Cherry Picker - Electricity - S/B	1.3		Loan	1.400.000	Roll Over from 2018/19
4106430420BBM10ZZ10	INSTALLATION OF NEW TRANSFORMER - ELEC - S/B	1,3		Loan		Roll Over from 2018/19
1106473520IFQY1ZZ04	Fencing of cemeteries - Slangrivier	4		CRR	200 000	Replace with toilet project
	Building of tollets & Waterpoints at cemetary - Slangrivier	4	_	CRR	200 000	Replace the fencing project
	2 X Laptop - Interns - Finance	HQ		FMG	200 000	Eveleting Lenting project
	Budget Tool - Budget - Finance	HQ		FMG	320 000	Excisting Laptops still working Budget Tool to comply with N
	Budget Tool - Budget - Finance	HQ	H/Q		170 000	Budget Tool to comply with N
	Total Final Budget - 2019/20		7 11 (0)	0141	110 408 968	Budget 1001 to comply with I

The comparison between the MTREF Capital Budget and the Financial Plan is set out on Pg. 20 of this report.



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The following tables reflects the capital budget per ward and per town. Information regarding wards has been compiled from information received from the respective departments.

2019/20 MTREF Capital Budget per Ward

WARDS	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
Ward 1	9 372 500	5 203 300			
Ward 2	9 478 812	1 555 000			1 058 500
Ward 3	2 548 500	1 493 550			1 350 000
Ward 4	8 513 840	6 090 580			
Ward 5	525 000	0	0	1 500 000	150 000
Ward 6	1 262 000	0	18 000		0
Ward 7	6 478 000	37 735	1 947 520		0
Ward 8	600 000	601 000	100 000	975 000	100 000
Ward 9	3 110 000	1 700 000	500 000	12 500 000	3 470 000
Ward 7,8	0	0	0	0	0
Ward 6,7,8	15 534 000	15 247 784	5 810 800	12 286 300	32 000
Ward 4,5	4 475 000	3 549 300	3 238 300		590 500
Ward 4,5,9	370 000	0	D	0	000 000
Ward 1,3	28 212 406	19 074 500	22 999 335	7 632 500	9 540 500
HQ	19 928 910	23 390 600	17 364 800	45 966 500	35 129 700
Ward 6,8	0	0	0	0	00 120 700
	110 408 968	77 943 349	68 733 255	124 520 920	58 473 200

2019/20 MTREF Capital Budget per Town

TOWNS	2019/2020	2020/2021	2021/2022	2022/2023	2022/2023
Albertinia	9 028 812				
Heidelberg	8 520 000				
Witsand	3 163 840	1 430 580			
Riversdal	23 889 000	16 554 319	7 876 320		132 000
Stilbaai	36 164 406	23 892 500	33 778 135	17 049 500	
Jongensfontein	191 500	1 484 550	498 000		
Gouritsmond	4 227 500	408 300	135 000	2 895 000	
Slangrivier	5 210 000	4 190 000	2 123 800		850 000
Hessequa	20 013 910	22 808 800	17 344 800		35 129 700
	110 408 968	77 943 349	68 733 255	124 520 920	58 473 200



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1.11 ANNUAL BUDGET TABLE

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's MTREF Budget to be approved by the Council.

WC042 Hesseque - Table A1 Budget Summ	wy	* ************************************			Company lands in 40th table to a		a standards as the standard	***************************************		PF 50 NO
Description	2015/10	2010/17	2017/18		Current Y	oar 2018/19			iedium Term i Inditure Frem	
R thousands	Aurelland	Assilted	Anthei	Drigina	Adjustni	PMI Year	Pre-audit		Budget Year	
Financial Performance	Outcome	Otticome	Ottooms	Bleekgart	Badpet	Perecan	poteons	2019/20	+1 2020/21	+2 2021/2
Property rates	05 937	70 988	70 440	4 ****		+	W. 1000000000000000000000000000000000000	W - m - m - m		
Service charges	173 413	168 956	78 149	84 885 213 926	64 805	84 665	84 885	94 657	101 693	100 8
inv awtown nev enue	12 837	18 094	17 959	5 528	213 928 5 528	213 926	233 544	245 124	284 881	288 (
Transfers recognised - operational	62 392	62 641	60 345	55 751	62 368	5 528 62 368	5 528	8 689	8 723	8.7
Other own revenue	65 226	94 403	66 852	93 210	93 210	93 210	62 368 93 210	59 137	74 894	87.1
Total Revenue (excluding capital transfers and	369 608	435 084	424 794	453 252	459 899	459 899	479 514	74 174 481 779	78 415 528 607	82 t
contributions)								101110	250 007	0771
Employee costs	118 414	127 791	150 458	166 385	165 196	185 198	165 198	168 234	198 990	212
Famuratellar of count Des	5 047	0 484	7 202	8 050	8 050	6 950	8 060	8 330	8 914	9 :
Depreciation & seest impairment	24 836	25 594	30 044	35 960	35 960	35 950	35 960	34 743	36 035	36 1
Finance charges	13 695	17 723	16 822	20 698	21 180	21 180	21 180	21 539	25 859	27 9
Meterials and bulk purchases	85 599	107 940	108 598	121 509	121 399	121 399	121 390	138 530	157 841	177 0
Transfers and grants	-	865	1 055	987	1 166	1 156	1 166	1 247	1 480	13
Other expenditure	92 584	104 553	69 179	119 408	125 802	126 802	126 802	106 768	124 540	136 3
Total Expenditure	339 175	391 050	405 358	472 975	478 742	478 742	478 742	497 391	554 558	603 6
On related (Details)	30 432	44 034	19 438	-(19 883)	(18 843)	(18 843)	773	(15 512)	(36.051)	(29 0
Transfers and subsidies - capital (monetary allocation	27 456	95 771	32 885	13/ #24	24 288	24 288	24 288	16 243	18 194	18 0
Contributione recognised - capital & contributed asset	-	_	142	1 000	5 737	5 737	5 737			
Burplus/(Deficit) after expital transfers &	57 868	139 B05	52 463	(3 169)	11 183	11 183	30 798	631	(10 857)	(12 8
Share of surplus/ (deficit) of essociate					<u> </u>		.,			
Surplus (Delicit) for the year	CT 500	400.000	-	-	_	-	-	_	-	
The state of the second state of the second state of the second s	57 886	139 805	52 463	(3_169)	11 183	11 183	30 795	631	(10 857)	(12.9
Camital expenditure & funda sources									_	
Capital expanditure	45 967	123 138	62 200	100 582	92 477	92 477	92 477	110 409	77 943	68 7
Transfers recognised - capital	31 567	88 954	26 369	16 524	30 026	30 028	30 025	16 243	15 194	16.0
became model at the determinant was became upon their movement of the determinant of a	the second	mer see destroyers						•• • •		* * * * * * * * * * * * * * * * * * * *
Borrowing	47 520	29 480	27 423	70 694	49 020	49 020	49 020	66 352	43 556	37 8
Internally generated funds	6 841	4 723	8 506	13 365	13 432	13 432	13 432	27 803	19 193 :	14 8
Total sources of capital funds	85 967	123 138	62 300	100 582	92 477	92 477	92 477	110 409	77 943	69 7
Financial position										
Total current assets	240 831	264 212	276 030	197 955	244 316	244 316	244 315	208 944	159 477	158 4
Total non current assets	712 021	632 135	864 073	931 198	911 147	911 147	911 147	991 993	1 024 280	1 066 3
Total current fabilitien	130 813	105 045	97 482	99 842	102 254	102 254	102 264	99 251	107 253	115 8
Total non gurrent liabilities	224 270	238 778	227 632	297 251	256 599	256 599	258 599	308 158	330 P16	346 6
Community wealth/Equity	597, 972	762 520	804 968	732 060	786 609	786 609	786 609	793 528	775 568	784 64
ach flows		· ·								
Net oash from (used) operating	123 145	118 358	63 370	34 534	44 483	44 483	44 483	18 343	8 452	
Net ceah from (used) investing	(85 236)	(120 833)	(61 617)	(91 864)	(89 975)	(88 975)	(89 975)	(91 570)	(80 105)	4 93
Net cash from (used) financing	32 176	7 569	(13 672)	55 166	12 789	12 789	12 789	43 190	19 898	(60 0
amh/ossh equivalents at the year and	206 745	211 779	219 860	147 705	187 137	187 137	187 137	155 099	121 344	
ash backing/surplus reconciliation										
Cosh and investments or of able	204 788	211 779	219 880	148 705	187 089	187 089	487.000	477.000	484 300	
Application of each and investments	80 969	34 448	15 827	30 337	22 975	22 975	187 089	155 000	134 752	102.34
dance - surplus (shortfall)	120 717	177 332	203 034	116 305	164 114	164 114	26 155 161 934	17 174 137 926	22 816 111 936	28 20 74 14
Asset menagement								- 11 W I		×
Asset register summery (WEV)	712 008	632 122	864 063	931 188	011 117	044 497	044.407	001 001	4	
Depreciation	en von annen anne	Annania Propinsi (Maria	30 031	35 960	911 137	011 137	911 137	991 983	1 024 270	1 088 X
Renewal and Upgrading of Existing Assets	24 030	25 594	48 · 1 · 10 · 14	r in management y	36 960 45 007	35 960	35 980	34 743	36 035	30 11
Repairs and Maintenance	15 684	112 560 63 533	30 307 69 154	76 704	46 927	45 827	45 927	69 154	42 539	29 27
	.,,	100000	, , , , , , , , , , , , , , , , , , , ,	10 104	76 736	76 735	76 736	83 57a	91 709	97 02
. Managed area or major it is authorized to the street	100 to 10 1	0 4	S be seen as asset							

Hessequa Municipality

Hessequa Municipality

KESSEQUA MUNISIPALITEIT

2019/20 Final Annual Budget and MTB

Posbus 29, Riversdal 6670

WC042 Hessequa - Table A1 Budget Summary

Description	2016/16	2016/17	2017/18		Current Ye	tar 2018/19			2019/20 Medium Term Re Expenditure Framew				
R thousands	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year			
P. DTO Della TOTAL	Outcome	Dutcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22			
Free services							4 . 50						
Cost of Free Basic Services provided	15 832	17 047	17 867	19 615	19 615	19 615	23 078	23 078	25 464	27 488			
Revenue cost of free services provided	12 286	12 954	14 037	16 054	16 054	16 054	16 444	16 444	17 756	19 182			
Households below minimum service level													
Water:	_		_			- 1	-	-	-	-			
Sanifation/sewerage:		_	-		_ `	_	_		_ '	-			
Energy:		- "	_		_]	_	_	- 10000	-	-			
Relise:	-		_	=	-	_ 1	-			-			

Explanatory notes to Table A1: - Budget Summary

- Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- 2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- 3. Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating deficit before transfers for the 2018/2019 and 2019/2020 MTREF financial periods is set out in the table below.
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Government and other transfers is reflected on the Financial Performance Budget:
 - il. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the net cash from investing on the Cash Flow Budget.
- 4. The Cash backing/surplus reconciliation shows an increase in 2020/21 and a decrease over the last 2 years of the MTREF period.

WC042 Hessequa - Table AS Cash backed reserves/accumulated surplus reconciliation

WC042 Nessequa - labje As Cash packe	a ma	BIVOUREGUM	misted antbi	MB LEGOLICITIE	RION						
Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			iedium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-sudit	Budget Year	Budget Year	Budget Year
re atometic		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
Ceeh and investments available											
Casi/cash equivalents at the year end	1	206 785	211 779	218 860	147 705	187 137	187 137	187 137	155 099	134 844	102 482
Other current investments > 90 days		٥	(0)	(0)	(1 000)	(48)	(48)	(48)	(0)	(92)	(142)
Non current assets - Investments	1	_	_		_			-		_	-
Cash and investments available:		206 785	211 779	219 850	146 705	187 089	187 089	187 089	155 099	134 752	102 340
Application of cash and investments											
Unspent conditional transfers	i	89 967	21 251	12 680	_	-	_	-	_		_
Unapent borrowing	ľΙ	_	- 1	_	_	-	_		_	_	_
Statutory requirements	2		i								
Other working capital requirements	3	10 102	13 197	4.148	30 337	22 975	22 975	25 155	17 174	22 816	28 200
Other provisions			i								
Long term investments committed	4	-	-	-	-	- 1	-	-	-	-	-
Reserves to be backed by cash/investments	5				_		-	-	_	-	-
Total Application of cash and investments:		80.068	34 448	16 627	30 337	22 975	22 978	25 155	17 174	22 816	28 200
Surplus(shortfall)		126 717	177 332	203 024	116 368	164 114	184 114	181 934	137 926	111 936	74.140

Hessequa Municipality 2019/20 Final Appublication

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification) - (NT supporting tables)

WC042 Hessequa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Substraint	WC042 Hessequa - Table A2 Budgeted F	inar	cial Performs	ince (revenu	e and expen	atture by fun	ctional class	ification)			
Reformer Audited Audited Audited Audited Budget Fernocett Budget very	Functional Classification Description	Rail	2015/16	2010/17	2517/18	Pii	ment Year 2046	V40	2019/20 M	edium Term R	evenue &
Streetland	. Some and a secondary as many indext	1	2010110	mo (di 17	mw (77.10		1101161100112010	n +0	Ехфе	nditure Frame	work
Streetland	Pa Abrasiana	١.	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
Blaymus Functional	K Exchesing	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast			
Executive and council Filance and administration Executive and council Filance and administration Exhance and administration Exha	Revenue - Functional						n magain		201012		17 22 22 22 27 22 2
Filance and administration	Governance and administration		118 480	132 877	140 963	141.273	141 864	141 864	157 518	187 558	179 749
Community and public active 73 352	Executive and council		32 639	35 987	38 432	42 182	42 199	42 199	45 373	48 779	52.540
Eithermal audit	Finance and administration		85 841	98 910	102 531	99 091	99 665	99 665	112 145	118 777	127 209
Community and social services B BRZ 7 BM B BRZ 9 444 9 720 9 720 9 720 1 1 1 1 1 1 1 1 1	raemal audit		-	- 1	_	_	_	_		l .	_
Sport and recreation	Community and public safety		73 352	105 468	75 526	93 987	100 411	100 411	76 674	92.751	111 711
Peblic safety	Community and social services		8 952	7 634	8 682	9 464	9 720	9 720	9 561	11 971	11 013
Housing Health	Sport and recreation		10 050	11 516	12 534	12 183	12 183	12 183	15 788	16 591	17 488
Health	Public safety		46 925	70 424	43 229	71 614	71 876	71 876	49 971	51 771	54 787
## Recomment and environmental services 13 385 82 320 17 888 5 667 6 236 6 236 6 004 5 289 5 489 Planning and development 2 588 2 255 4 757 4 445 4 995 4 995 4 717 4 822 5011 Flore transport 10 370 88 995 12 455 703 703 703 803 118 118 Environmental protection 457 573 475 519 536 538 884 343 350 Trading services 1918 27 199 244 223 823 824 404 241 404 247 816 227 8165 223 823 Planning vources 120 888 129 707 134 198 141 498 141 775 141 775 140 235 178 839 189 385 Water management 28 410 33 555 41 501 37 324 49 585 49 585 41 946 45 254 48 555 Water management 28 410 33 555 41 501 37 324 49 585 49 585 41 946 45 254 48 555 Water management 11 877 12 761 15 380 18 320 18 320 18 320 23 065 24 338 26 284 Wester management 2 2 397 044 530 855 457 820 469 896 489 925 489 923 498 023 54 389 Florence and administration 2 2 397 044 530 855 457 820 469 896 489 925 489 923 498 023 54 389 Excective and council 18 898 21 377 28 432 45 565 25 541 25 541 30 444 32 45 Florence and administration 33 314 38 657 50 055 80 333 59 672 59 872 65 583 88 924 73 991 Florence and administration 33 314 38 657 50 055 80 333 59 672 59 872 65 583 88 924 73 991 Florence and administration 35 256 16 752 16 44 257 18 330 15 04 15 04 15 04 15 04 Community and excelsion 15 265 16 75 16 90 1 271 17 1 18 77 19 64 16 82 17 18 623 17 18	Housing	i .	8 425	16 834	11 081	726	6 632	6 632	1 355	12 419	28 465
Planning and development	Health	-	-	- 1	_	- :	-	_	_	-	_
Roed transport	Economic and environmental services		13 395	92 326	17 558	5 667	6 238	6 236	6 004	5 289	5 489
Environmental protection 457 573 475 559 538 538 684 343 500 Trading services 191 827 1999 244 222 823 228 869 284 404 241 404 275 816 278 185 229 781 825 228 825 228 826 228 826 228 826 228 826 228 826 228 825 32 828 828 828 828 828 828 828 828 828	Planning and development		2 568	2 855	4 757	4 445	4 995	4 995	4 717	4 828	5 011
Trading services	Road transport		10 370	88 898	12 456	703	703	703	603	118	118
Energy sources	Environmental protection		457	573	475	519	538	538	684	343	360
Water management 28 410 33 555 41 501 37 324 49 585 49 585 41 846 45 284 48 855 Waste water management 30 552 23 852 32 504 31 736 31 736 31 736 32 589 34 955 30 207 Waste management 4 10 - 20 10	Trading services		191 827	199 244	223 623	228 869	241 404	241 404	257 816	279 195	293 742
Waste water management 30 552 23 852 32 534 31 736 31 736 31 738 32 589 34 955 30 207 Waste management 11 877 12 761 15 390 18 320 18 320 18 320 18 320 23 865 24 338 28 28 28 28 28 28 28 28 28 28 28 28 28 2	Energy sources		120 988	129 076	134 198	141 489	141 763	141 763	160 235	173 639	188 395
Weste management II 11 877 1 2 761 15 390 18 320 18 320 28 320 24 338 25 224 Officer IA 10 — 20 10	Water management		28 410	33 555	41 501	37 324	49.585	49 585	41 946	45 284	48 855
Community and social services	Waste water management		30 552	23 852	32 534	31 736	31 736	31 738	32 589	34 955	30 207
Total Revenue - Functional 2 397 064 530 855 457 820 469 806 489 925 489 925 489 923 543 801 560 701			11 877	12 761	15 390	18 320	18 320	18 320	23 065	24 338	26 284
Expanditure - Functional Governance and administration 59 219 51 214 79 768 87 028 88 818 86 818 97 697 103 138 108 683 Executive and council 19 898 21 377 28 432 24 565 25 641 25 641 30 464 32 455 32 817 Finance and administration 38 314 38 667 50 065 80 933 59 672 59 672 65 583 68 924 73 991 Finance and administration 1 209 1 180 1 271 1 530 1 504 1 504 1 650 1 759 1 875 1				L				10	10		10
Second and administration Second	Total Revenus - Functional	2	397 064	530 855	457 820	459 806	489 925	489 925	498 023	543 801	590 701
Executive and council Finance and administration	Expenditure - Functional										
Execulive and council Finance and administration	Governance and administration		59 219	61-214	79 768	87 028	88 818	86 818	97 697	103 138	108 883
Fibrarial audit	Executive and council		19 898	21 377	28 432	24 565	25 641	25 641			
Community and public safety 78 595 169 200 91 447 116 870 122 224 102 124 105 154 124 297 138 998 Community and social services 13 035 14 250 15 441 18 223 18 333 18 333 19 566 22 299 22 442 Sport and recreation 15 295 16 075 17 878 21 487 21 050 21 050 23 867 25 323 27 205 Public safety 46 896 61 113 46 072 74 663 74 663 74 663 59 332 62 012 65 909 Housing 3569 17 762 12 058 2 298 8 177 8 177 5 289 14 823 23 442 Planith	Finance and administration		36 314	38 657	50 065	80 933	59 672	59 672	65 583	68 924	73 991
Community and social services 13 035 14 260 15 441 18 223 18 333 18 333 18 333 18 666 22 289 22 442 Sport and recreation 15 295 16 075 17 878 21 487 21 050 21 050 23 867 25 323 27 205 Public safety 46 696 61 113 46 072 74 863 74 863 74 863 59 332 62 012 65 909 Housing 35 88 17 762 12 058 2 298 8 177 8 177 3 289 14 823 23 442 Health ————————————————————————————————————	Prismal audit		1 208	1 180	1 271	1 530	1 504	1 504	1 650	1.759	1 875
Community and social services 13 035 14 250 15 441 18 223 18 333 18 333 19 666 22 299 22 442 Sport and recreation 15 295 16 075 17 878 21 487 21 050 21 050 23 667 25 323 27 205 Public safety 46 896 61 113 46 072 74 863 74 663 74 663 59 332 62 012 65 909 Housing 3569 17 762 12 058 2 298 8 177 8 177 3 289 14 823 23 442 Health	Community and public safety		76 595	109 200	91 447	116 870	122 224	122 224	106 154	124 257	136 998
Public safety	Community and social services	1	13 035	14 250	15 441	18 223	18 333	18 333	19 568	22 299	
Housing 3 569 17 762 12 058 2 298 8 177 8 177 3 289 14 623 23 442 Health	Sport and recreation	1	15 295	16 075	17.878	21 487	21 050	21 050	23 867	25 323	27 205
Health	Public safety		46 898	61 113	46 072	74 863	74 663	74 663	59 332	62 012	65 909
Economic and environmental services 38 990 42 583 53 525 54 644 54 713 56 889 62 995 67 292 Planning and development 6 351 8 240 9 376 10 852 11 164 11 164 10 173 10 738 11 440 Road transport 30 740 32 732 42 581 41 816 41 585 41 585 43 800 47 432 50 745 Environmental protection 1 859 1 590 1 557 1 977 1 964 1 964 4 917 4 825 5 107 Trading services 161 414 176 996 179 435 213 132 213 499 233 040 261 949 285 781 Energy sources 100 628 111 051 78 122 127 122 126 560 162 560 142 794 163 242 182 475 Water management 21 207 23 130 31 514 30 940 31 696 33 942 37 217 40 341 Waster management 15 886 17 716 30 910 23 531 23 565 23 565 <t< td=""><td>Housing</td><td>1</td><td>3 589</td><td>17 762</td><td>12 058</td><td>2 298</td><td>8 177</td><td>8 177</td><td>3 289</td><td>14 623</td><td>23 442</td></t<>	Housing	1	3 589	17 762	12 058	2 298	8 177	8 177	3 289	14 623	23 442
Planning and development 6 351 8 240 9 376 10 852 11 164 11 164 10 173 10 738 11 440 Road transport 30 740 32 732 42 581 41 816 41 585 41 585 43 800 47 432 50 745 Environmental protection 1 859 1 590 1 557 1 977 1 964 1 964 4 917 4 825 5 107 Trading services 161 414 176 996 179 435 213 132 213 499 233 040 261 949 285 781 Energy sources 100 628 111 051 78 122 127 122 126 560 126 560 142 794 163 242 182 475 Water management 21 207 23 130 31 514 30 940 31 696 33 942 37 217 40 341 Waste water management 15 886 17 716 30 910 23 531 23 565 23 565 23 739 26 846 26 654 Waste management 23 694 25 101 38 889 31 538 31 678 31 678	Health	i i	_	_	_	_	_	-	_	-	_
Road transport 30 740 32 732 42 581 41 816 41 585 41 585 43 800 47 432 50 745 Environmental protection 1 899 1 590 1 557 1 977 1 964 1 964 4 917 4 825 5 107 Trading services 161 414 176 996 179 435 213 132 213 499 213 499 233 040 261 949 285 781 Energy sources 100 628 111 051 78 122 127 122 126 560 126 560 142 794 163 242 182 475 Water management 21 207 23 130 31 514 30 940 31 696 33 942 37 217 40 341 Waster management 15 886 17 716 30 910 23 531 23 565 23 565 23 739 26 846 26 654 Waster management 23 694 25 101 38 889 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 958 1 074 1 183 1 502 1 488	Economic and environmental services		38 990	42 583	53 525	54 644	54713	54 713	58 889	62 995	67 292
Environmental protection 1859 1590 1557 1977 1964 1964 4917 A 825 5 107 Trading services 161 414 176 996 179 435 213 132 213 499 213 499 233 040 261 949 285 781 Energy sources 100 628 111 051 76 122 127 122 126 560 126 560 142 794 163 242 182 475 Water management 21 207 23 130 31 514 30 940 31 696 33 696 33 942 37 217 40 341 Waste water management 15 886 17 716 30 910 23 531 23 565 23 566 23 739 26 846 26 654 Waste management 23 694 25 101 38 889 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 956 1074 1183 1502 1488 1498 1812 2318 1921 Total Expenditure - Functional 3 39 175 39 1950 405 355 472 875 478 742 475 742 497 381 554 658 603 665	Planning and development		6 351	8 240	9 376	10 852	11 164	11 164	10 173	10 738	11 440
Trading services 161 414 176 996 179 435 213 132 213 132 213 499 233 040 261 949 285 781 Energy sources 100 628 111 051 76 122 127 122 126 560 126 560 142 794 163 242 182 475 Water management 21 207 23 130 31 514 30 940 31 696 33 942 37 217 40 341 Waste water management 15 896 17 716 30 910 23 531 23 585 23 586 23 739 26 846 26 654 Waste management 23 694 25 101 38 889 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 958 1 074 1 183 1 502 1 488 1 498 1 812 2 318 1 921 Total Expenditure - Functional 3 339 175 391 950 405 355 472 875 478 742 475 742 497 381 554 658 603 665	Road transport		30 740	32 732	42 591	41 816	41 585	41 585	43 800	47 432	50 745
Energy sources 100 628 111 051 78 122 127 128 560 126 560 142 794 163 242 182 475 Water management 21 207 23 130 31 514 30 940 31 696 33 698 33 942 37 217 40 341 Waste water management 15 886 17 716 30 910 23 531 23 585 23 586 23 739 26 846 28 654 Waste management 23 694 25 101 38 899 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 956 1 074 1 183 1 502 1 488 1 498 1 312 2 318 1 921 Total Expenditure - Functional 3 39 175 39 1050 405 355 472 875 478 742 475 742 497 381 554 658 693 685	Environmental protection		1 899	1 590	1 557	1 977	1 964	1 964	4 917	4 825	5 107
Water management 21 207 23 130 31 514 30 940 31 696 31 696 33 942 37 217 40 341 Waste water management 15 886 17 716 30 910 23 531 23 565 23 586 23 739 26 846 28 654 Waste management 23 694 25 101 38 889 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 956 1 074 1 183 1 502 1 488 1 498 1 312 2 318 1 921 Total Expenditure - Functional 3 339 175 39 1050 405 355 472 875 478 742 475 742 497 381 554 658 603 665	Trading services		181 414	176 996	179 435	213 132	213 489	213 499	233 040	261 949	285 781
Waste water management 15 886 17 716 30 910 23 531 23 585 23 585 23 739 26 846 28 654 Waste management 23 694 25 101 38 889 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 956 1 074 1 183 1 502 1 488 1 498 1 612 2 318 1 921 Total Expenditure - Functional 3 339 175 391 950 405 358 472 875 478 742 475 742 497 391 554 658 603 665	Energy sources		100 628	111 051	78 122	127 122	126 560	126 560	142 794	163 242	182 475
Waste management 23 694 25 101 38 889 31 538 31 678 31 678 32 566 34 645 35 320 Other 4 956 1 074 1 183 1 502 1 488 1 498 1 812 2 318 1 921 Total Expenditure - Functional 3 339 175 391 950 405 358 472 875 478 742 475 742 497 391 554 658 883 685	Water management	ĺ	21 207	23 130	31 514	30 940	31 696	31 696	33 942	37 217	40 341
Other 4 956 1 074 1 183 1 502 1 488 1 488 1 812 2 318 1 921 Total Expenditure - Functional 3 339 175 391 050 A05 358 472 875 478 742 476 742 497 391 554 658 803 685	• •		15 886	17 716	30 910	23 531	23 585	23 586	23 739	26 846	26 654
Total Expenditure - Functional 3 339 175 391 050 A05 358 472 675 476 742 476 742 497 391 554 659 603 665	Waste management	1	23 694	25 101	38 889	31 538	31 678	31 678	32 566	34 645	35 320
					1 183	1 502	1 488	1 488	1 812	2 318	
Surplus/(Deficit) for the year 57 888 139 505 52 463 (3 169) 11 163 11 621 634 740 667) 77 884	Total Expenditure - Functional	3	339 175	391 050	405 358	472 975	478 742	475 742	497 391	554 658	803 665
	Surplus/(Deficit) for the year		57 888	138 605	52 463	(3 169)	11:183	11 183	631	(10 857)	(12 984)

Explanatory notes to Table A2: - Budgeted Financial Performance (revenue and expenditure by standard classification)

- 1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification
- 2. Note the Total Revenue on this table includes capital revenues (Transfers recognized capital) and does not balance to the operating revenue shown on Table A4.
- 3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water and Waste Water function. Waste

Management operate at a loss because of the high provision for landfill sites. Tariffs increase by 15% to decrease the loss in 2019/20.

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote) – (NT – supporting tables)

WC042 Hessequa - Table A3 Budgeted Financial Performance (revenue and expanditure by municipal vote)

WCU42 Hessequa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)											
Vote Description Ref 2015/16 2016/17 2017/18 Current						rent Year 2016/19		2019/20 Medium Term Revenue & Expenditure Framework			
		Audited	Audited	Audited	Materiard	DANIEL CONTROL					
R thousend					Original	Adjusted	Full Year		1 ~	Budget Year	
Revenue by Vota	1	Outcome	Dutoome	Outcome	Budget	Budget	Forecast	2019/20	91 2020/21	+2 2021/22	
Vote 01 - Office Of The Mm	l '	20.000	ne san	be tee	Te tes						
Vote 02 - Corporate Services		32 839	35 967	38 432	42 182	42 499	42 499	45 433	48 779	52 540	
Vote 03 - Financial Services		17 860	18 682	20 959	21:438	22 287	22 287	24 016	27 158	27 152	
		82:284	92 088	99 374	93 599	93 599	93 599	106 646	113 084	121 308	
Vote 04 - Community Services		56 406	87 463	54 457	72 546	78 695	78 698	51 446	84 364	83 312	
Vote 05 - Technical Services		204 840	293 248	239 345	235 067	247 802	247 802	265 133	285 236	301 006	
Vote 06 - Spatial Plannign & Environmental Mana	igem	3 035	3 428	5 252	4 974	5 243	5 243	5 351	5 181	5 381	
Vote 07 - Health		- 1	-	_	-	-	_	-	-	-	
Vote 08 - Planning And Development		-	-	_	-	-	_	-	-	_	
Vote 09 - Environmental Protection		-	-	_	-	-	-	_		_	
Vota 10 - Electricity		_	-	_	_	- 1	-	_	_	-	
Vote 11 - Water Management		_	- 1	-	-	_	_	_	-	_	
Vote 12 - Waste Water Management		-	- 1	_	- 1	_	_	_	_	_	
Vote 13 - Waste Management		-	_	_	_	_	_ 1	_	_	_	
Vote 14 - Road Transport		_	~	-	_	_	_	_ :	_	_ 1	
Vote 15 - Other		_	_	_	_	_	_	_ 1	_	_	
Total Revenue by Vota	2	397 054	530 855	457 820	469 806	489 925	469 325	498 023	543 801	590 701	
Expenditure by Vote to be appropriated	1										
Vote 01 - Office Of The Mm		22 002	23 745	31 003	27 639	28 882	28 882	34 665	36 B73	ME TOTAL	
Vote 02 - Corporate Services		31 013	32 008	35 841	45 255	45 663	45 663	46 327		37 494	
Vote 03 - Financial Services		17 418	17 668	24 277	30 506	29 412	29 412		50 337	52 358	
Vote 04 - Community Services		54 454	83 579	62 809	82 587	88 401		35 816	37 436	39 858	
Vote 05 - Technical Services		206 178	224 335	240 611	274 222		88 401	68 572	83 030	96 030	
Vote 06 - Spatial Plannign & Environmental Mana	nom	8 109	9.716	10 816		273 505	273 506	297 862	331 760	362 280	
Vote 07 - Health	Aeiiii	0.100			12 786	12 880	12 880	14 150	15 223	15 B66	
Vote 08 - Planning And Development		_	-	-	- 1	- 1	- 1	_	-	- 1	
Vote 09 - Environmental Protection		-	-	-	-	-]	-	-	-	-	
Vote 10 - Electricity		-	-	-	-	- 1		-	-	-	
Vote 11 - Water Management		-	-	- 1	-	-	-	_	-	-	
		1	-	-	-	-	-	-	-	-	
Vote 12 - Waste Water Management		-	- [-	-	-	-	-	- 1	-	
Vote 13 - Waste Management		-	- [-	-	-	- 1	-		-	
Vote 14 - Road Transport		- 1	- [-	-	-	-	-	-	-	
Vote 15 - Other				-		-	-		_	_	
Total Expenditure by Vote	2	339 175	391 050	405 358	472 975	478 742	478 742	497.381	554 658	603 685	
Surplus/(Deficit) for the year	2	57 888	139 805	52 463	(3.169)	11 183	11.183	631	(10 857)	(12 984)	

Explanatory notes to Table A3: - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality



Table A4 - Budgeted Financial Performance (revenue and expenditure) – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Fi	nang	cial Performs	nce (revenue	and expend	liture)						
Benededen	Ref	2015/16	2016/17	2017/18		Current Ye	= 2018/10	2019/20 Medium Term Revenue &			
Description		2010010	2010/17	2811110	A BUT WITH THE LOW TON THE				. Expe	nditure Frame	aro rk
		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
Revenue By Source											
Property rains	2	65 937	70 988	78 149	84 885	84 865	84 865	84 865	94 657	101 693	109 828
Sarvice charges - electricity revenue	2	117 788	128 077	132 153	138 175	138 175	138 175	141 221	157 911	171 272	184 999
Service charges - water revenue	2	28 018	31 145	33 830	36 394	36 394	36 394	37 996	40 987	44 256	47 786
	2	15 995	17 194	20 242	21 197	21 197	21 197	29 053	23 332	25 199	27 214
Service charges - sanitation revenue	2	i :	12 542	15 264	18 162	18 162	18 182	25 274	22 895	24 154	26 087
Service charges - refuse revenue	4	11 612							2 680	2 871	3 099
Rental of facilities and equipment		11 094	2 028	2 607	1 952	1 952	1 952	1 952			
interest earned - external lov eatments		12 637	18 094	17 959	5 528	5 528	5 528	5 528	8 688	8 723	8 729
Interest earned - outstanding debtors		1 035	1 522	1 950	1 573 .	1 573	1 573	1 573	1 698	1 834	1 981
Dividendia received						-	-	-			
Fines, penalties and forfeits	Ì	44 052	68 507	38 417	67 872	67 872	67 872	67 872	45 040	47 742	50 607
Licences and permits		1 245	1 319	1 420	1 475	1 475	1 475	1 475	1 563	1 657	1 756
Agency services		1 778	1 987	2 218	2 032	2 032	2 032	2 032	2 203	2 247	2 292
Transfers and subsidies		52 392	62 641	60 348	55 751	62 358	62 368	62 368	59 137	74 894	87 105
Other revenue	2	5 240	16 134	19 735	15 808	15 808	15 808	15 608	18 414	19 420	20 484
Gains on disposal of PPE	-	785	4 906	503	2 500	2 500	2 500	2 500	2 695	2 643	2 694
Total Revenue (excluding capital transfers	-	369 608	435 084	424 794	453 282	459 899	459 899	479 514	481 779	528 607	574 662
and contributions)]	555 555	400 007	400100	100 200						
	-										
Expenditure By Type	2	116 414	127 791	150 458	166 365	165 196	165 196	165 196	186 234	198 990	212 769
Employ se related costs	ľ	6 047	6 484	7 202	8 050	8 050	8 050	8 050	8 330	8 914	9 538
Remuneration of councillors Debt Impairment	3	38 268	47 471		59 530	59 530	59 530	59 530		42 736	44 987
Depreciation & asset impairment	2	24 836	25 594		35 960	35 960	35 960	35 960			38 119
Finance charges	"	13 695	17 723	18 822	20 698	21 180	21 180	21 180	21 539	26 859	27 923
Bulk purchases	2	85 599	87 870	89 362	102 049	94 197	94 197	94 197	108 897	125 893	142 982
Ottor macadala	8	_	20 070	19 236	19 459	27 202	27 202	27 202	29 633	31 948	34 696
Contracted services		4 504	38 735	32 193	29 303	35 872	35 872	35 872		47 736	55 492
Transfers and subsidies		-	865	1 055	987	1 155	1 155	1 155		1 480	1 323
Other ex penditure	4, 5	49 593	18 124	22 055	30 573	30 400	30 400	30 400		34 068	35 877
Loss on disposal of PPE		218	322	565		1			_	_	-
Total Expenditure		339 175	391 050	405 358	472 975	476 742	478 742	478 742	497 391	554 658	603 685
Surplus/(Deficit) Transfers and subsidies - capital (monetary		30 432	44 034	19 436	(19 693)	(18 843)	(18 843)	773	(15 612)	(26 051)	(29 023)
allocations) (National / Provincial and District)		27 456	95 771	32 865	15 524	24 288	24 288	24 288	16 243	15 194	16 039
Transfers and subsidies - capital (monetary											
ellocations) (National / Provincial Departmental		-					1			1	1
Agencies, Households, Non-profit institutions,		1		ŀ	1	ļ	1	İ	Į.		1
Private Enterprises, Public Corporators, Higher	6	_	_	_	_	237	237	237	-1 -	_	_
Transfers and subsidies - capital (in-kind - all)	ľ			142	1 000	5 500	5 500	5 500		-	-
Surplue/(Deficit) after capital transfers &		57 888	139 805	52 483	(3 169)	11 183	11 183	30 798	631	{10 857	(12 984)
contributions		0,000	1	90. 100	(= .50)						1
Tax affon						I					1
Surplus/(Deficit) after texation		57 888	139 805	52 463	(3 169)	11 183	11 183	30 796	631	(10 857	(12 984
Attributible to minorales					1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1						
Surplue/(Deficit) attributable to municipality		57 688	139 805	52 463	(3 169)	11 183	11 183	30 798	631	(10 857	(12 964
Share of surplus/ (deficit) of associate	1 7					1					i
Surplus/(Deficit) for the year	۰	57 888	139 005	52 463	(3 169)	11 183	11 163	30 798	631	(10 857	(12 984
anthrested on ma los		31 900	100 000	95. 700	10 1001					4.1.341	4 195



Explanatory notes to Table A4: - Budgeted Financial Performance (revenue and expenditure)

- 1. Total revenue excluding capital transfers and contributions is R481,779 million in 2019/20 and escalates to R528,607 million by 2020/21 which is an increase of 9.72%. The total revenue for 2021/22 is R574,662 million which is a 8.71% increase from 2020/21.
- 2. Revenue to be generated from property rates is R94,657 million in the 2019/20 financial year and increases to R101,693 million by 2020/21. In the 2021/22 financial year it is R109,828 million. The tariff increase is 9.0% for the MTREF period.
- 3. Services charges relating to electricity, water, sanitation, refuse removal and other charges constitutes the biggest component of the revenue basket of the Municipality totalling R245,124 million for the 2019/20 financial year and increasing to R264,881 million by 2020/21 and R286,086 million by 2021/22. For the 2019/20 financial year services charges amount to 50.9% of total revenue.
- 4. Transfers recognized operating, includes the local government equitable share and other operating grants from national and provincial government.

Expenditure by major type

- 5. Bulk purchases have increased from 2015/16 to 2019/20 escalating from R85,599 million to R108,897 million. These increases can be attributed to the increase in the cost of bulk electricity from Eskom.
- 6. Employee related costs and bulk purchases are the main cost drivers within the municipal budget.

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Table A5: - Budgeted Capital Expenditure by vote, standard classification and furning source - (NT – supporting tables)

Vote Description	Ref	2015/16	2016/17	2017/18	Gurrent Year 2018/18				2019/20 Medium Term Revenue 4 Expenditure Framework			
B. 4		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year	
R thousand	<u> </u>	Outcom e	Outcome	Outcom e	Budget	Budget	Forecast	outcom s	2019/20	+1 2020/21	+2 2021/22	
Capital expenditure - Vote												
Multi-year expenditure to be appropriated	2							_		_	_	
Vote 81 - Office Of The Mm Vote 82 - Corporate Services	1	_	_	488	482	- 822	822	822	545	50	700	
Vote 03 - Financial Services			. []	-	-02	022	022	522			100	
Vote 04 - Community Services] []	_		250	250	250	250	300	_ '	l -	
Vote 05 - Technical Services		_ [_	2 101	22 719	12 203	12 203	12 203	35 847	19 976	15 270	
Vote 06 - Spatial Plannign & Environmental Man	i agam		_			-		-	_	-	_	
Voie 07 - Health	Ī	-	_	_	_	_	_]	_	_	-	-	
Vote 98 - Plenning And Development	1	-	_	_	_	_	_	_	-	-		
Vote 09 - Environmental Protection	1	-	-	-	- 1	_	_	_	-	-	-	
Vote 10 - Electricity	ŀ	-	_	-	- }		-	-	-	-	-	
Vote 11 - Water Management	1	-	- 1	-	-	-	-	-	-	-	-	
Vote 12 - Weste Weter Management	1	-		-	-	-	-	_	-	-	-	
Vote 13 - Weste Management	1	- 1	-	-	-	-	-	_	-	-	-	
Vote 14 - Road Transport	1	-	-	-	-	-	-	_	-	-	-	
Vote 15 - Other	١		-	-	_	-	_	_	-	_	-	
Capital multi-year expenditure sub-total	7	-	_	2 567	23 451	13 275	13 275	13 275	36 892	20 026	15 970	
Single-year expanditure to be appropriated	2										[
Vote 01 - Office Of The Mm	1	34	182	67	40	108	106	108	58	367	383	
Vote 02 - Corporate Services	1	2 711	2 471	4 333	3 740	3 339	3 339	3 339	2 558	4 533	1 811	
Vote 03 - Financial Services	1	219	254	226	295	669	559	669	447	8 112	2 134	
Vote 04 - Community Services		837	1 692	3 138	2 837	3 099	3 099	3 099	3 176	1 092	8 895	
Vote 05 - Technical Services		82 095	118 525	51 905	70 117	71 978	71 978	71 978	67 445	43 188	39 531	
Vote 06 - Spatial Plannign & Environmental Man	agem		14	63	102	121	121	121	35	648	10	
Vote 07 - Health			-	-	-	-	-	_	_	[:	
Vote 08 - Planning And Development		_	_	-			_	_		-	[
Vote 09 - Environmental Protection Vote 10 - Electricity		[_		_	-	_	_	1 -		[
Vote 11 - Water Management			_		_			_]	_	[
Vote 12 - Weets Water Management	1			!					_	_	[
Vote 13 - Weste Management	1		_	_ 1	_	_	_	_	_		l -	
Vote 14 - Road Transport	1	_	_		_	-	_	_	_	-	i -	
Vote 15 - Other		-	-	_	_	_]	_	_	_	1 -	-	
Capital single-year expenditure sub-total	1	85 987	123 138	59 732	77 131	79 202	79 202	79 202	73 717	57 917	52 764	
Total Capital Expenditure - Vote		85 987	123 138	62 300	100 582	92 477	92 477	92 477	110 409	77 943	68 733	
Capital Expenditure - Functional											1	
Governance and administration	1	1 816	2 621	3 352	5 557	8 598	6 598	6 598	5 452	14 000	5 589	
Executive and council	1	34	170	67	40	40	40	40	30	357	388	
Finance and administration		1 782	2 451	3 285	5 517	6 556	6 558	6 558	5 422	13 643	5 221	
Internal audit	1					- 1	-	-			ì	
Community and public safety		3 537	5 606	8 135	9 296	9 498	9 498	9 498	10 633	8 279	14 537	
Community and social services		1 160	1 452		2 509	2 538	2 588	2 538	1 581	1 383	767	
Sport and recreation		1 541	2 702	4 696	4 498	4 418	4 418	4 416	5 921		4 875	
Public safely		837	1 433	1 808	2 224	2 486	2 486	2 486	3 131	1 044	1 395	
Housing	i i		19	8	68	59	59	59	_	1 -	7 500	
Health					45.400	40.000	45.005	47.005	40.070	40.400	40.004	
Economic and environmental services		14 428	90 200	12 698	15 186	15 985	15 985 155	15 985	16 372	16 486	19 964	
Plenning and development		21	13	42.442	15 084	155 15 799	15 799	155 15 799	26 16 311	15 830	19 949	
Road transport Environmental protection		14 369 38	90 188	12 643	13	32	32	32		575	10 048	
Trading services		88 174	24 710	38 107	70 543	60 396	60 398	80 398	L .		28 634	
Energy sources		32 293	5 516	9 128	20 387	8 317	8 317	8 317	25 291	12 150	10 068	
Water management	1	5 141	8 838	11 817	17 139	23 820	23 820	23 820	18 673	8 300	9 400	
Waste water management		25 633	9 738	15 988	32 768	28 000	28 009	28 009	30 785	18 127	8 916	
Waste management	1	2 907	618	1 373	250	250	250	250	3 224	600	250	
Other	ı	12	1		-		-	_	-	· -	10	
Total Capital Expenditure - Functional	3	85 967	123 138	62 300	100 582	92 477	92 477	92 477	110 409	77 943	66 733	
					15 189	15 539	15 539	15 539	14 953	14 684	15 976	
Funded by:		24 025	87 899	, 24 Hate		10 000	10 000	10 000	14 000		81	
Funded by: National Government		31 035 552	87 633	23 846		8.432	A 492	8 432	1 291	530		
Funded by: National Government Provincial Government		31 035 552	87 633 1 248	2 268	335	8 432 3:7	8 432	8 432 317	1 291	530		
Funded by: National Government Provincial Government District Municipality			1 248	2 268 35	335 -	3:7	317	317	1 291		! -	
Funded by: National Government Provincial Government District Municipality Ofter transfers and grants	4	552	1 248 73	2 268 35 221	335 - 1 000	317 5 737	317 5 737	317 5 737	_			
Funded by: National Government Provincial Government District Municipality Ofter transfers and grants Transfers recognised - capital	4	552 31 587	1 248 73 88 954	2 268 35 221 26 369	335 - 1 000 16 524	317 5 737 30 028	317 5 737 30 026	317 5 737 30 026	16 243	15 194	16 039	
Funded by: National Government Provincial Government District Municipality Ofter transfers and grants	4 6	552	1 248 73	2 268 35 221	335 - 1 000	317 5 737	317 5 737	317 5 737	_			

Explanatory notes to Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source

- 1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
- 2. Single-year capital expenditure has been appropriated at R73,717 million for the 2019/20 financial year and decreases in 2020/21 to R57,917 million and in 2021/22 to R52,763 million. Multi-year capital expenditure has been appropriated at R36,692 million for the 2019/20 financial year and decreases in 2020/21 to R20,026 million and in 2021/22 to R15,970 million.
- 3. The capital program is funded from National- and Provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2019/20, capital transfers totals R16,243 million (14.7%) and decrease to R15,194 million by 2020/21 and R16,039 million by 2021/22. Borrowing has been provided at R66,362 million for 2019/20, R43,556 million for 2020/21 and R37,800 million for 2021/22. For 2019/20, internally generated funding totals to R27,803 million and decrease over the MTREF period to R19,193 million in 2020/21 and R14,895 million in 2021/22.

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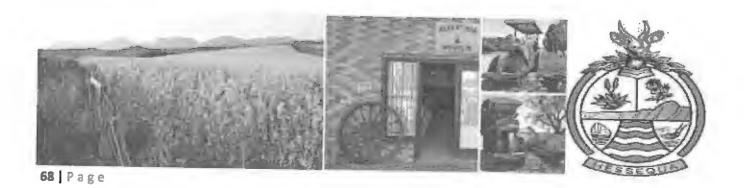


Table A6 -Budgeted Financial Position – (NT – supporting tables)

WC042 Hessequa - Table AS Budgeted Financial Position

WCU42 Hessequa - Table A6 Budgeted	1 Finar	icial Position									
Description	Ref	2015/16	2016/17	2017/18		Current Yo	nur 2016/19			ledium Term R Inditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pro-audit			
re chotreeno		Outcome	Quinoma	Outcome	Budget	Budget	Forecast		Budget Year		Budget Yea
ASSETS	\top			- Walle Call of	inno Rez	punge	РОЛЕСИИ	outcome	2019/20	+1 2020/21	+2 2021/22
Current accets					l		ļ				
Cash		3 279	11 420	3 445	_ [_					
Call investment deposits	1	203 506	200 360	216 415	146 705	187 089	187 089	187 089	CEE AND		-
Consumer debbrs	. 1	36 765	20 B24	23 983	35 891	41 857	41 857	41 857	155.099	134 752	102 340
Other debtors	1.	2 861	28 421	29 374	12 148	12 148	12 148	12 148	31 853	32 390	33 406
Current portion of long-term receivables		3	3		3	3 :	14 140	14:140	18 890	19 079	19 276
Inv enlory	2	3 416	3 198	2.811	3 218	3 218	3 218	3 218	3		3
Total current avests		249 831	264 212	276 030	197 955	244 315	244 315	244 315	3 098 208 944	3 254	3 416
Non current courts					107 000	277 010	244 3(3	244 313	205 344	189 477	158 442
Long-term receivables		18 1	24		_						
inv esiments		10	13	10	10	10	10	10	10	10	10
investment property		68 307	70 995	W. Con				- 1	4		
investment in Associate		90 307	10 aaa	71 228	68 495	71 227	71 227	71 227	71.228	71.338	71 228
Property , plant and equipment	3	643 359	752 484	274.544	000 004 1	i i		-			
Bipliogical	" !	040 009	102 909	774 214	853 831	830 732	830 732	830 732	912 066	844 549	988 688
Intangible		342	200								
Other non-current assets		342	320 8 322 F	299 8 322	540	856	856	856	388	172	547
Total non current assets		712 023	832 135	854 073	8 322	3 322	8 322	8 322	8 322	8 322	5 322
TOTAL ASSETS		961 854	1 000 347	1 130 103	931 198	911 147	911 147	911 147	991 903	1 024 260	1 088 384
LIABILITIES		801 804	1 005 341	1 130 103	1 129 153	1 155 462	1 158 482	1 155 462	1 200 937	1 213 757	1 225 838
Current Rabilities								i			
Bank overdraft			1	1						· 1	
Borrow ing	1 i								1		
Consumer deposits	4.	14 566	15.738	17 421	15 738	17 421	17:421	17 421	17 421	17 421 İ	17 421
Trade and other payables	1.1	4 414	6 444	8 400	5 341	8 400	8.400	8 400	9.251	9 724	10 210
Provisions	4	114 180	75 390	63 759	70 791	68 461	68 461	58 481	62 656	69 005	75 541
Total current liabilities	-	6 454	7:474	7 903	7 972	7 972	7 972	7 972	9 914	11 103	12 436
	-	139 613	105 045	97 482	99 842	102 254	102 254	102 264	99 251	107 253	115 607
Non surrent Habilities					1						
Sorrewing	Ιİ	107.294	111 557	94 134	150 775	124 134	124 134	124 134	165 483	187 918	200 137
Provisions		116 975	127 220	133 498	148 477	142 466	142 488	142 466	130 676	142 998	200 137 148 486
otal non current liabilities		224 270	238 776	227 632	297 251	266 599	268 599	266 599	308 158	330 916	345 523
OTAL LIABILITIES		383 883	343 621	325 115	397.093	368 853	368 853	568 883	407 409	436 169	482 230
IET ASSETS	5	597 972	752 528	804 988	732 060	786 609	788 809	788 609			
ONMUNITY WEALTH/EQUITY					100 000	700 008	100 003	786 609	793 528	776 588	764 606
Accomulated Surplus/(Delicit)		597 726	752 280	804 743	754 644	700 000					
Reserved	4	246	248	246	731 814	786 363	786 363	788 383	793 283	775 342	764 361
OTAL COMMUNITY WEALTH/EQUITY	5 1				246	248	246	246	246	248	248
ATT AND AUT MENT INCOMILL	1 5	897 972	752 526	804 986	732.080	786 609	786 609	788 609	793 528	775 588	784 688

Explanatory notes to Table A6: - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves the understanding of councillors and management of the impact of the budget on the statement of financial position (balance sheet).



Table A7 - Budgeted Cash Flow Statement - (NT - supporting tables)

WC642 Hessequa - Table A7 Budgeted Cash Flows

Description Ref 2015/16 2016/17 2017/18 Current Year 2018/19 Expenditure Framework
CASH FLOW FROM OPERATING ACTIVITIES Receipts Property rates 65 375 70 187 76 165 83 167 83 167 83 167 83 167 82 764 99 859 107 632 Service charges 165 864 186 482 194 872 209 850
CASH FLOW FROM OPERATING ACTIVITIES Receipts Property rates Service charges 165 864 186 482 194 872 209 850
CASH FLOW FROM OPERATING ACTIVITIES
Property rates 65 375 70 187 76 165 83 167 83 167 83 167 83 167 92 764 99 659 107 632 Service charges 165 864 186 482 194 872 209 650 209 650 209 650 209 650 240 222 259 594 280 344 Other reviews 4 30 365 33 784 33 231 35 187
Service charges 165 864 186 482 194 872 209 850 209 85
Service charges Other rev enue 30 365 33 784 33 231 35 187
Other reviewe 30 365 33 784 33 231 35 187 35 187 35 187 35 187 35 649 37 654 39 778 Government operating 1 52 444 78 601 80 346 55 751 62 567 62 567 62 567 59 137 74 894 67 105 Government - capital 1 59 637 32 895 24 314 16 524 30 026 30 026 30 026 30 026
Government- operating 1 52 444 76 801 80 346 55 751 62 567 62 567 62 567 59 137 74 834 87 105 Government- capital 1 59 637 32 995 24 314 16 524 30 026 30 026 30 026 70 89 10 387 10 558 10 710 10 10 10 10 10 10 10 10 10 10 10 10 1
Suppliers and employees (250 317) (282 818) (305 591) (357 148) (350 918) (360 918) (3
Interest CAVIdencia 13 672 19 616 18 909 7 069 7 069 7 069 7 069 10 387 10 558 10 710 Paymentia Suppliers and employees (250 317) [262 818] (305 591) (357 148) (350 918) (360 918) (360 918) (399 080) (447 611) (491 486) Finance charges (13 995) (17 723) (18 822) (14 679) (21 180) (21 180) (21 180) (21 180) (21 639) (26 559) (27 923) Transfers and Grants 1 (865) (10 55) (987) (11 107) (11
Environmenta Suppliers and employees (250 317) (282 818) (305 591) (357 148) (350 918) (360 918) (360 918) (396 080) (447 611) (491 486) Finance charges (13 695) (17 723), (18 822) (14 679) (21 180) (21 180) (21 180) (21 180) (21 539) (28 559) (27 923) Transfers and Grants 1 (865) (1055) (987) (1107) (1107) (1107) (1107) (1197) (1426) (1266) (
Payments Suppliers and employees (250 317) (282 818) (305 591) (357 148) (350 918) (360 918) (360 918) (369 080) (447 611) (491 486
Finance charges (13 695) (17 723), (18 822) (14 679) (21 180) (21 180) (21 180) (21 539) (26 559) (27 623) Transfers and Grants 1 (165) (165) (987) (1 107) (1 107) (1 107) (1 197) (1 426) (1 280) NET CASH FROM/(USED) OPERATING ACTIVITIES 123 145 118 33 83 370 34 334 44 463 44 463 16 343 6 452 4 933 CASH FLOWS FROM INVESTING ACTIVITIES Recalible Proceeds on disposal of PPE 833 1 301 538 2 500 2 500 2 500 2 500 15 838 17 837 18 733 Decrease (Increase) in non-current debtore 24 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Finance charges (13 695) (17 723), (18 822) (14 679) (21 180) (21 180) (21 180) (21 539) (26 559) (27 923) Transfer and Grants (865) (1055) (967) (1 107) (1 107) (1 107) (1 107) (1 107) (1 107) (1 197) (1 426) (1 286) NET CASH FROM INVESTING ACTIVITIES 123 145 118 358 83 370 34 334 44 463 44 463 44 463 16 343 6 482 4 933 CASH FLOWS FROM INVESTING ACTIVITIES Reculpts Proceeds on disposal of PPE 833 1 301 539 2 500 2 500 2 500 2 500 15 839 17 837 18 733 Decrease (increase) in non-current debtore 24 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Transfer and Grants I (865) (1 055) (987) (1 107) (1 107) (1 107) (1 197) (1 426) (2 200) NET CASH FROM/(USED) OPERATING ACTIVITIES 123 145 118 358 83 370 34 534 44 463 44 463 44 483 46 483 16 343 6 482 4 933 CASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds on disposal of PPE 833 1 301 539 2 500 2 500 2 500 2 500 15 839 17 837 18 733 Decreace (Increace) in non-current debtore 24 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
NET CASH FROM/(USED) OPERATING ACTIVITIES 125 145 118 158 83 170 34 534 44 483 44 483 44 483 16 343 6 452 4 938 CASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds on disposal of PPE 833 1 301 539 2 500 2 500 2 500 2 500 15 839 17 837 18 733 Decrease (Increase) in non-current debtore 24 2 2 2 2 2 2 2 2
CASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds on disposal of PPE Proceeds on
Receipts Proceeds on disposal of PPE 833 1 301 538 2 500 2 500 2 500 2 500 15 638 17 837 18 733
Proceeds on disposal of PPE 833 1 301 539 2 500 2 500 2 500 2 500 15 539 17 837 18 733 Decrease (Increase) in non-current deblore 24 2 2 2 2 2
Decrease (increase) in non-current deblore 24: 2 2 2 - 18 839 17 837
Decrease (Increases) in non-current investments
Payments
Candid was ofte
HET CABLE EDOMINISED UNIVERSITIES APPRINTED (ME 904) (J. 200) (32.417) (32.417) (32.417) (110.409) (7.943) (68.733)
[20 000] [20 010] [20 010] [20 010] [20 010] [20 010]
CASH FLOWS FROM FINANCING ACTIVITIES
Borrowing long term/refinancing 43 000 - 70 894 30 000 30 000 30 000 63 262 43 556 37 800 increase (decrease) in consumer deposits 572 2 030 1 958 210 210 210 210 210 210 210 210 210 210
Increase (decrease) in consumer deposits 572 2 030 . 1 958 210 210 210 210 441 463 486
Destruction of honors are
NEY C FON EXCHANGUED CIN ANGUED ACTIVATION (25 121) (25 581)
12 100 12 100 12 100
NET INCREASE/ (DECREASE) IN CASH HELD 70 088 4 994 8 081 (2 164) (32 723) (32 723) (32 723) (32 723) (32 723)
Cash/cash equivalents at the year begin: 2 136 700 206 785 211 770 149 869 219 860 219 860 187 137 155 089 121 MA
Cash/cash equiv elents at the year end: 2 206 785 211 779 219 880 147 705 187 137 187 137 187 137 155 089 121 344 88 982

Explanatory notes to Table A7: - Budgeted Cash Flow Statement

- 1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
- 2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- 3. The Municipality's cash position changes year-on-year. Cash to the amount of R187,137 million is expected at the end of June 2019. This amount will decrease during 2019/20 by R32,037 million.
- 4. Cash and cash equivalents totals R187,137 million at the end of the 2018/19 financial year, and decreases to R155, 099 million by 2019/20.



Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation – (NT – supporting tables)

WC042 Hessequa - Table AS Cash backed reserves/accumulated surplus reconciliation

14 CONT CORE LEDIS NO CERU DECKE	IG FE	BOLASSISTCC TU	Milated surpl	us reconcilia	tion						
Description	Ref	2015/16	2016/17	2017/18		Current Ye	par 2018/19			ledium Term R	
1		A1141							Expe	nditure Frame	work
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
Cook and laws to sale.	-	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
Cash and investments available		ļ								11 2020(2)	74 202 1122
Cash/cash aquivalents at the year end	1	206 785	211 779	219 860	147 705	187 137	187 137	187 137	155 099	134 844	400 400
Other current investments > 90 days Non current assets - Investments	١.	0	(0)	(0)	(1 000)	(48)	(48)	(48)	(0)	(92)	102 482
Cosh and investments available:	11	_	- 1		-	-		(10)	(0)	(82)	(142)
	-	208 785	211 779	219 860	146 705	187 089	187 089	187 089	155 099	134 752	102 340
Application of cash and investments									100 000	10-7-02	102 340
Unspent conditional transfers		69 967	21 251	12 680	_ [_	_ [
Unapent borrowing		-	-	-	_	_ []	_ [-	-	- [-
Statutory requirements	2				ľ		- 1		-	- 1	_
Other working capital requirements	3	10 102	13 197	4 146	30 337	22 975	22 975	25 156	47.474		
Other provisions	l i	Ī	ľ	- 1			22 010	25 190	17 174	22 816	28 200
Long term investments committed	4	- 1	-	- 1	_	- 1		_		i	
Reserves to be backed by cash/investments	5	- 1		- [- j	_	_	_ [- !	-	-
Total Application of cash and investments:		80 069	34 448	16 827	30 337	22 975	22 975	25 155	17 174	-	-
Surplus(shortfall)		128 717	177 332	203 034	116 388	164 114	164 114	161 934	137 926	22 816	28 200
Evalenato							124 114	101 004	191 320	111 936	74 140

Explanatory notes to Table A8: - Cash Backed Reserves/Accumulated Surplus Reconcillation

- The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
- in essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end, and secondly reconciling the available funding to the liabilities/commitments that exist.
- 3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
- 4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
- 5. From the table it can be seen that the 2019/20 MTREF Budget shows a surplus for each period.
- Considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2019/20 MTREF is funded.
- As part of the budgeting and planning guidelines that informed the compilation of the 2019/20 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

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Table A9: - Asset Management - (NT - supporting tables)

Description	Ref	2018/16	2018/17	2017/18	Cu	rrent Year 2018	/1B	2019/20 1	ledium Term I	tovenue &
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year		enditure From	Beark
CAPITAL EXPENDITURES	-	Outcome	Outpome	Outcome	Budget	Budget	Foregast	2018/20	Budget Year +1 2020/21	+2 2021/2
Total New Accordance			-		to manifestan					
Roads Infractructure		10 229	10 560	31 903	44 094	48 560	46 550	41 256	35 404	39 44
Storm water infrastructure	-		1 614	397	3 400	3 400	3 400	1 250	5 500	13 15
Electrical Infrastructure	4.			437			-	' -		
Water Supply Infrastructure		2 303	-	7 524	8 765	3 810.	3 810	7 035	2 800	2 16
Sankation Infrastructure		1.7	183	9 501	11 825	17 460	17 480	10 702	6 000	12.80
Solid Waste Infrastructure	- (7 217	027	554	6 284	4 969	4 959	2 060	1 350	1 85
Red Intrastructure			} =		260	250	250	100	100	1,000 to 100 to 1,000
Countal Infraetructure	200 10000						-			
Information and Communication Infrastructure		-	···				-	~1 db (of businesses	_	_
Infrastructura	-		-	850	1 043	983	983	905	9 410	2 25
Community Facilities		D 521	2 724	19 307	29 537	30 881	30 861	22 042	25 260	32.01
Sport and Recreation Facilities		~		.134	1,375	1 338	1 338	900	_	-
Community Assets		-	65	38	120	120	120	20	_	3
Haritaga Assats	+ 1		129	173	1 498	1 458	1 458	. 920		3
Revenue Generaling	11	~ ~~						In the last of the		-
Non-revenue Generaling									_	
Investment properties			-	-	-	- '		-	_	
Operational Buildings	11	9 4 4 ton			7.4			,		
Housing	+	_ 106	569	1 293	300	998	995	-	115	
Other Assets	11			-	-	-	-			
Biological or Cultivated Assets	1 1	106	559	1 233	300	990	_ P96	-	118	_
Servitudee	1.1	7							[_
Licenses and Flights	1	, -	- 1	-	-	-	-	- 1	-]	_
Intengible Assets	1-+		-			318	316	170		_
Computer Equipment	1			** * * * * * * * * * * * * * * * * * * *			316	170	-	_
Furniture and Office Equipment	++ -+ <u>+</u>	1 302	810	586		935	935	469	383	636
Machinery and Equipment	1 1	710		1 291	. 208	522	522	330	983	201
Transport Assets	}	3 390	780		1 005	1,883	1 883	2 339	4 084	2 671
Land	+	4 288	4 193	7 545	P.680	P 580	9 590	14 665	4 580	4 000
Zoo's, Marina and Non-biological Animate							-		-	=
the part and point areas price great and dright introduced that display interest payment and provided	-		-				-	-	-	-
Total Renewal of Existing Asserts	12	66 434	445.000		TT 401 0100 WAG		** **********************			
Roads Infrastructure	+-	10 486	112 500	10 430	5 012	5 015	6 015	11 670	5 BHO	5 430
Storm water Infrastructure	Н	10 400	86 524	7 770	500	927	927	- [-	_
Electrical Infrastructure	14	29 951			- 1				-]	_
Water Supply infrastructure	Н	5 080	5 743	-	300	-	-	450	360	1 750
Smitation infrastructure	† †·	18 603	B 506		- 1			E 000	[-
Solid Weste Infrastructure			8 384		-		- [- }	180	_
Rail Infrastructure	-	163	290			-		1.	[_
Coastal Infrastructure	-							-1	- [-
Information and Communication Infrastructure	h +						-		-	- 1
Infrastructure	-									-
Community Feel Mee		64 262	108 427	7 770	800	927	927	8 480	530	1 750
Sport and Regression Facilities			1 721	184	180	180	180	450	300	380
Community Assets			499	2 477	4 032	3 908	3 BO8	5 670	6 150	3 300
Heritage Assets			2 220	2 661	4,212	4 088	4 088	6 120	8 450	3 680
Revenue Generaling					-	-				-0000
Non-revenue Generaling				-			- [Are commence course.
Investment properties							_	-		Andrews annual appropriate and
Operational Buildings					-	-	-		_	
Housing	- 1	2 376	1 537		-	-	-	-	_	
Other Assets	-				-		1	_	_	-
Biological or Cultivated Assate		2 376	1 537	-	- [-	-	_	-	_
British of Curtysted Assets	- +	-						- }	_	_
		-	-	- [-]		- 1	' _ 1		- I
Lionnose and Rights		-					_]	_	
Intengible Assets			-		-					
Computer Equipment		_	251	=	-	1 1 100				10"1 had 46
urniture and Office Equipment		- [124	-	-					
Machinery and Equipment		- [-1							
Pensport Assets	T			-						
		-							-	
oo's, Marine and Non-biological Animale										

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Table A9: - Asset Management - (NT - supporting tables) (Continue)

Description	Re	2018/16	passer-					-		
Topical States and the second states and the second states and the second states and the second seco	PCB		2016/17	2017/18		Current Year	2018/19	2019/	Medium Tern	1 Кеуш пце &
t thousand		Audited Outcome	Audited Outcome	Audited				r Budget Y		er Budget Y
Total Ungreding of Existing Assets Roads infrastructure			m v 4 4n	19.8			912 40 8			
Storm water infrastructure					22 7	251 7	889 76	4	W 1974 1974 1/2	- 1
Electrical Infrastructure						-	-	-		
Water Supply Infrastructure		1	`	10		780 1	965 19	55 14.5	50 8 49	0 61
Sankation Infrastructure	~ ~~~	of Add Shallows			Later - Product announcement of	Leaves Disp on while or spin	457 6 4	57 28	- 1	
Solid Weste Infrestructure	-	a vana populpina municipi.			14 24 !	21	484 21.4	94 25 8	18 15 14	
Reil Infrastructure	-	~ ~ ~ ~	·			- -	-		-	
Coastal infrastructure					White beautiful and the second					
Information and Communication Infrastructure	1	*** **** ***			-					
Infrastructure				18 12	7 473	-				
Community Facilities	T	M - bulk "mananaya buluna s		1 13	- me half on male for	THE REAL PROPERTY.	A MARIE OF PART AND A	The branchings of the	man or indicates arrested to	STATE STREET, SHARE
Sport and Recreation Facilities		-	-	21	With the second section of the	of the constitution of	1 81	Fer was request to the	and it is a member to be dis-	MI MARY MANY TRANSPORT
Community Assets		_	_	1 34						
Haritage Assets	J	=	-		The Countries was an annual statement		19 . 371	3 1/	4 804	3.5
Revenue Generaling		_	7 -							ų.
Non-revenue Generaling		_		_	ľ	-		-	:	
Investment properties				-		-				-
Operational Buildings				22		NAME OF TAXABLE PARTY AND ADDRESS.	BO 18		65	
Housing	[]		_		100			°+ - <u>-</u>	4	¦
Other Assets Biological or Guitivated Assets				237	7		00 10		68	
Principal of Chicagod Wards			-	-	-		-	1		0.00
Licences and Rights			-		-	. [1 _	1 -	
Johnson According					-		_	-		
Computer Equipment	-									
Furniture and Office Equipment				-				1 -	-	"
Machinery and Equipment	-	_	-	186	28	0 21	8 238	91		-
Transport Assets		_	-	-	-	-	-	-	-	j -
Land					m / Dr Madestronn ,			-		_
Zoo's, Marine and Non-biological Animals	ŀ	-		-	-	+	-		-	-
Marie of Applications - Specific and Applications - Specif	1			_		-	-	-	-	
otal Capital Expenditure	4	88 967	123 128	82 300	100 863				W1 2000 Marin 1400	*************
Roads Infrastructure	- 1	10 488	67 138	9 089	11 151			110 409	77 843	88 73:
Storm water Infrastructure		-		437	1110	12 21	12 216	12 250	11 261	18 210
Electrical Infrastructure		32 254	5 743	8 574	17 845	5.77				-
Water Supply Infrastructure		5 080	8 690	10 812	16 235		4 4 4 6	22 035	11 640	9 710
Sankation Infraetructure		25 820	D 291	15 597	31 202	Name and Address of the Public of	der - number prominent by	18 673	8 300	16 100
Solid Waste Infrastructure		163	290	44	250	to take the same of	and the last total	27 858	16 870	7 796
Rail Infrastructure						1 -	200	100	100	-
Gostel Infrastructura				_	- 10000101 0110 0110					
Information and Communication Infraetructure	L			850	1 043	983	983	905	8 410	
Community Facilities	-	73 783	111 181	48 203	77 726	88 504		81 830	57 381	2 250
Sport and Regression Feelilities			1785	1 453	3 375	3 337	3 337	2 305	2 070	54 968 1 490
Community Assets	\perp		584	2 725	6 050	5 928	5 928	7 888	8 274	5 755
Heritage Assets		^, ,,,,	2 349	4 179	9 435	9 264	9 264	10 193	10 344	7 245
Revenue Generaling					-	_	-	-		
Non-revenue Generaling	+						1	_		-
nvestment properties				-	-	_	- 1	-		
Operational Buildings	-+-	7.400			-		-		-	_
Housing		2 482	2 108	1 462	380	1 158	1 158	- 1	183	-
ther Aguety	-	2 482		8			_			_
Helogical or Cultivated Assets	*	2 482	2 106	1 470		1 186	1 150	-	180	-
Berviludes	-	<u>-</u> -		-		-,	1	-		
Licences and Rights	ero.a		···			-				
tungible Assets	-				-	316	316	170		=
omputer Equipment	1	1 302	1 071	-	-	316	318	170	-]	-
urn ture and Office Equipment	1-	718	617		936	938	936		313	635
achinery and Equipment	~	3 306	780	1 457	569	700	760	424	091	215
ansport Assets		4 286	4 893	1 878	1 966	1 883	1 883	2 339	4 984	2 671
The first price of the second	T -	-		7 646	9.580	0.600	9 580	14 508	4 580	4 000
po's, Marine and Non-biological Animale	100	· · · · ·	- n T	=] .			., .,	1.	-	=
CAPITAL EXPENDITURE - Asset place			-	-	- 1	-			the restrict or some \$ 1.	

Table A9: - Asset Management - (NT - supporting tables) (Continue)

R thousand ASSET REGISTER SUBMARY - PPE GNDV) Reach inhartestree Enclosed inhartestree Water Supply infrastructure Vision Supply infrastructure Sacidation Infrastructure	Re	Audited Outsome	2018/17 Audited	Audited	Original	Current Year :		Tier.	mail and fines	Security 4
ASSET REGISTER GUNNARY - PPE (MDV) Road inhestrature Entre same inhestrature Entre same inhestrature Water Supply Infrastructure Water Supply Infrastructure				71001000		1 American				Control of the Contro
Roads Inhustructure Exercised Inhustructure Sections Inhustructure Water Scooly Inhustructure			Outcome	Outcome	Budget	Budget			+1 2620/21	Bridget Ye
Bestered the secretary		712 008	832 122	854 063						+2 2538633
Hart Supply Infrastructure	1797 1 1797 1	133 607	216 996	282 772	159 95	1 182 a	-			
Water Supply Infractivature		*)	1		68 64	2 88 8	42 66 8			
		89 442	92 989	99 034	114 48	1 102 3	87 102 31			
Salation Herbertaline		50 030	66 916	69 826		67.3	09 87 30			
Market and a second	-	98 889	105 888	103 344	136 B-C	7 116 0	80 : 118 08			
Solid Venate Infrastructure		477	718	704	29 76	0, 12	26 43			
Rell introductore		-								
Deetal Infrastructure										
Information and Communication Infrastructure					1 180	112	20 1 12	2 002	11 307	13 51
I I I I I I I I I I I I I I I I I I I	+	372 854	471 172	591 490	810 771	804.0	14 204 00	4 480 120	801 007	750 27
the first seek and the seek and	+				ļ.,		_		1	
Community Assess	+	1	1						1 "	
Heritage Acests	4 -	14 771	15 061	17 377	28 223	28 00	3 25 05	1 1 12	37 728	39 08
measure now spring an age up by communities on he of disputations have by his distant	1914	R 322	0 322	E 322	0 323	8.30	2 8 32	t 8 322	0 322	6 32
the native representation of the region of the season and the season of		~~~		- Marie - Administration and an annual		71 22	71 22	7		
Investment properties	- -						1			
of his productions on the principal of the program objects to the real production his to asserve well indirections are recoved Principal to the asserve well indirections are recoved Principal to the asserve well indirections are recovered Principal to the asserve well indirections are recovered to the principal to the asserve well indirections are recovered to the asserve well indirections are recovered to the asserve well indirections are recovered to the asserve well indirections are recovered to the asserve well indirections are recovered to the asserve well indirections are recovered to the asserve well indirections are recovered to the asserve well as t		68 507	70 905	71 228	69 485	71.22	7 71 22	71 228	71 228	71 25
the proper repres dended dates in continue that descripting it intersecupations, be detect in service. I have			50-51-50-1 10,100-10	m 100000 1 100000						
Other Areata		940.97-				1			1	
Biological or Cultivated Assets		210 748	234 849	199 978	191 372	174 00	5 174 000	172 453	171 089	177 026
proposable and the second of the second seco						1				
dier's in the Statement against the course of the bloom would give interest and it believes								A CONTRACT MANAGEMENT	<u> </u>	
Intanglisia Assute	-					i				
Computer Equipment	1 1	342	320	299	432	85	3 856	198	172	147
Fursinge and Office Equipment	-	4 500	4 456	4 905	4 0 40	4 640		4 250	4 950	4 4 10
Backinery and Equipment		1 410	1 609	0 105	2 330			2 441	2 966	2 696
Transport Annaba	400	8 114	II 204	15 941	0 400	P 300		10 049	19 661	10 192
Land	1	14 367	16 183	20 002	27 701	27 781	27 791	20 505	11 (41	34 005
Zeo's, Marise and Nec-biological Animals	*							-	- 1	-
TOTAL ASSET RESISTER SUMMARY - PPE (WDV)	Б	713 000	400 400	all see						
, , ,	1	114 950	432 122 <u></u>	884 863	991 100	911 187	911 137	001 983	1 034 270	1 008 384
ECPENOITURE OTHER ITEMS		40 632	80 127	**********		*** *****	Williams C. March			Plant out the same
Base and the second and the second se	7	24 836	25 694	99 18E 30 031	112 664	112 000	A CONTRACT OF	116 321	127 744	138 141
Reading and Kelatananca by Asant Glass	3	15 000	63 531	00 184	36 060	35 960	Seamonto version	34 743	36 036	38 119
Research Confessionations of the real of the second of the		1 841	18 412	10 858	79,764	76 738		63 678	91 700	07 022
Stone water Infrastructure		INVADOR IN MANAGE		236	19 976	20 018	to by high-lay in Pality at	20 389	22 632	24 196
Electrical Infrastructure	17	1 891	10 337	10 682	286	286	285	303	321	341
Water Supply Infrastructure	† †	548	8 667	9 454	13 302	13 093	13 093	15 638	10 720	17.863
Serviction Infrastructure	11	68	8 786	9 040	9 785	11 870	11 670	12 127	12 074	13 881
Solid Waste infrastructura	7 1	22	2 061	2 014	2 431	P 618	9 618	17 160 3	11 984	12 774
right country right	1.1]			_ [2 307	2 397	3 615	3 887	4 137
-1 pr 1 1 1	+1	- 1	1	3 f	- 7	4		-		
information and Communication infrastructure		-	_	- 1		_		-		-
Informatic graduates	1 †	4 188	40 273	47 212	57 570	87 960	-	-	-	
Community Facilities		81	-	1 608	1 849		47 000	63 216	41 641	73 211
Sport and Recreation Facilities	11	381	_ †	6 798	6 867	2 310	2 310	2 617	4 068	3 128
Community Assets	1	443	-	7 401	8777	8 771	8 771	7 469	7 566	8 376
Heritage Assets			AWATERS		·	n pas	9.807	10 010	11 001	11 813
Revenue Generaling	† †		************			1461.0000000 0000 00				-
Non-reviews Saneraling	11	-					····	-	-	
Investment perpenties	1-1	-					-		-	-
Operational Buildings		6 974	8 379	1 681	2 120		Market and an article	-		
Housing	1 7	-		20	21	1 845	1.845	2 200	2 355	2512
Other Annata	1 1	3 874	2 379	1 571	2 181	21	21	18	16	18
Biological or Cultivated Assets	1"1"				ALCOHOL: 10 10 10 10	1,869		2,226	2.372	2 530
And the part of the series and the second of		_	-			-			-	********
Liousese ere Righte	t t	31								
Interguise Assute		-		_			-			
Compainr Equipment		205	1470	1981 1999 1 4-01	4 000			-	:	=
Foreiture and Office Equipment	<u> </u>	30	130	1 701	1900	1902		2 188	2 200	2 483
Mushinery and Equipment		126	non 12 800 no no	158	265	256	265	270	307	326
Transport Assets		· M	1 005		1 473	2 400	2 491	2 829	3.748	2 620
Lind			4 170	9 008	41,13	4131 .	4 131	3 102	3 561	4 058
Zoe's, Marine and Non-biological Animals						[Dis	-
THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF T					-		-		-	-
TAL EXPENDITURE OTHER FIELD		40,000	90/							
A MANAGEMENT OF THE PROPERTY O		40 522	00 127	00 100	112 864	112 015	112 863	118 331	127 744	120 141



WC042	Hessequa	Table	A9	Asset	Management	

		_								
Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 201	L/19		lectium Term R	
Chousend		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2019/20	Budget Year	Budget Year
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Explanatory notes to Table A9: - Asset Management
Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

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Table A10: - Basic service delivery measurement -- (NT -- supporting tables)

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Explanatory notes to Table A10: - Basic Service Delivery Measurement

- 1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
- 2. The budget provides for an average of 5 184 households between the services to be registered as indigent in 2019/20, and therefore entitled to receiving Free Basic Services.
- 3. It is anticipated that these Free Basic Services will cost the municipality R23,078 million in 2019/20, in the outer years free basic services are R25,464 million for 2020/21 and R27,466 million in 2021/22. In addition to these free services the Municipality also gives Property rates: exemptions, reductions and rebates adding to R8,403 million in 2019/20, R9,075 million for 2020/21 and R9,801 million for 2021/22.

PART 2 - SUPPORTING DOCUMENTATION 2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

Political Oversight of the Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.



2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table to Council ten months before the start of the new financial year, a time schedule that sets out the process to revise the IDP and prepare the budget.

The IDP and Budget time schedule of the 2019/20 budget cycle was approved by Council on 29 **August 2018**, ten months before the start of the budget year in compliance with legislative directives.

- October 2018 Review of the financial strategy and key economic and financial assumptions by the Budget Steering Committee & Executive Management
- 30 November 2018 Detail departmental budget proposals (Capital and operating) submitted to the Budget and Treasury office for consolidation and assessment against financial planning guidelines
- 30 January 2019 Council considers the 2018/19 Mid-year Review
- 27 February 2019 Council approves 2018/19 Adjustment budget
- Weekly Budget Committee meetings to workshop the 2019/20 budget
 - 17 September 2018
 - 28 November 2018
 - 25 January 2019
 - 5 February 2019
 - 21 February 2019
 - 27 February 2019
 - 14 May 2019
- 27 March 2019 Tabling to Council of the draft 2019/20 IDP and draft 2019/20 MTREF budget.
- 29 May 2019 Tabling to Council of the 2019/20 MTREF Budget and IDP.

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget implementation Plan.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2019/20 MTREF budget extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2019/20 MTREF Budget:

- The 2018/19 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget, were adopted as the upper limits for the new baselines for the 2019/20 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;



- Revenue should be increased by at least 1 2 percentage points above the CPI rate p.a. Tariffs
 need to remain or move towards being cost reflective, and should take into account the need to
 address infrastructure backlogs.
- The 2019/20 MTREF budget prioritizes and targets the municipality to ensure sustainable service levels. The capital budget over the MTREF period provides for the minimum resources that are needed for the current infrastructure and does not address any backlogs of the past. This will result in unaffordable capital budgets.
- The council's goal is to keep tariff increases as low as possible. We are above the guideline as proposed by NT. The recommendation in the Council's Draft Financial Plan is CPI rate + 1 2%. The tariff increase for rates is 9%, for water 12%, sewerage 9%, refuse 15% and the electricity tariff increase is approximately 7.0% on average. Factors such as salaries which make out a large component of the operating budget, increases by 7,0%, (salaries increase by 7,0% + new posts and notches) from the 2018/2019 adjusted budget.
- Based on negotiations between the relevant parties on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 7,0% for the 2019/20 financial year
- There will be no budget allocated to national and provincial funded projects unless the necessary
 grants to the municipality are reflected in the national and provincial budget and have been
 gazetted as required by the annual Division of Revenue Act;
 - Policy priorities and strategic objectives
 - Asset maintenance
 - Economic climate and trends (i.e inflation, Eskom Increases, household debt, migration patterns)
 - Performance trends
 - Cash Flow Management Strategy
 - Debtor payment levels
 - · Loan and investment possibilities
 - The need for tariff increases versus the ability of the community to pay for services;
 - Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51 and 54 has been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

A consultation process was carried out during April 2019. During this process members of the community were afforded the opportunity to provide inputs and comments on the draft budget presented to them.

2. 2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The vision for Hessequa Municipality as set out for 2017-2022 and beyond is:

A Caring, Serving & Growing Hessequa

The vision aims at a sustainable condition for Hessequa by stabilizing the three pillars on which its existence depends. Our People, our Economy and our Environment. It promises benefits to everyone, responsibility in governance and leadership. The vision is supported by the following Mission Statement:

Our mission is to be a caring, sustainable and transparent municipality. We believe in fairness, quality service delivery, productivity and use of technology to uplift all communities. We want all to be able to access socio-economic freedom as we live responsibly in harmony with the environment.

Hessequa Strategic Objectives

As mentioned in the previous section, the vision was developed after serious consideration was given to the current circumstances presented to Hessequa Municipality. Analysis was done in terms of the institutional well-being to come to grips with what the municipality is facing. The financial state of the municipality was scrutinized, as well as the economic realities in different sectors of the economy. The well-being of our people was placed under the "microscope". A valuable resource in the sustainable development in Hessequa is our rich, bio-diverse environment. An asset, but a very fragile one, as changes in climate and extreme weather conditions continues to challenge management of our environment. The Hessequa Council has set the following five Strategic Objectives with specific impacts to be made:

- 1. Good Governance & Public Participation
- 2. Cost Effective Service Delivery
- 3. Financial Management
- 4. Social & Economic Development
- 5. Environmental Management



As the heading for this section on strategic objectives reads, these areas need to guide all planning and investments from the municipal budget. The feasibility of any vision is located in the change that has been brought about by the set objectives after focused investment, based on a plan of change. This plan should inevitably be the Integrated Development Plan. It is an important reminder that a plan's credibility is located in the implementing ability of its objectives. "Can we achieve what we want to achieve?" should be asked. If the answer is no to this question, a municipality is most definitely in a process of compliancy only and cannot claim, with any reasonable conviction, that the vision stated will become a reality. The 4th Generation IDP of Hessequa Municipality departed on the principles that a vision that cannot be made a reality is not feasible, credible or responsible towards our communities who expect an accountable government. Plainly stated, a government which does what it says it is going to do. The following section looks at the alignment of the objectives conceptualized on a local level with that of National and Provincial Government.

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Alignment of Priorities - National, Provincial and Local

The Hessequa IDP process acknowledges the strategic mandate placed on government as a whole and seeks to align its principles, strategies and targets accordingly. The strategic framework which was primarily considered in the development of the 3rd Generation IDP was the methodology found in the national and provincial outcomes based approach to service delivery.

Hessequa Municipality forms part of the Western Cape and hosts several service delivery access points managed by other spheres of government which ranges from provincial departments, national departments and government funded service organizations.

No local municipality can function in isolation from the other two spheres of government involved in its annual processes. Various platforms are maintained by the provincial sphere of government for coordination of oversight within local municipalities. Hessequa Municipality is committed to the development of strengthened service delivery through inter-governmental partnerships and continued collaboration for the good of our communities. Hessequa Municipality also serves as an agent for some functions allocated to provincial government. This has major implications on budgets and management processes that need to be well controlled for reporting purposes to the relevant provincial department.

Continuous engagements based on technical factors takes place throughout the year between national, provincial and local spheres of government. From an IDP perspective there are a few important engagements to highlight.

Pre-Determined Objectives

In terms of alignment between the IDP and the budget, the Strategic Objectives have been broken down into 5 year goals set by Council. These are called Pre-Determined Objectives and creates an integration platform with the budget structure as prescribed by mSCOA.

The following multi-year goals have been set in the IDP and linked to the budget in accordance to mSCOA requirements:

PDO#	IDP Objective	Department	Directorate	Pre-Determined Objective
1	2. Cost Effective Service Delivery	Housing		Addressing Housing need of more Beneficiary Categories
2	4. Social & Economic Development	Community Safety	Director: Community Services	Community Safety Services Development
3	4. Social & Economic Development	Social Development		Social Development Strategy Development and Implementation
4	Good Governance & Public Participation	Human Resource		Personell Development and improved Management
5	Good Governance & Public Participation	Property Administration	Director: Corporate	Effective Utilisation of Municipal Properties
6	Good Governance & Public Participation	ICT	Services	Systems and Governance improvement (ICT)
7	4. Social & Economic Development	Libraries		Continued Delivery of Public Library Service
8	1. Good Governance & Public Participation	Town Planning	Director: Development	Secure and Improved Spatial Planning Service

PDO#	IDP Objective	Department	Directorate	Pre-Determined Objective
9	Good Governance & Public Participation	Building Control	Planning	Responsive Development Planning
10	5. Environmental Management	Environmental Management		Environmental Planning and Management
11	4. Social & Economic Development	LED		Implementation of Economic Development Strategy
12	3. Financial Management	Income		Revenue Enhancement and Management of Properties
13	3. Financial Management	Income	Director:	Affordability Review of Tariffs and Poor Household Support
14	3. Financial Management	Supply Chain Management	Finance	Efficient Procurement Processes
15	3. Financial Management	CFO		Sustainable Financial Management
16	2. Cost Effective Service Delivery	Repairs & Maintenance		Efficient Service Delivery within Service Standards
17	2. Cost Effective Service Delivery	Project Planning & Management	Director	Expansion of Externally Funded Programmes
18	2. Cost Effective Service Delivery	Project Planning & Management	Director: Technical	Development and Improvement of Project Planning and Management
19	2. Cost Effective Service Delivery	Electro- Mechanical Services	Services	Renewable Energy Planning
20	2. Cost Effective Service Delivery	Parks & Open Space Management		Parks and Open Space Planning and Development
21	Good Governance & Public Participation	Internal Audit		Enhanced Assurance
22	Good Governance & Public Participation	Strategic Services		Risk Mitigation Improvement
23	Good Governance & Public Participation	Strategic Services	Municipal	Integrated Planning
24	Good Governance & Public Participation	Strategic Services	Manager	Formalised & Improved Public Participation
25	Good Governance & Public Participation	Strategic Services		Strengthened Oversight
26		Strategic Services		Improved Performance

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2.2.1 District IDP Coordination

The Garden Route District Municipality coordinates the strategic regional process and continues to facilitate important strategic issues on a district level through the gathering of role-players. There are also several technical committees in the district that creates joint planning platforms. Hessequa Municipality supports the processes initiated by the district municipality.

2.2.2Provincial IDP Forum

The provincial department of Local Government (DPLG) facilitates quarterly meetings where regulatory information is shared and consulted with IDP representatives from all local municipalities in the province. It serves as an important platform for information sharing and more specifically providing the provincial department with a mandate to address certain IGR issues experienced by local municipalities. These sessions have always proven to be helpful and supportive of local municipality's processes

2.2.3 Provincial IDP Program

As part of the oversight role that Provincial Treasury needs to fulfil towards local municipalities, two joint planning sessions is organized by DPLG. Both of these sessions alm at aligning the planning provincial government does in all its departments with the realities faced on a local level. Municipalities are given the opportunity to communicate the issues coming from their IDP processes and all departments on a provincial level commits to possible solutions. It has given local municipalities an opportunity to raise and discuss issues coming from our public participation processes in detail. Issues such as provincial roads maintenance, pedestrian safety, funding for backlogs in service delivery and many more have been raised.

2.2.4The LGMTEC Process

The LGMTEC process is an IGR platform where Provincial Treasury portrays their direct oversight role towards the municipal budget. After the adoption of Draft IDP's and Budgets at the end of March every year, municipalities supply these documents to Provincial Treasury who in turn evaluate the credibility of the strategic plan and the financial plan of the local municipality. Many issues concerning compliancy and financial sustainability are considered and debated with a set of recommendations from Provincial Treasury to the local municipality as an outcome. Hessequa Municipality commits to this process and supports the oversight role of provincial government for transparency and accountability reasons.

2.2.5Integrated DEVELOPMENT Planning & Review

When the integration of processes have been dealt with, it is important not to fall into a chaotic maze of

managing each and every little activity that the municipality is already doing on a daily basis. This indirectly relates to the similar notion of trying to manage the performance of each and every person in service of the municipality through the formal Performance Management System. It becomes an immense task to manage all the information and very confusing as different departments have different organizational layouts where one person might receive instructions from two people and of a varying nature. Even though it is possible, it creates a problem in terms of the original goal when we started to "plan". It is supposed to be



planning of a "developmental" nature. The goal is to create a plan for "calculated changes" to the current 83 | P a g e

"Status Quo". The figure above explains this logic behind the concept of planning that considers the current realities and creates a base line from where the implementation of change departs from, to reach a calculated destination of service delivery.

Table SA4: - Reconcillation between the IDP strategic objectives and budgeted revenue – (NT – supporting tables)

WC042 Hessaqua - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal	Rai		2018/17	2017/18	Cu	rrant Year 2010	/19	2019/20 Medium Term Revenue Expenditure Framework		
R thousand				Audited	Audited	Audited	Original	Ad]usted	Full Year	Budget Year	Budget Year	Budget Yes
SO5 - ENVIRONMENTAL			L	Dutcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
MANAGEVENT				457	573	5 228	# 984	4 964	4 964	5 341	5 171	
SO4 - SOCIAL & ECONOMIC DEVELOPMENT				2 578	108 842	11 228	892	7 047	7 047	1 451	12 558	21 018
SO3 - FINANCIAL MANAGEYENT				86 976	72 264	93 971	96 225	98 225	98 225	111 100	119 181	128 427
902 - COST EFFECTIVE SERVICE DELIVERY				248 203	192 813	255 653	290 163	298 082	298 082	306 764	331 557	355 948
SO1 - GOOD GOVERNANCE LEPUBLIC PARTICIPATION				51 394	60 592	58 710	51 038	51 581	51 581	57 124	60 130	63 900
Allocations to other priorities			2	- Messerry		M				Will Fit of Louis	N 0	
Total Revenue (excluding capita	d transfers and contribution	ons)	1	369 608	435 084	454 796	453 282	450 899	489 800	481 779	528 607	574 862

Table SA5: - Reconcillation between the IDP strategic objectives and budgeted operating expenditure ~ (NT – supporting tables)

WC942 Hessequa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal	Ref		2016/17	2017/18	Cui	rrent Year 2018	/19		ledium Term F Inditure Frame	
Rthousand				Audited	Audited	Attelftmd	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
SO5 - ENVIRONMENTAL		-		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 3020/21	+2 2021/22
MANAGEMENT				1 899	1 590	8 598	10 091	9 963	9 963	11 226	11 507	12 258
SO4 - SOCIAL & ECONOMIC DEVELOPMENT				7 307	118 515	16 392	7 731	13 817	13 817	8 788	21 148	29 722
303 - FINANCIAL MANAGEMENT				16 982 :	18 794	32 163	35 138	34 205	34 205	40 872	42 558	45 892
SO2 - COST EFFECTIVE BERVICE DELIVERY				270 749	209 731	293 850	359 778	359 602	359 602	369 716	408 398	441 973
SO1 - GOOD GOVERNANCE PUBLIC PARTICIPATION				42 236	42.430	54 365	60 237	61 155 j	WT 155	66 788	71 048	73 842
Viocations to other priorities		1	ŀ	1								
otal Expenditure			1	339 175	391 050	405 350	472 975	478 742	478 742	487 391	554 558	603 685



Table SA6: - Reconciliation between the IDP strategic objectives and budgeted capital expenditure -

WC042 Hessequa - Supporting Table SAS Reconciliation of IDP strategic objectives and budget (capital expenditure)

WC042 Hessequa - Suppor Strategie Objective	Goal	Goal Code		2015/14	2016/17	2017/18	Cui	rent Year 2018	/19		adium Term R	
R thousand SO5 - ENVIRONMENTAL			Н	Outcome 38	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	
MANAGEMENT				30	***************************************	48	88	107	107	35	606	
904 - SOCIAL & ECONOMIC DEVELOPMENT				33	5 619	221	412	405	405	315	48	7 510
SO3 - FINANCIAL MANAGEMENT				207	253	4 757	6 620	7 576	7 578	5 224	8 307	4 518
802 - COST EFFECTIVE SERVICE DELIMERY				84 080	114 897	65 645	91 610 I	82 461	82 461	103 644	60 950	53 735
01 - GOOD GOVERNANCE PUBLIC PARTICIPATION				1 609	2 368	1 629	1 853	1 928	1 928	1 191	10 033	2 970
licentions to other priorities otal Capital Expenditure			3 _								!	
			1	85 967	123 138	62 300	100 582	92 477	92 477	110 409	77 943	68 733



2. 3 HEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Municipalities in South Africa have undergone radical changes in terms of legislative requirements and especially lower capacity local councils have struggled to implement the changes. Economic realities have also caused pressure on councils to be more responsible in terms of expenditure. Furthermore communities have grown tired of promises being made indirectly in terms of planning that have been communicated with them from municipalities. This has been seen where communities publicly expressed their dissatisfaction with the delivery on promises made by councils by protests. Furthermore we see how other communities are not interested in any planning processes anymore as they experience it as "useless" exercises due to "nothing happening" after the inputs to the plans was given.

The concept of Pre-Determined Objectives (PDO's) strives to rectify this very issue. It is being requested by the Auditor General of South Africa that municipalities must set their targets in their planning and be able to annually prove to the external auditing process how delivery was done and progress made on these objectives that were made. This requirement forces a municipality to start and be accountable to its communities. It forces objective communication between the municipality and its communities, and targets that are being set cannot be "unreal". It should be achievable and implementable. No more "pies in the skies" to make use of the Informal figure of speech. It also forces municipalities to take stock of their capacity to implement the changes promised. Ultimately it becomes a tool to make realistic promises to the communities on issues relating to them.

Even though it seems to promise much, there is still a mountain of problems on the doorstep of municipalities in South Africa. However, gradual overcoming of obstacles can be planned for and realistic targets can be identified and communicated with the residents.

2.3.1 Process Explanation

- 1. After a set of Focus Areas have been identified, the vision is developed from it. In essence it becomes a summary of that what the council deems important for Strategic Change, instead of a completely irrational and unrealistic vision which isn't meaningful at all.
- 2. After the Focus Areas have been identified, each is then broken down into Strategic Objectives (PDO's) that need to be delivered during Council's term of office that is needed to make the desired Impact. This is the first set of Objectives that a municipality has direct control over. This means that the municipality commits to a specific set of deliverables to attain the change desired by the residents.
- After the PDO's have been developed in terms of what Council wants to see, the officials
 continue to break down all Strategic Objectives into annual Outputs that resembles the
 change that needs to be brought about annually to attain the objective of the 5 year term of
 the Council.
- 4. Then the annual Outputs are broken down into specific Activities/Actions that need to be done to realize the annual Output.
- 5. Finally of course, everything costs something and the needed resources are allocated to implement the actions. The resources are Human Resources, Financial Resources and Time.



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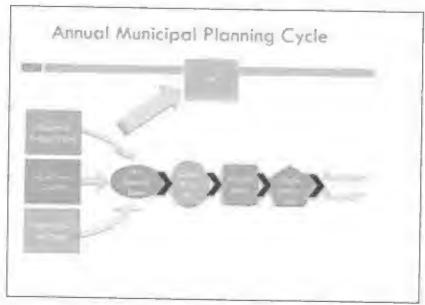
6. At this point the credibility of the goals is able to be tested for the first time. If any of the resources are not going to be available for a specific action, the plan will inevitably fail. This is where the balancing act between Plans and Ability to implement can be calculated in the measurement of Confidence.

2.3.2 The Role of the IDP Review in Context

It is within this background, as briefly highlighted in the previous section that the 3rd Generation IDP process found its point of departure.

The following diagram indicates the current process of planning in many local municipalities.

This layout of the budgetary cycle does look logical and systematic and it even includes the public's



inputs as is required by legislation. However, there are several indirect issues that do not get addressed in this model. Indirect symptoms of this methodology that causes a municipality to step into an array of problematic scenarios.

Shortages in this model can be summarized as follows:

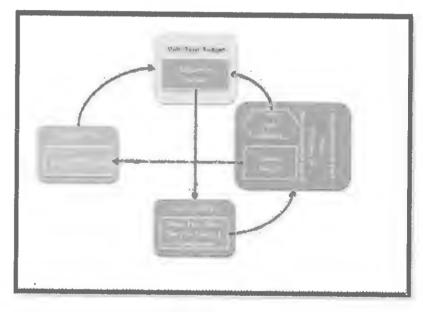
- This process clearly Identifies the latent assumption that when something is in the IDP, it can be budgeted for. This creates the problematic scenario where every item needs to be "taken up into the IDP" for purposes of allowing it to be budgeted for. The issue is not to get items into the IDP, but more of getting issues forthcoming from planning into the budget.
- Due to the annual nature of the cycle it leaves the items from the previous year that didn't make the priorities of the previous year, to compete again against new priorities. This in effect causes some items to be shifted to outer years every year. It is a risk of getting used to moving certain items out of the annual investment and cause some items to become more and more expensive as they do need to get done one or other time, but the longer the wait, the larger the cost.
- Another risk that the municipality expose themselves to in this manner of going about their business concerning the budget process, is the competition of ad-hoc items that can cause items, which might come from proper sectoral or master planning documentation, to be left out as it might not seem as an immediate issue that needs attention. The fact is actually that municipalities invest a large amount of funds on master planning documentation and when the identified issues is raised, it can get lost in the emotion of issues that might not be as important in terms of sustainable service delivery.
- Due to the annual nature of the cycle it brings the municipality in a short term planning culture. Proactive investment is sacrificed for quick solutions.



- Even in the midst of municipalities strengthening their capacity in terms of implementation, very little of operational information is used to plan ahead. Thus a proper evaluative process is difficult as impact on development cannot be measured with no multi-year planning that is in place.
- The final issue that needs to be considered is that in this methodology, no resident or investor can get a clear perspective about what the municipality is going to do in the medium term. Except for the interest groups in general, the public would not experience a council that is accountable to what they say they are going to do. In terms of Good Governance as a strategic objective, this process fails the public as inputs given only creates expectations in the hearts of the residents and when the following year little was implemented, the question is asked by the public why they are giving inputs at all as it is not being implemented. Obviously every input can't be satisfied, but at least in a different model people can see what the council commits themselves to over a period of time.

The following diagram displays a medium term planning cycle, integrating the different processes as legislation intended it to be.

First of all the process begins with a 3-5 year plan about what every line function is going to do strategically concerning the identified pertaining to their field of responsibility. This allows a multi-year budget to be conceptualized. When this is done the annual targets are set and transferred into the SDBIP process that serves the platform for Departmental Performance Management that compares predetermined objectives implementation reports. This serves as a source of performance information that guides the municipal performance evaluation, which in turn compares the outcomes of implementation to the



developmental need that is experienced by the average resident walking the streets of the municipal area.

The performance reports generated by the performance management system bi-annually informs the adjustment budget after the second quarter of the financial year and at the end of the financial year it serves as departure point for the annual review of the IDP. This would then allow the review to actually fulfil its role of highlighting the differences between predetermined objectives and implementation.

While this methodology seems ideal, it has very sensitive demands.

- First of all this model can only work where all the municipal line functions have a clear understanding about their challenges and have developed reachable targets for impacting their challenges within the municipal financial capabilities.
- A high risk for this model is that the municipal "culture" of how business is done, disrupts the flow of information from one process to the other
- It also takes for granted that each process is perfectly aligned to the other and know exactly what it can ask of the previous and what is expected by the next in terms of information.

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The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA7 - Measurable performance objectives - (NT - supporting tables)

	6A7 Messureable peri	SP(8/16	2115757	2017/18		atama Maria	200	2019/20 B	ledium Teem R	Lavague 4
Description	Unit of measurement		2110017	2017/10	Cu	rrent Year 201	1/10		millione France	
		Auditor	AndInd	Audited	Driginal	Adjusted	Full Year	Budget Year	Budget Year	
Office of the Musicipal Manager		Cuttome	Outrome	Outsome	Muniget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/3
Surland Shape										
Municipal Menoger		Tage to 1888 and 1888 and	At Branching		an engantron	die de regulation	- wetuniğen			1 104 (0)
80% Expenditure of the Approved Capital budget for the Ministeriory	76 or budget epent	No KPI that	50.3%	88.7%	80,0%	90.0%	80 0%	80.0%	90 0%	80.0%
90% of the Approved Operational Budget spent	M. of anomhouse business	NAME AND POST OFFI								
of the Municipality	% of operational budget spent	No IPE But	BX 1956	92 8%	90 0%	80.0%	80 0%	80 0%	90 0%	90,0%
Strategia Curvigad	- Special									
Provision of electricity to residendal properties	Percentage of formal	100 0%	100,0%	98.8%	400.004					
connected to the municipal infrastructure network		100 0 311	100.036	90.0%	100 0%	90.0%	90 0%	100.0%	100.0%	100 0%
for both prepaid and credit electrical melaning	comactive to the			1 1						
	municipal electrical									
	infrastructure network									
Provision of water to residential properties	Percentage of formal	100 0%	B1-4%	77 1%	100.0%	90,0%	80.0%	100 0%	100.0%	100 0%
connected to the municipal infrastructure network	1 ' '									
for both prepaid and credit melaning	connected to the									
Provision of refuse removal and solid waste	municipal water network									
disposal for residential account holders	Percentage of reardential	800:096	DT 85A	90.7%	100:0%	90,0%	90 0%	100 0%	100 0%	100 0%
	properties billed for refuse									
Provision of sanitation/sewerage services to	Percentage of residential	100 0%	93 5%	87 8%	100 0%	00.00	00.00		400.000	48
residents/ associated helders	properties dities to:	100 0 11	40.016	u/ 674	100 076	80 0%	90 0%	100 0%	100 0%	100,0%
	Sandston/sewerage									
	SOLA 1000									
The percentage of registered indigent account	Number of registered	100,0%	88.3%	90.1%	90 0%	90.0%	90 0%	80 0%	90,0%	80 0%
holders (paor households) with soones to true	andigent households								0-1010	
best earlies										
Development of a Integrated IDP Process Plan	Completed Process plan		3	1 1	1	1	1	1	1	1
Bubmission of Final ICIP by May 2017	aubmitted									
automission of -initial line- by May 2017	IDP Submitted to Council	No KPI dist	1	1 1	1	11	1	1	1	1
Bubmission of Risk Action Plan to Risk	by May 2017 Risk Action Plan	His KPI but	EL-VEIL D-	N - 1470						
Managagrant Committee	Suimed to Rick	MIK NYI DEL	No KPI Res	No KPI Set	1	'	1	1	1	1
	Management Committee									
Corporate Management				_			_			_
Bittony Corporate Emission to	1			1				1		
Director Corporate Repagement						-				_
The percentage of people from employment	% employed of large.	78 0%	BO ING	88.2%	44 OM					
equity target groups employed in the three	UTOPPE spoording is	70.00	807 696	00.276	66 0%	DE 094	86.0%	86,0%	68 0%	88 0%
highest levals of management in compliance	Annual Department of									
with the Municipalities Annual Employment	Labour Employment							- 1		
Equity report	Equity report				1			i		
Review of Risk Register of Directorate and	Reviewed risk register	No IIM and	No KPI start	No KPI Set	1	8	1 1	1	1	1
Withminion in Chief Risk Officer	Automitted to Charl Risk									
Human Resources	Officer									
Triangles reserversum				C - 10-40 - Nov- Browning -	10 - 4 1 44 - 10 page					
deserted and a second s				N Briddle Brooks rings	DD d- B ddm-m-pppe					
	Average % v scancy zate			B. Alleddin Breedersony	EPV d- S ddm-ma-pager		4 1-4-			
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	less than 10% reported Quarterly to Portfolio	7.7%	61%	33%	10 0%	10 0%	10.0%	10 0%	10,0%	10,0
10% budgeted staff establishment	less than 10% reported	7.7%	6 1%	3 3%	10 0%	10.0%	10.0%	10 0%	10,0%	10,0
0% budgeted staff entablishment Property Administration	less than 10% reported Quarterly to Portible committee									
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10% budgeted staff entablishment Property Adm Interace 80% Expandible of Approved budget for perhanance of Municipal Properties Manager Laget Cervices	less then 10% reported Quarterly to Portfolio committee % of approved budget apent	99.0%	8 1 196	87 8%	90.0%	90 0%	90.0%	90.0%	90 0%	90.0%
10% budgeted staff establishment Property Administration 10% Expenditure of Approved budget for nanisanence of Municipal Properties Ifficanejer Legal Bervicos 100 scor of Delegatori Register by Beptember	less than 10% reported Quarterly to Portiono committee % of approved budget apent Reviewed municipal Delegeon Register	99.0%	8 1 196	87 8%	90.0%	80 0% 5 00	90.0%	90.0%	90 0%	90.0%
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Property Administration Property Administration 9% Expanditure of Approved budget for instrumence of Municipal Properties Reseases Legal Services Revision of Delegation Register by September Revision of Municipal code Pulses Mandiene Revision Services Standards	less then 10% reported Quarterly to Portfolio committee % of approved budget spent Reviewed municipal belogation Register submitted Reviewed Municipal Code submitted Reviewed Client Service Standards submitted in	99.0% 5.00	81 1% 1 00	87 8% 1 00	90.9% 1 00 1 00	90 0% F.Dd	90.0%	90.0% 1 00	90 0%	1 00
Property Administration Property Administration Property Administration Property Administration Property Administration Property Administration Property Administration Institute of Approved budget for in Institute of Administration Revision of Delegation Register by September Revision of Municipal code Property Material with Revision Client Service Standards Library Services Idd Library extenoris in Hessequipa	less then 10% reported Quarterly to Portfolio committee % of approved budget spent Reviewed municipal Delegation Register submitted Reviewed Municipal Code submitted Reviewed Client Service Standards submitted Portfolio Committee Number of exibitions per	99.0% 5.00	81 1% 1 00	87 8% 1 00	90.9% 1 00 1 00	90 0% F.Dd	90.0%	90.0% 1 00	90 0% 1 00 1 00	100
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Property Administration Property Administration 9% Expenditure of Approved budget for nethinance of Municipal Proparties fitsuages Legal Bervirose fev son of Delegation Register by September tow son of Municipal code Publish Ministration on Standards Library Services told Library existions in Reseauque 5% Spending of Municipal Replacement fund	less than 10% reported Quarterly to Portions committee % of approved budget apent Reviewed municipal Delegation Register submitted Reviewed Municipal Code submitted Reviewed Client Service Standards submitted in Portions Committee	99.0% 1.00 1.00 1.00 1.00	81 1% 1 00 1 00 1 00 2009 00	87 8% 1 00 1 00 1,00	90.0% 1706 1 00 1 00	90 0% 5.50 1.00	90.0% 1.00 1.00 1.00	90.0% 1 00 1 00 1 00	90 0% 1 00 1 00 1 00	90.0% 1 00 1.00 1.00
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Property Administration Property Administration 8% Expenditure of Approved budget for seminance of Municipal Properties Itemager Legal Services Revision of Delegation Register by September Revision of Municipal code Profess Services Revision Services Library Services old Library ex brooms in Heesequique 5% Spensing of Municipal Replacement fund Brenty IT	less then 10% reported Quarterly to Portion committee % of approved budget apent Reviewed municipal Delegation Register submitted Reviewed Municipal Code submitted Reviewed Client Service Standards submitted in Portion Committee Number of expetions per year Percentage of Municipal Papilicament Grant speed	99.0% 1.00 1.00 1.00 1.00 1.00 1.00 1.00	81 1% 1 00 1 00 1 00 2009 00	87 8% 1 00 1 00 1,00 1005 00 98 7%	90.0% 1706 1 00 1 00	90 0% 5.50 1.00	90.0% 1.00 1.00 1.00	90.0% 1 00 1 00 1 00	90 0% 1 00 1 00 1 00	90.0% 1 00 1.00 1.00
Property Administration Property Administration 9% Expenditure of Approved budget for nerhanance of Municipal Proparies fits angler Legal Certificat Revision of Delegation Register by September Revision of Municipal code Fruitive Estandance Library Services old Library ex britons in Hessequice 9% Spending of Municipal Replacement fund Brenty 8% Spend	less them 10% reported Quarterly to Portfolio committee % of approved budget apent Reviewed municipal Delegation Register submitted Reviewed Municipal Code submitted Reviewed Client Service Standards submitted Reviewed Client Service Standards submitted Number of ex, bidons per year Percentage of Municipal	99.0% 1.00 1.00 1.00 1.00	81 1% 1 00 1 00 1 00 2009 00	87 8% 1 00 1 00 1,00	90.0% 1706 1 00 1 00	90 0% 5.50 1.00	90.0% 1.00 1.00 1.00	90.0% 1 00 1 00 1 00	90 0% 1 00 1 00 1 00	90.0% 1 00 1.00 1.00

Hessequa Municipality 2019/20 Final Annual Budget and MTREF
Table SA7 - Measurable performance objectives - (NT - supporting tables) - CONTINUE

	LAT Messureable perf	2015/16	2010/17	2017718	_	rrent Year 201	i Man	2010/20 B	Tedlum Term P	tevenue &
Description	Unit of in ecourement							E9109	sedibers Erpme	mragis.
		Audited Guisseme	Audited	Audited	Original Susiget	Adjusted Budget	Full Year Forwaget	Budget Year SO (4/90)	Budget Your	Hudget Year
Interior Commence		The state of the s		m-61/00/01/14	-	Service Manne	Los assess	NEED A PAGE AND A PAGE AND A PAGE A PAGE A PAGE A PAGE A PAGE AND A PAGE	The second of	T was sense many
Committee and State and St				-						
Submit a report on Bornways Funds and	Number of barrow na and									
sterves is the Financial Porticle Committee	reserve fundo reporte	1		1	4		1			
	submitted in Portidio	'	'	'	'	1	'	1	1	1
Submit a Equidity report of the Municipality to the		1 00	1 00							
Finance Particle Committee by and Feb	submitted to Portistio Committee			1	1	1	1	1	1	1
Inquestiled Financial Audit as reported by	Number of unquelified	No KPI Set	No KPI Set	1						
Auditor General	freneni nudt results Revuered risk remeter				1	1		1		1
Review of Risk Register of Directorum and Submission to Chief Risk Officer	submitted in Charl Risk	No ICPI Set	No KPI Set	No KPI Set	1	1	1	1	1	1
	Officer	_	-							
Income Messgement of income around payment rate of	% Income annual	97 3%	97,6%	98 9%	85.0%	95 0%	96,0%	95 0%	95,0%	85.0%
Transholds Ingher then 85%	payment min				00.070	50 0.0	50.010		80.018	80.078
Submit a detailed report on the elabar of handed over assessments to FG telesia year	number of reports	No KPI Set	No ICPI Set	100	2 00	2 00	2.00	5 00	2.00	2 00
IIII received and desired and A to desired a New	-		†	-				-		
98% Spanding of Financial Management Grant	Percentage of Financial	100 0%	100.0%	100.0%	85,0%	96 0%	95 0%	95 0%	96 046	98.0%
	Management Great spent									
Durdapment Flamming										
200					19,	1000			-	-
Quarterly report on development (rende to PC	Internibut of reports	No KP Bet	No KPI Set	3 00	4 00	4 00	4 00	0.04	0.04	0.04
	submitted to PB				* 00	4 00	4 00	0.04	0.04	0.04
Review of Risk Register of Directors and Submission to Ohief Risk Officer	Reviewed stalt regester authoritied to Chief Rick	No KP) Set	No KPI Set	No KPI Set	1	1	- 1	1	1.	1
	Officer									
Town plantung										
Evolution tend use applications within 120 days by the Planning Tobural color recept of all	% applications ovaluated within 120 days	No KPI Set	No KPJ Set	100 0%	80.0%	80 0%	80 0%	100 0%	100-0%	100,0%
rejevent information and documents in terms of	120 0070									
SPLUMA Evolunia jand una applicatione within 60 days	% applications avaluated	No 10Pl Set	No XPL Set	100 0%	Su 0%	80 0%	80 0%	100 0%	100 0%	100 0%
by the delegated official, after receipt of all	serina 30days	140 141 1001	In the state of th	100 010	00 020	80 071	10 011	100 010	100 010	100 036
rater and unformation and documents or learns of SPLUMA										
miding control			1			-				
Approximation subtrap plans within 30 days for	% of plans evaluated									
istildings lose from 600m2 and 60 days for buildings larger from 500m2 after all information		100.0%	100.4%	100 0%	80 0%	80 0%	80.0%	106,0%	100 0%	100 0%
required to correctly submitted										
Finelise occupancy ourtilization within 14 days after receipt of all applicable information.	% of pertileation completed water 14	No KPI Set	No KPI Set	No KPI Set	95 0%	95,0%	86 0%	100.0%	100.0%	100.0%
	days								-	١.
finescential Management Review of the Climate Ohange Adeptation plan	Enumeral plan submitted	Ma ME Gat		1.00	1 00	1 00	1 00	1 00	1 00	4.00
			1 1		100	100	1 000	1 100	100	1 00
Review the Hasseque Air Quality Management Plan	Reviewed plan submitted	No ISPI Set	No KPI Set	No KPI Set	1 00	1 00	1 00	1 00	1 00	1 00
Local Bassass is Bevelopment teri										
Substitut quarterly report in according progress in	number of reports					'				
terms of Economic Day elopment programmes to		No KPI Set	No KPI Set	3	4	41	4	4	4	4
PC Submit a quarterly report indicating progress in	Number of records									
terms of ioursem programmes to PC	unisystind	No KPI Set	No KPI Set	3	4	4	4	- 4	4	4
Report Colerinsly on the Slangevier Transferments Promote to PC	Number or reports	No KPI Bat	No KPI-Set	4	4	4	,	4	4	
To and the same of										
Place Sound Invest			-							
1 2										
90's inspection of the approx on Copies Budget of the Infrastructure Services Department.	% dapim budget spent	83 8%	87 0%	67 1%	110	Tory	80 0%	80 0%	-	-
2001										
90% Expanditure of the approved Operational Budget of the intrastructure Services Department.	% of expendance budget	87 0%	67 0%	95.0%		8.75	80 0%	90,0%		4.75
Rursew of Rink Register of Directorets and Submission to Chief Rick Officer	Reviewed raik regular submitted to Chief Rink	No KPI Set	No.ICPI Set	No KPI Set	- N	-	100.0%	100 0%	1-1	20.00
	Officer									
Control and Moshanted Services										
mil electricity losses to 1016	% unaccurated electrosty (implied to Jose then 10%	9.8%	9.3%	10 70%		-	10,00%	10 00%		-
95% Expenditure of National Electrification Graph space	9814 of Electrifostonal Grant spent	100-0%	18 0%	100 0%	-11	-	85,0%	95 0%	-	-
Bloomston, Solid Wonte. Peniklins and										
Femiliaria filiand in Particle committee	Number of reports	No KPI Set	No KPI Set	No KPI Set						
regarding Silva Reg Secretars	realism of religion	10 10 00	MO VLI 985	10 M1 941			2	2		
Civil Indicativations Constant										
Limits draint Juneaus or done limit 20%	% of water leaves	No KPI-Set	12-0%	12 8%		1.00	30 046	30 0%	17-	
Number of Fifth field time employment) created timesers EMP	Number of FTE's oregind	No KPI Set	81 00	B2 00		77	86 00	70 00	1.	7 1
Traffic Commission out										
1679 or partiture of the Municipal Infrastructure	% of Grant spent	43	74	100%			95%	86%	_	-
Submeson of Reld West's Management		No SEPI Ret	No KPI Bet	No SER Ret						

Posbus 29,

Table SA7 - Measurable performance objectives - (NT - supporting tables) - CONTINUE

Description	Helt element	2018/16	2018/17	2017/18	Cu	irrent Year 201	M10		Lion Yerm	
Description .	Unit of museument out	Aud/ind	Auditei	Auditmi Outcome	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yes
Community Services				Vaccons	in trustini.	Budget	Fereixst	2016/20	+1.9680(34	+2 2021/22
Director Community Succions				-						
Director Community Services										
Review of Risk Register of Directorate and Submission to Chief Risk Officer	Review ed risk register submitted to Chief Risk. Officer	No KPI Set	No KPI Set	No KPI Set	1	1	1	ď	1	Ħ
Hum an Settlem onto]									
Review the housing Pipeline in Colleboration with the Department of Human Settlements	Housing pipeline reviewed and submitted to Portfolio Committee	17.00	1700	1 00	1.00	1.00	1.00	1.00	1.00	170
Scheduled outneed programmes for all lowns to update hotsing wasing lists	Number of outreaches conducted	MaxKPI Gel	7 00	IF00	86.00	0.700	6 00	6,00	6,00	B 00
Community Development										
implementation of Social development mitatives	Number of missives	19.00	24 00	21/00	12.00	12.00	12.00	12.00	12.00	12.00
mplementation of Sport Development Initiatives	Number of Inhafty on conducted	12.00	12 00	19,00	70.00	10.00	10 00	10:00	10.00	10.00
	Number of mable outreed waste as conducted	B 00	5.00	0.00	6 00	6.00	6.00	6 00	6,00	6.00
Proheston Various	I CHARLES									
4 10 11 11	Average % scheved in Aus.	93;00%	85,23%	IIT SOM	80.00%	80.00%	80.00%	80.00%	MG 0046	80.00%
onduct magnified vehicle checkpoints	Number of checkpoints per quarter	21	9.00	32	12	12	12	92	12	12
rocurement of Equipment by 90% of the capital	% of Capital budged for Equipment for Fire Fighting Services spend	No KPI Set	tak.	77 07%	90 00%	80 00%	DW 000%	90.00%	80.00%	80.00%



2.4 PERFORMANCE INDICATORS AND BENCHMARKS

The following table sets out the municipalities main performance objectives and benchmarks for the 2019/20 MTREF.

Table SA8: - Performance indicators and benchmarks - (NT - supporting tables)

WC042 Heesequa - Supporting Table	SAS Performance Indicators and b	erich marke							1		
Description of financial indicator	Basic of calculation	2018/16	2010/17	2017/18		Correct Y	oar 2010/19			ledium Term Hadibira Fran	
	mante of onsumming	Audited Outcome	Audited	Andited Outsome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit.	Budget Year 2019/20	80 dget Yea 41 2020/21	#2 2021/23
Horrowing Management											
Credit Reting		-	1	1		F					
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	7.4%	3,1%	8,6%	7,7%	8.1%	8.1%	8.1%	8,5%	9.2%	8.8%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Rayenus	8,0%	3,3%	9,5%	9.2%	9.7%	9.7%	9.3%	9.9%	11.2%	11.0%
Borrow ed funding of 'own' capital expanditure	Borrowing/Capital expanditure ex of, transfers and grants and contributions	79,2%	0.3%	0.3%	84.1%	48.0%	48,0%	48,0%	67.2%	69.4%	71,7%
Beliefy of Caulta)	1					İ					
Gearing	Long Term Borrowing/ Funds & Reserves	436.7	454,0	383.1	612.9	504.6	504.6	504,6	885.7	784,8	814,6
<u>Liquidity</u>											
Current Railo	Current access/ourrent liabilities	1.8	2.5	2.8	. 2.0	2.4	2.4	2.4	2.1	1,0	1.0
Current Ratio adjusted for egod debtors	Current annels lees debises > 90 day s/ourrent liabilities	1.8	2.5	2.8	2.0	2.4	2.4	2.4	2.1	1.8	1.4
Liquidity Rails	Monetery Assets/Current Liabilities	1.5	2.0	2.3	1.6	1.8	1.8	1.8	1.6	1.3	0.9
Revenue Management			,	,	L I	L		L			
Armuel Deblore Collection Rain (Payment Level %) Current Deblore Collection Rain (Ceah	Lent 12 Miths Receipts/Lent 12 Miths Billing		86,6%	98.7%	96.9%	96.0%	\$8,0%	98,0%	92.0%	96,0%	98,0%
receipts % of Ratepay et & Other revenue)		90.5%	86.7%	98.9%	98,0%	99,0%	98.0%	92.0%	98,0%	88.0%	98.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	10.7%	11,3%	12.0%	10.9%	11.7%	11.7%	11.3%	10.5%	9.7%	9.2%
Longstanding Debters Recovered	Deblore > 12 Mins Recovered/Tetal Deblore > 12 Months Citd	ı									l
Creditors Management	Departs - 12 months Oil	1	i		3						
Creditore By stem Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(c))	ľ	1		'				. 1		
Creditors to Cash and Investments	(4,441,411,411,411,411,411,411,411,411,4	21.4%	25.6%		47.0%	38,8% [38,6%	38.6%	40.4%	51,2%	73,7%
Other Indicators		j						00,07	40.474	- 1.2.10	1 10,775
	Total Volume Loques (kW) Total Cost of Losses (Rand '900)	B 679 863 -	8 290 400 .	8 260 000	8 181 800	8 181 900	8 181 900	8 181 900	8 420 000	8 420 000	8 420 000
Electricity Distribution Losses (2)	% Volume (units purshesed and	7-806		8 038	8 765	8 785	8 755	t 766	9 009	8 000	9 009
	generaled leas units sold/units										
	purchosed and generaled	10%	P%*	10%	9%	9%	P%	9%		9%	P%
	Tolal Volume Losses (kf)									979	1970
	Total Cost of Losses (Rand 1000)	402 . 909	203 948	1 325	640	840	640	640	636	638	638
	% Volume (units purchased and generated less units apid/units	200	-70	1 020	1 172	1 172	1 172	1 172	1 172	1 172	1 172
	purchased and generated	richa)	4004								
Employ en ocets	Employ se oceta/(Tatel Revenue - auptial revenue)	23% 31.5%	12% 29.4%	29% 35,4%	12% 36,7%	12% 35.9%	12% 35.9%	12% 34.5%	12% 38.7%	12% 37.6%	12% 37.0%
Remunemion	Total remuneration/(Total Revenue -	33.1%	30.9%	37.1%	38,5%	37,7%	37.7%		40.4%	39.3%	38.7%
Repaire & Maintenance	capital revenue) R&M/(Total Revenue excluding capital revenue)	4.2%	14.0%	18,3%	10,9%	16.7%	16.7%		17,3%	17.3%	16.9%
1	FC&D/(Total Revenue - aspitul revenue)	10,4%	10.0%	11.8%	12.5%	12.4%	12.4%	11.9%	11,7%	11.9%	11.5%
DP regulation financial viability indicators						ŀ	ļ		ĺ		
II.	(Total Operating Revenue - Operating Grants)/Dobt service payments due	22.4	10.4	16,0	16.2	16.2	16.2	13.5	12.2	12.5	13.4
LO/8 Service Dubbre to Revenue	within then sin! year) Total outstanding service deblors/annual	15.8%	18.8%	18.9%	16.0%	18,0%	18.0%	10.0%	14.8%	13,9%	13.2%
E. Costooverage	revenue received for nervices (Available cash + investments)/monthly	P.1	7,3	7.0	4.5	6,7	6,7	5.7	4.6	3.6	2.6
	fx ed operational expenditure										

2.4.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its credit worthiness and financial position. As with all other municipalities, Hessequa Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2019/20 MTREF:

Capital charges to operating expenditure are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has gradually increased from 7.4% in 2015/16 to 8.5% in the 2019/20 financial year. For the two outer years of the 2019/20 MTREF it steadily increases. (This includes the rewinding of interest of Landfill Sites)

Requirements of the Borrowing Funds and Reserves Policy

- In terms of the Borrowing Funds and Reserves Policy interest and redemption paid to Total Expenditure not to exceed 8%. Total Long-term Debt to Total Operating Revenue (excluding conditional grants and transfers) not to exceed 35%
- Borrowing funding of own capital expenditure measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over MTREF is 71.9%.

2.4.2 Liquidity

- Current ratio is a measure of the current assets divided by the current liabilities and as a benchmark the Municipality has set a limit of 1.5:1, the ratio over the MTREF period is above this benchmark.
- The liquidity ratio is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The pre-audit outcome is 1.8. For the first year of the 2019/20 MTREF period the ratio is 1.6, 1.3 in 2020/21 and 0.9 in 2021/22.

2.4.3 Revenue Management

As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

2.4.4 <u>Creditors Management</u>

The Municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice.



2.4.5 Other Indicators

- The electricity distribution losses have been managed constantly between 9% 10% over the past years and kept at 9% over the 2019/20 MTREF period. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters.
- The water distribution losses have gradually decreased from 29% in 2017/18 to 12% over the 2019/20 MTREF period. The municipality is committed to its initiatives that monitor these losses and to prevent these losses.
- Employee costs as a percentage of operating revenue is 38.7% for 2019/20. (excl. councillors)
- Repairs and maintenance as percentage of operating revenue is 17.3% in 2019/20 and decrease to 16.9% in 2020/21.

2.5 PROVIDING CLEAN WATER AND MANAGING WASTE WATER

The following information is provided as requested in terms of Circular 58 from National Treasury.

Name of the Water Service Authority in the area and the name of the Water Service Provider, and who actually manages the provision of drinking water and waste water management (if sourced).

Hessequa Municipality is the Water Service Authority who manages the provision of drinking Water and Waste water. Hessequa Municipality is also the Water Service Provider for all the ten towns in the Hessequa Municipal area. Water is purchased from Overberg Water board for Heidelberg, Slangrivier and Witsand, and water is purchased from the Korrentepoort Water board for Riversdale. The other towns Albertinia; Still Bay; Gouritsmond; Vermaaklikheid; Melkhoutfontein; Jongensfontein receives water from various boreholes; fountains and overland flow.

Hessequa Municipality manages the water and waste water quality in terms of compilance to the relevant legislation. Regular tests are carried out on the plants as part of the daily operational routines. Tests are also carried monthly by an external services provider. The results of these tests are reported to the Technical Services Committee of Council on a monthly basis.

The towns where these processes are performed is listed below:

- Albertinia
- Gouritsmond



- Still Bay
- Melkhoutfontein
- Jongensfontein
- Riversdale
- Garcla
- Heidelberg
- Slangrivier
- Witsand

The Water Safety Plan will be revised in the 19/20 financial year.

The water and sewage master plans will be revised during 2019.

The responsibility of the municipality is to ensure that:

- 1. Personnel appointed meet the requirements as stipulated by the Department of Water Affairs (process controllers, supervisors) with regards to the level of education.
- 2. Adequate funding is provided for maintenance with regards to calibration of bulk meters and purchasing of operational monitoring equipment.
- 3. Funding is provided for the maintenance and rehabilitation of infrastructure.

A Desalination Plant was completed at Witsand by the end of 2018. The plant uses solar generation and could be operated in hybrid mode because it is also connected to the electrical power grid. Water of excellent quality is provided to the Witsand community from this plant. The result is also an improvement of the water quality because it is mixed with the water supplied from the Overberg Water Board and boreholes.

Local staff was trained in the operation of the plant. Provision is made on the operational budget for the maintenance of the plant.

2019 -05- 2 9
Posbus 29, Riverside 19670



2.6 OVERVIEW OF BUDGET RELATED - POLICIES/BY-LAWS

Budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the annual budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. All the mentioned policies are available on the Municipality's website.

The following policies/by-laws were reviewed and work shopped with the public:

1. Property Rates Policy & By-Law

Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements.

2. Credit Control and Debt Collection Policy & By-Law

Sets a revenue collection target and outlines how the municipality will act against defaulters. It also specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents.

3. Indigent Policy

Ensures that the subsidy scheme for indigent households forms part of the financial management system of the Municipality and to ensure that the same procedures is followed for each individual case.

4. Principles and Policy on Tariffs and Free Basic Services Policy & By-Law Prescribe uniform tariff structures on the levying of fees for municipal services.

The following policies were reviewed internally by Departments but no amendments were made.

1. Cash Management and Investment Policy

The policy is aimed at gaining the optimal return on investments, without incurring undue risk, during those periods when cash revenues are not needed for capital or operational purposes.

This policy was reviewed on 3 April 2019 by Council i.e transfer of cash from pay points to the bank.

Insert the following under point 4. Banking of receipts:-

- 4.3 The transfer of cash from all municipal pay points for depositing into the municipal bank account be handled by security firms. The security firm is therefore responsible for all monies from municipal pay points to correct depositing at the bank.
- 2. Asset Management Policy

Includes depreciation norms and maintenance requirements.

3. Virement Policy

The policy is aimed at virement of Councils budget during the year.



4. Liquidity Policy

The Liquidity Policy sets out the minimum risk management measures that Hessequa Municipality has to implement and adhere to in order to ensure that its current and future liquidity position is managed in a prudent manner.

5. Borrowing Funds & Reserve Policy

The documented Borrowing, Funds and Reserves Policy, sets out the framework for the prudent use of Borrowing, Funds and Reserves available to Hessequa Municipality.

6. Supply Chain Management Policy

Demand, acquisition, disposal and logistics around the procurement of goods and services.

2. 7 OVERVIEW OF BUDGET ASSUMPTIONS

2.7.1 Salaries and Allowances

Based on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 6.5% for the 2019/20 financial year.

2.7.2 Bulk Purchases

Electricity

Electricity tariffs of Eskom will increase by 15.63% as from 1 July 2019

2.7.3 Interest Rates for borrowing and investment of funds

The interest rates used over the 2019/2020 MTREF period were 10,5%, 11% and 11.5% accordingly.

The expected interest rate for investments were calculated at approximately $7.5-8.5\,\%$ per annum.

2.7.4 Collection Rate

It is assumed that the collection rate will be between 95% and 98%. The collection rate used over the MTREF period is 98.0%. (Rates and service charges)

2.7.5 **Grants**

The National and Provincial grants as per Division of Revenue Act (DORA) which has been included in the budget will be received during 2019/20 financial year.

2.7.6 Credit Rating

The credit rating of the Municipality is BBB+. This rating was determined in the financial plan of the municipality conducted by INCA



2.8 OVERVIEW OF BUDGET FUNDING

2.8.1 <u>Medium-term outlook: operating revenue</u>

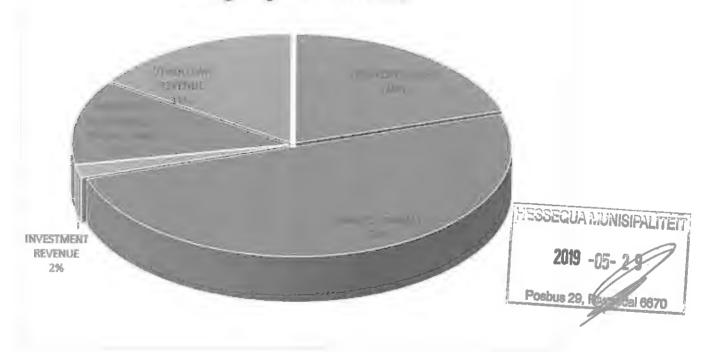
The following table is a breakdown of the operating revenue over the medium-term:

Breakdown of the operating revenue over the medium-term

Poortpilon	2012/1	2010797	30777/16		Current Ye	ner 2018/19			edium Tem F nditure Frame	
Consumings	Audited	Audited	Aurilited	Original	Aslituted	Full Year	Fre-audit	Budget Year	Budget Year	Builget Ve
	Outcome	Outcome	Olifeoms	Budget	Biologat	Forecast	autoome	2019/20	#1.3020/21	HB 2025/23
nanolal Parformance										
Property rates	65 937	70 988	78 149	84 885	84 865	84 905	84 885	94 657	101 683	109 62
Service charges	173 413	188 958	201 489	213 928	213 928	213 928	233 544	245 124	264 681	286 09
THE STATE OF THE PERSON OF THE	12 637	18 084	17 059	5 528	5 528	5 528	5 528	8 688	8 723	8 72
Transfere recognised - operational	52 392	N2 641	80.348	85 Y61	62 368	62 368	62 368	59 137	74-894	87 10
Officer ower year sentate	65 228	94 403	66 852	93 210	03 210	93 210	93 210	74 174	78.416	82.91
bil Revenue (excluding capital transfers and	359 808	425 084	434 794	453 282	480 800	459 899	479 814	481 779	529 607	574 65

The following graph is a breakdown of the operational revenue per main category for the 2019/20 financial year. (As per above table)

Budget year 2019/20



Tariff setting plays a major role in ensuring desired levels of revenue. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from

organs of state, and other minor charges (such as building plan fees, licenses and permits etc.) contribute to the total revenue budget.

The table below provides detailed investment information and investment particulars by maturity.

Table SA15: - Detail Investment Information - (NT supporting tables)

WC042 Hessequa - Supporting Table SA15 Investment particulars by type

44 Coast desiedns - anbhamud 19018 2	A15 II	nvestment pa	rticulars by	type						
Investment type		2015/16	2018/17	2017/18	Cur	rent Year 2018	/19		ledium Term R nditure Frame	
R thousand	Ref	Audited Outcome	Audited	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Yeer +1 2020/21	Budget Year +2 2021/22
Parent municipality Securities - National Government Listed Corporate Bonds Daposits - Bank Deposits - Public lav estment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotable Certificates of Deposit - Banks Quaranteed Endew ment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds		203 506	200 380	218 415	148 705	187 089	187 089	155 099	134 752	102 340
Iffuni alpality sub-total Entities Becurillas - National Government Listed Corporate Bonds Deposits - Benix Deposits - Public have siment Commissioners Deposits - Corporation for Public Deposits Benkers Acceptance Certificates Negotiable Certificates of Deposit - Banks Quaranteed Endow ment Policies (sinking) Repurchase Agreements - Banks	1	203 508	290 360	216 415	146 705	187 669	187 009	155 098	134 752	102 340
Enviiti en amb-Aotal	Ш	-	-	-	-	-	-	-	-	-
Correoli dated total:		203 500	200 360	216 415	148 705	187 009	187 089	155 099	134 752	102 340

2.8.2 <u>Medium-term Outlook: Capital Revenue</u>

The following table is a breakdown of the funding composition of the 2019/20 Medium-term capital program.

WC042 Hessequa - Supporting Table A5	Bud	geted Capita	d Expenditur	e by Vote, S	tandard Clas	sification an	d Funding 8	онгев	9		\$
	Ref	2015/18	2016/17	2017/18		Current Yo			J.	edium Term R	
· ·	1 1	Anditud	A Ha I							<u>nditure Frame</u>	Work
R thousand	1		Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
	$oxed{}$	Gutosma	Outcome	Outcome	Budget	Budget	Forecast	o tricom e	2010/20	+1 2020/21	+2 2021/22
Funded by:	ļ _										
National Government	١.,	31 035	87 633	23 846	15 189	15 539	16 539	15 538	14 953	14 664	15 978
Provincial Government		662	1 248	2 268	325	8 432	8 432	8 432	1 291	530	61
District Municipality				35	- ;	317	317	317	_ ;		_
Other transfers and grants			73)	221	1 000 1	6 737	6 737	5 737	_		_
Transfers recognised - capital	4	31 587	88 984	26 369	18 524	36 828	30 026	30 028	10 240	15 194	10 039
Berreving	6.	47 539	29 460	27 423	70 694	49 020	49 020	49 020	66 362	43 556	37 800
Internally generated funds		6 841	4 723	8 508	13 366	13 432	13 432	13 432	27 803	19 193	14 895
Total Capital Funding	7	85 967	123 138	62 300	100 502	92 477	92 477	92 477	110 400	77 943	88 783

Borrowing is a significant funding source for the capital programme over the 2019/20 MTREF Budget, i.e 60.1%, 55.9% and 55.0% of the total funding of the capital budget for each of the respective financial years of the MTREF.



The following table is a detailed analysis of the Municipality's borrowing liability. Table SA 17: -Detail of borrowings – (NT – supporting tables)

Borrowing - Categorised by type	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2016	119		edium Term R nditure Freme	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecest	Budget Year 2019/20		Budget Yes +2 2021/22
Parent municipality								4510180	71 11 11 11	-2 2021744
Amulty and Bullet Loans		i	i		i					
Long-Term Loens (non-annuity)		107 284	111 557	94 134	150 775	124 134 7	124 134	168 483	187 918	200 137
Local registered stock			1					100 100	10, 210	200 (0)
Instalment Credit					1	ļ				
Financial Lauren			1		İ					
PPP liabilities	-1				1					
Finance Granted By Cap Equipment Supplier			Ţ		4	E				
Marketable Bonds						1				
Non-Mark etable Bonds			1		-			-		
Bankera Acceptances	1		1		1	ĺ				
Financial darivatives			i			-				
Other Securities	4				Į.					
Municipality sub-total	1	107 294	111 557	94 134	150 775	124 134	124 134	168 483	167 916	200 137
Entities		-	-	+	-					
Annuity and Bullet Loans			1							
Long-Term Loans (non-ennuity)	-1	- 1			ì	1				
Local registered stock			1							
Instalment Credit	-1		j							
Financial Leases			1		1	2				
PPP liabilities	-1		i							
Finance Granted By Cap Equipment Supplier	-1		į			1		- 1		
Marketable Bonda			1		i			and the same of th		
Non-Marketable Ronde	1		1			1		1		
Bankers Acceptances			i i		1			I		
Firuncial derivativas	****				1	1				
Other Securities	-1					1		ģ		
Entities sub-total	1					-			-	
property and a sign our property a real of State Ages, our conventence is being aging and pro-										-
Total Borrowing	-									

HESSEQUA NUNISIFALITEIT Posbus 29, River 1 0670

Hessequa Municipality

Table SA 18 - Capital transfers and grant receipts - (NT - supporting tables)

WC042 Hesseque - Supporting Table SA18 Transfers and grant receipts

Dennetption	Ref	2015/18	2016/17	2017/18	CMI	rant Year 2018	/19		ledium Term R	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	nditure Frame Budget Year	Budget Ye
- modeline		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/2
ECEPTO:	1, 2									
No. of the state o							Ale .			
perating Transfers and Grants	-		A14040 440 1400							
National Government		17 909	40 121	41 080	44.734	44 384	44 384	47 404	50 528	54.7
Local Government Equitable Share	ļ	31 529 1	34 558	37 497	40 885	40 885	40 865	44 063	47 489	512
Finance Management		1 450	1 476	1 550	1 550	1 538 i	1 536	1 550	1 550	15
Municipal Systems Improvement		930								
Dme / Mig Admin Staff Member			T T							
Integrated National Electrification Programme		3 000	3 000	1 000	800	264	264	-	800	17.2
Epwp hoenfve		1 000	1 088 à	1.033	1 026	1.028	1 026	1 108		
Mig 5% Admininstration Portion Of Mig	1				673	673	673	863	709	7
Vat On National Conditional Operating Grants	1					1				
Vat On Operating Grants National			1			1				
Flood Olesater Relief (National)										
Mig Operating Grant Expenditure		4								
Flood Disaster - Protect Menager- Admin		- !	\$			i			i	
Expanded Public Works Programme Integrated	Gran	- 1	-			ì				
Local Government Financial Management Gra	nt (So	-	- 1							
Municipal infrastructure Grant		- ;	- 1						ì	
			į						į	
		1	1			1			1	
		i	1							
Provincial Government		17 309	37 950	26 348	8 158	18 908	16 508	10 590	23 308	31 3
Housing		9 667	28 119	3 587	750	6 655	6-B55	1 382	12 450	21 0
Sport-And Recreation	i, I		1			j			ĺ	
Flood Diseasor Prov Roed Maint, Cdw, Libr	arlee,L	and,Water, Hoe,I	Dme			1			1	
Flood Dissetar Fund						1				
Public Transport and Systems		1							į	
Dept Of Transport - Main Road Maintenance		95	111	111	110	110	110	103	118	11
Cdw Support Grant					i i	Į.			1	
Library Extended Staff Levels Grant (Condition	el Gran	0				1			1	
Library Personnel Expenditure Grant (Vulnerab	le Mun	opalires)	4			1				
Thusong Centre		1				- 1				
Financial Management	f 1		_			1			,	
Pgwo Risk Management / Internal Audit	-1								[
Pgwo Performance Management System			1			1				
Val. On Operating Grants Provincial	П	i	i			1			1	
Pgwo Tariff Structure Investigation	Ιi	- 1				1			İ	
Pgws: Capacity Building Grant		300	120 }	240	360	360	380	380	1	
Pgwa: Greening Develop, Grant Turn Op Die B	rate			60	000	300	300	200	1	
Greenest Municipality Competition Environmen	- 4	130	130							
Financial Management Support (WC_FMGSG)		553	_	330	330	90				
Other Capacity Building Grant		900	- [220	330	1 08	80		1	
Thusong Support Grent		100	ļ			234 ;	234		-	
Pgwa: Graduate intermetrip Grant/Capacity Build	L	287	00						100	
Drought Support grant		Sot I	60	68					1	
		1	1 000	7.500						
Fire Service Capacity Building Grant			1 200			1				
Community Development-Workers			j		19	į				
Electrical Identier Plan										
Capacity Building		-	- 1						1	
Housing Library Constan		- 1	-	-						
Library Service		6 407	7 010	7.084	B 389	n 644	8 644	8 725	10 540	10 20
Public Transport		-	-							
Replacement Funding		-	-							
				600				- 1		
Municipal Systems Improvement		- 1		000		1				
Municipal Systems Improvement Othe Capacity Building			(6)	-		198	824			
						100	824		-	

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Posbus 29, Riveradal 6678

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Hessequa Municipality

Zo19/20 Final Annual Budget and William Table SA 18 - Capital transfers and grant receipts - (NT - supporting tables) - continue William Table SA 18 - Capital transfers and grant receipts - (NT - supporting tables) - continue with the supporting tables - continue with the supporting tables - continue with the supporting tables - continue with the supporting tables - continue with tables

Description	Ref	2015/16	2016/17	2017/16	Citi	ront Year 2510	/19		ledium Term R	
R thousand	-	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	nditure Frame Budget Year	Budget Yee
Other grant providers:		Division a 1 278	Outcome 146	Outcom s	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Seta/Disactor Relief/ Trade Union		441	128	412 372	1 059	1 076	1 076	1 143	1 059	1 06
Business Engineering, Continuous Cultural Pro	l [10	120	312	1 049	1 049	1 049	1 048	1 049	1 04
Dillow Aule	Jac 191	10			10	10	10	10	10	10
Other:Lotto	1 1	Eng								
Heritage Western Capa.	-	527								
Arbor City Award (Total)	H	300							,	
Africana camina	ŀi	300	17					24		
Mining Companies		i	1/ ;							
Unapacified	H	- 9	-	- 40						
and and backets to the	H		_	40		11	17	60		
			_				- 0.000			
	-				dall Meson commencers.		- Marie - Property			
Total Operating Transfers and Grants	5	56 496	78 210	61 840	55 751	62 388	62 366	59 137	74 894	87 100
	П								17.007	07 100
Casital Transfers and Grents		*** **** ***** ***			* **. ******			t 4 minroonen James		A 11
National Government		58 115	43 023	25 332	15 189	15 539	16 539	14 953	14 664	15 978
Municipal (ntransructure Grant (Mig)	- +	13 332	13 023	20.002	12 100	10 000	10 040	14 803	19 009	19 876
Public Transport And Systems		!	1							
Integrated National Electrification Programme			1	_	2 400	2 737	2 737	1 985	1 200	1 800
Municipal Infrastructure Grant (Mig)	Ιi			13 813	12 789	12 789	12 789	12 968	13 484	14 178
Flood Dismilier	П	39 325	30 000	12.010	12.100	12.100	12 100	12 000	10 101	14 170
Dept Of Mineral And Energy (Dme)				11 519		3				
Regional Bulk Infrastructure	r i					i				
Expanded Public Works Program - Nat Grant										
Dept Walor Athern	!	3 458				į				
Municipal Systems Improvement						1				
Financial Management Grant	ľi		5			14	14			
Other capital transfers/grants [insert desu]		- 1	i i				17			
Municipal Diseaser Grant [Echedule 5B]						ĺ				
Provincial Gerverum ent:		-			135	8 432	8 432	1 291	530	81
Disaster and Emergency Services	<u> </u>					7 762	7 762	830		
Financial Management		- 1				250	250			
Howaring		-								
Human Settlement Day elopment	. !	-		-						
Libraries Archives and Museums		-								
Libranee. Arohives and Museums		- 1		-				1		
Library Service		- i		-	335	335	335	131	530	61
Municipal Systems Improvement		-	-	-				į		
Other Greenest Municipality Competition	1	-	- 1	-		66	66	Ì		
Environmental Allaire & Planning	1			_ [19 .	19			
Financial Management Support (WC_FMG8G)				_ [18 .	19	200		
District Municipality:	Ĺ		-			-		330	_	_
		P. Alfra-man				-				
	~									
Other grant providers:			-	-	1 000	8 737	5 737			_
Agency Francaise de Development	. 1	-	- !	-		1				
Foreign Government and International Organics	tion	- 1	- 1	-		4 500	4 500	i		
Mining Companies		- 1	- 1					i		
Private Enterprises	_	= 1	- 1	-	1 000	1 000	1 000			
Product		- 1	-	-	1	237	237			
						-		1		
Unspecified	_ !	- i	- 1						1	

2.8.3 Cash Flow Management

Table A7: - Budget cash flow statement (NT ~ supporting tables)

WC042 Hessequa - Table A7 Budgeted Cran Flows

Description	Ref	E915/76	2010/17	2017/11		Corrent Ye	wr 2018/18	2019/20 Modlum Term Revenue & Expenditure Framework			
R thousand		Audited	Airdited	Audited	Original	Ad trutud	Full Year	Pre-audit	Budget Yeer	Budget Yest	Burdent Year
		Outrome	Outseme	Outcome	Budget	Budget	Excesses	estion o	2019/20	H1 3830/31	+2 2021/22
CARN FLOW FROM OPERATING ACTIVITIES											-11 1000 1111
Reseiptu	1					-					
Property rates		66 375	70 187	78 165	ED 167	83 167	83 167	23 167	92 784	99.600	107 632
Service charges	Ιi	185 564	186 482	194.672	209 650	209 650	209 850	209 650	240 222	259 584	290.584
Other revenue	l I	30 385	33 784	33 231	35 157	35 167	35 187	25 107	35 849	37 654	39 776
Government - operating		52 444	76 901	80 346	55 751	62 567	59:587	62 567	E9 137	74 894	07/108
Government - capital	1	69 637 -	32 896	24 314	15 524	80 026	30 008	30 026	16 243	29 494	16 039
Bridte room I		13 072	19 616	18'900	7:089	7.000	7.069	7 089	10 357	10 558	10 710
Div Merida			İ		-	_	- 1			10.000	10770
sym ents					-	1	i i				_
Suppliers and employees	Н	(250 517)	(283 048)	(305 691)	(357 148)	(350 918)	(860 918)	(380 915)	(389 050)	(447 611)	(491 468)
Finance charges		(13 836)	(17 723)	(18 822)	(14 679)	(21 180)	(21 180)	(21 180)	(21 539)	(26 869)	(27.923)
Timesfore and Grants	1 1		(855)	(1 065)	(987)	(1 107)	(1 107)	(1 107)	(1 197)	(1 426)	(1.286)
NET CASH FROM/(USED) OPERATING ACTIVIT	EB	120 (40)	118 350	83 376	34 534	44 403	44 488	44 463	32 586	35 146	20 972
CASH FLOWE FROM INVESTING ACTIVITIES							11.100		02.000	nn 1-40	20 4(2
Radelata		-		i			- 1				
Proceeds on dispassi of PPE		633	1 301	830	2 500	0.500					
Decrease (Increase) in non-current debiare		1947	1 201 1	0.50	2 000	2 500	2 500	2 500	2 695	2 643	2.884
Decrease (increase) other non-ourrent receiv able	. 1	4	3	3	12 I	2	21	2	-	-	~
Decrease (increase) in non-current investments	ı l	١.	3		- 1		- 1	-	- 1	-	_
Prometria		- 1			- !		- [_	-	-	-
Capital assets	Н	(86 894)1	(122 238)	(62 158)	20.7 (0.00)						
NET CALL PROMOUSED INVESTING ACTIVITY		(85 236)	(120 933)	(81 617)	(94 596)	(92 477)	(92 477)	(92 477)	(110 409)	(77 943)	(68 733)
	=	(00 249)	(120 830)	[81 617]	(8) 994)	(89 675)	(88 975)	(80 975)	(107 814)	(75 300)	(68 038)
CAIN FLOWS FROM FINANCING ACTIVITIES		1		i							
Receipts					- i						
Bhort Imm lioden		44	106	111	-		- 1	-	- :	-	-
Borrowing long term/refinancing	.	49 000 °	- 1	-	70 694	30 000	30 300	30 000	83 782	43 556	97 BOD
incresse (decresse) in consumer deposits		872	2 030	1.966	210	250	210	210	#41	483	486
Payments		i			- 1	1					
Repay ment of borrowing	LJ	(11 539)	5 434	(15 739)	(15 738)	(17 421)	(17 421)	(17 421)	(20 513)	(24 121)	(25 581)
net cash from/(UBED) financing activiti	E8	32:176	7 509	(13 672)	55 100	12 789	12 786	12.786	43 190	19 856	12 708
NET INCREASE/ (DECREASE) IN CASH HELD		70 085	4 994	0.001	(2 164)	(32 723)	(32 723)	(32 723)	(32 037)	(20 250)	
Cash/ossh equiv sients at the year begin:	2	138 700	200 785	211 779	149 889	219 860	219 466	219 880	187 137	155 000	(32 302)
Cash/cosh equiv elents at the year and:	2	208 785	211 779	219 860	147 705	107 137 1	187 137	107 137	155 099	133 009	134 864

Cash and cash equivalents totals R155,099 million as at the end of the 2019/20 financial year and decrease to the amount of R134,844 million in 2020/21.



2.8.4 <u>Cash Backed Reserves/Accumulated Surplus</u> <u>Reconciliation</u>

Table A8 - Cash backed reserves/accumulated surplus reconciliation – (NT- supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

CONTRACTOR OF STREET	01100	ANT A RESERVE OF STREET	miered enchi	NA LACOLICENS	rioii	_	_				
Description	Ruit	2015/10	2016/17	102177111		Glivent Ve	oc 2019/19	2018/20 Medium Term Revenue & Expenditure Francework			
H thousand		Attdibut	Audited	Audited	Original	Adjustmi	Full Year	Pre-modit	Budget Year	Budget Year	Except Vetr
		Outcome	Outcome	Outcome	Budget	Budget	Foresaut	DUSSOM 6	2519/20	+1 2020/21	WE DOD'T/22
Gash and investments available										7	
Cash/cesh equivalents at the year end	1	206 785	211 779	219 860	147 706	187.137	(87:137	167 137	155 000	134.944	102 482
Other current law estments > 90 day a		0	(0)	(0)	(1 000)	(40)	(48)	(48)	(0)	(92)	(142)
Non current sanets - Inv setments	1		-	-	- 1	-	-	_		,,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Cash and Investments available:		208 785	211 779	219 840	146 706	187 000	187 069	187 889	165 099	134 752	182 340
Application of each and investments											
Unapent conditional transfers		69 967	21 261	12 560	_	_	_				
Unapent borrowing	H	_	-		_			_	_	- 1	_
Statutory requirements	2]	i			- 1	-		_	- 1	_
Other working capital requirements	3	10 102	13 197	4 146	10 337	22 975 1	22 975	25 155	17 174	22 816	28 200
Other provisions					10001		22,910	20 100	11 114	22 0 10	20 200
Long term investments committed	4	l – i	- i	_	_ i	- I	_	_	_	_ 1	
Reserves to be backed by pash/investments	6	-	_	- 1	- 1	_ :	_				-
Total Application of each and investments:		50 059	34 448	16 827	30 137	22 975	22 978	25 155	17 174	22 816	28 200
Surplue(shortfall)		128 717	177 332	203 034	115 358	194 174	184 114	161 B34	137 928	111 938	74 140

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as
 the municipality has received government transfers in advance of meeting the
 conditions. Ordinarily, unless there are special circumstances, the municipality is
 obligated to return unspent conditional grant funds to the national revenue fund at the
 end of the financial year.
- There is no unspent borrowing from the previous financial years.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due.

It can be concluded that the Municipality has a surplus in 2019/20 MTREF as there is a gradual decrease over the MTREF period.

2.8.5 Funding compliance measurement

Table SA10: - Funding compliance measurement - (NT - supporting tables)

WCD42 Hasseque Eupporting Table SA16 Funding Insastrement

to accept the sealest and for time it is a set a Letter to it.	Lunewerler (LG)	nam.	[
Description	MPWA	Ref	2018/16	2016/17	2017766		Current Ye	- 307WTG	3019725 Slediem Term Towares & Experolitors Francesco			
	seetten		Azzti (bosi	Audited	Auslited	Dylglasi	Adjusted	Pell Year	Pre-audit	Budget Your	Budget Year	Budget Year
			Chileograp	Outlinama	Dutavmo	Budget	Blidget	Personnt	outcome	2019/20	+1 2020/21	+2 2021/22
Funding massures												
Cosh/oash equivalents at the year end - R'000	18(1)6	1	1001785	211779	219 880	147 705	107.107	187 137	107 137	155 066	101341	68 962
Cash + investments at the yr end less applications - R'000	Ell(1)h	2	526 7:17	177 333	203 (134	510.388	584 1/4	106 116	151 904	127 928	F11 938	74 140
Cosh year endimentily employee/supplier peyments	18(1)b	3	8.1	7,3	7,9	4,5	8.7	5.7	5.7	4.6	3.2	2.1
Surplus/(Datoli) excluding depreciation offices: R'000	18(1)	4	57 868 -	139 805	E2 463	10.038	30 388	30 388	50 004	831	(10 857)	
Bervios charge rev % charge - macro CPIX larget exclusive	10(1)4:52)	6	N.A.	2.8%	1.8%	0.8%	(8.0%)	(6.0%)	6.8%	7.7%	1,956	2.0%
Cosh receipts % of Ratepayer & Other ray errus	50(3)4(2)	0	86.0%	88,1%	87.0%	84.2%	84.2%	84.2%	80,2%	89,6%	89,7%	003%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	16.0%	18.3%	12,8%	19,9%	10.0%	19.9%	18.7%	12,2%	117%	51,4%
Capital pay ments % of capital expenditure	18(1)a;19	1	98,9%	89.3%	98.8%	83,8%	100,0%	100,0%	103.7%	100.0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	76.1%	0,0%	0.0%	84 1%	48.0%	48.0%	50.7%	67.2%	69.4%	71.7%
Grants % of Govt, legislated/gazetted allocations	2025)a	10							,-	0.0%	0.0%	0.0%
Current consumer debiers % change - incr(decr)	T#(f)a	B	N.A.	24.3%	8,3%	(10,0%)	12,4%	0.0%	0.0%	(8,0%)	T.4%	2.4%
Long term receiv ables % change - ince(deer)	18(1)n	19	N.A.	[17.0%]	DEE. (1945)	(0.2%)	0.0%	0.0%	0.0%	0.2%	0.0%	E0%
R&M % of Property Plant & Equipment		18	2.4%	8,4%	8.9%	P.0%	9.2%	9.2%	10.1%	9.2%	0.0%	
Asset renew at % of capital budget	20(1)(vi)	14	77.5%	III.4%	16.7%	6,0%	5,4%	5.4%	0.0%			9.8%
	1-20-4				1967 99	W,W70	10,478	0.478	1/1/76	10,0%	7.7%	7.9%

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2019/20 Final Annual Books and Front and 6670

2.9 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table SA19: - Expenditure on transfers and grant programmes - (NT - supporting tables)

WC042 Hesseque - Supporting Table SA Description	Rof	2015/16	2011/17	2017/16		rrent Year 201	V18		dedium Term F	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year	
EXPENDITURE:	1	Outdoll 8	Outseme	Outopine	Budget	Budget	Forecast	2019/20	+1 2030/21	+2 2021/2
Powerlins accordibute of Transfers and Grants		Personal Spheroscale		Affabbrons colubora s		and the same of the same of		THE STATE STATES	tode at an epigenesia.	
National Government		35 193	36 311	40 123	44 734	44 384	44 364	47 404	50 620	
Local Government Equipple Share		31 629	34 558	37 497	40 685	40 885	40 885	44 083	47 469	64.72
Firence Management		i 450	1 475	1 550	1 560	1 538	1 538	1 550	1 660	51 23 1 55
Municipal Systems Improvement Date / Mig Admin Staff Member	.	930								1 30
Integrated National Electrification Programme										i
Epwp Incentive		1 205	539		600	264	284	1964	800	1 20
Mig 5% Admininstration Person Of Mig		1 200	1 088	395 891	1 026	1 026	1 026	1 108		
Vat On National Conditional Operating Grants	*****		1 100	091	673	673	673	n je	709	74
Vet On Operating Grants National			1			!				
Flood Diseaser Railef (National)			1	- 1			- 1			
Mrg Operating Grant Expenditure	-	- 1	1							
Flood Desister - Project Manager- Admin	Ì	1	į	ĺ						
Expanded Public Works Programme Integrated G Local Government Financial Management Grant	Inmi	79	- 1							
Municipal infrastructure Grant	(Signer	dule 66]								
Provincial Government:	- -	17 697	24 084	19 134	9 998	16 908	16 908	do man I		
Ho 3		9 657	17 113	11 008	750	6 585	16 908	18 890	23 308	31 320
Sport And Rosewal so						1	3 603	1 362	12 460 ;	21 000
Flood Classist, Prov. Road, Mani, Cdw, Librari Flood Dissuiter Fund	na,Ler Į	nd,Water Hoe,D	ime		1	i			1	
Public Transport and Systems								1		
Dept Of Transport - Main Road Mainlenance		95	- 444		1				į	
Cdw Support Grant		100	111	11/1	110	110	110	108	118	111
Library Extended Staff Lavele Grant (Conditional C	araint.	j				1				
Library Personnel Expenditure Grant (Vulnerable i	i. Munja	palites)				1				
Thursong Contro		5				1			1	
Financial Management	_	- !	i		1	- 1				
Pgwc Risk Managament / Internal Augst		1				i				
Pews Performance Management System Vet On Operating Grants Provincial		ļ				1				
Pawe Terrif Structure Investigation	4	1	i			İ				
Powe Capacity Building Grant		646	65		1					
Pgwc Greening Develop Grent Turi Op Die Brak	1	1	123	91	350	380	380	11.1		
Greenest Municipality Competition Environmental		195	123	42						
Financial Management Support (WC_FMGBG)		617	195	317	830	80	80			
Offier Capacity Building Grant		1			-	234	234			
Thusong Support Grant		ì	i i						100	
Pgws Graduate memorial GrantCapacity Building Drought Support grant		!							100	
Fire Service Capacity Building Grent	4	1	i							
Community Development Workers		1				i i	1			
Electrical Master Plan	1				19	İ			i	
Capacity Building	"				1		i			
Housing		1				1			i	
Library Barvice		6 479	6 355	7 869	8 389 '	8 844	8 844	8 725	15.040	40.000
Public Transport					1			0 720	10 840	10 202
Replacement Funding Municipal By stems improvement	-	i			1					
Ohe Capacity Building			82	600		İ				
Annual Vision of	1	İ	-	98		824	B24			
etriet Municipality:	ĺ	_ [- i							
Housing	1	- 1		-			-	-	-	
her grant providere:		1 276	148	412	1 050 }	1 076	1 676	t and	-	
Seta/Disseter Releat/ Trade Union	!	441	128	372	1 049	1 049	1 049	1 143	1 000	1 068
Business Engineering Continuous Cultural Projects Other Visits		10			10	10	10	10	1 048	1 049
Other Lette			1			,			16	10
Hentage Western Cape		527								
Arbor Gity Award (Total)		300	1							
Afronna sentre	į.	300	17					24		
	1		.,			1			1	
Unity Companies			- 1	_ !				1		
liming Companies Inspecified		- ;	-	40	,	17	17	e0 '		

Hessegua Municipality 2019/20 Final Annual Budget and MTREF Table SA 20: - Reconciliation between of transfers, grant receipts and unspent funds — (NT - supporting tables)

B E. el		onciliation o						2019/Ja III	ledkum Term R	avenue-6
Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Teir 2016	V10		nditure Frame	
# thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yes
		Outcome	Outcome	Outcomy	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Operating transfers and grants:	1,3									
Mational Government:										
Bajance unspent at beginning of the year						L	Ĺ	L		
Current year receipts		37 909	40 121	41 080	44 734	44 384	44 384	47 378	50 528	64 728
Conditions met - transferred to revenue		_		2 563					_	
Conditions will to be med a transferred to Rebillion Provincial Government:	1 1	-	- 1	-	-	-	_		-	· -
Balance Unepent at beginning of the year										
Current year receipts	H	17 309	37 950	20 348	F 0.050	40.000		40.000		!
Conditions met - transferred to revenue	ΙI	17 300	31 800	21 121	9 958	16 908	18 908	10 920	23 308	, 31 320
Conditions all in his met - transferred in Robilline	Į I			41 141					-	
District Municipality:	1						i			
Balance unepent at beginning of the year										
Current year receipts	ĿΙ									
Conditions met - transferred to revenue	l I	-			_	_		_	_	
Conditions will to be mot - transferred to Isbillies	ŁΙ									
Other grant providers:								ĺ		
Balance unspent at beginning of the year	H	i i								
Current year receipts		1 278	145	412	1 059	1 078	1 076	1 119	1 059	1 059
Conditions met - transferred to revenue		-	-	134	-	-	-	-	-	-
Conditions still to be met-transferred to liabilities								·		
Total operating transfers and grants revenue		-		23 638	_	-	-	_		_
Total operating transfers and grants - CTBM	2		-	-	-	_	-	-	-	-
Capital transfers and grants:	1,3									
National Dovernment			-							
Belance unapant at beginning of the year			,				ŀ			
Current year receipts		58 115	43 023	25 332	15 189	15 539	15 639	14 981	14 864	15 978
Conditions wat - transferred to revenue		-	_	25 517		-	-	-	_	-
Conditions will to be mat - transferred to labilities										
Provincial deverament:	1 1							l i		
Balance unspent at beginning of the year	Н		1						}	
Current year receipts			4		335	6 432	8 432	961	14 030	61
Conditions met - transferred to revenue		-	-	1 021	-	-	-		-	-
Conditions will to be met - transferred to flabilities	П	-	- 1	-	-	- 1	_	- 1	-	-
District Municipality:										
Balance unepent at beginning of the year Current year receipts	H					317	317			
Conditions met - transferred to revenue	Н					317	317	State State State State Communication		
Conditions at III to be may - transferred to Lumillian						317	. 317			
Other great providers:			i						1	
Balance unspent at beginning of the year	H								1	
Current veer receipts			i		1 000	5 737	5 737			
Conditions met - transferred to revenue	İΙ				1 000	5 737	5 737			
Conditions all to be met-transferred to liabilities					1 400	0.01	0 107			
Total capital transfers and grants revenue		-		28 538	1 005	6 055	8 955	_	_	
Total capital transfers and grants - CTBM	2			20 300	1 000	9 (/3)	6 400			
	Ĥ				***************************************				-	
TOTAL TRANSFERS AND GRANTS REVENUE		-	-	50 378	F1000	6 055	0 055	-	-	_
TOTAL TRANSFERS AND GRANTS - CTBM	L	-	-	- 1	-	-	_	-	_	-



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Hessequa Municipality

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Table SA22: - Summary of councillor and staff benefits - (NT - supporting tables)

Summary of Employee and Councillor	Ref	2016/10	2016/17	2017/18	Cu	reset Year 201	0/10	4	lodium Term F	
remuneration R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	editure Frame Budget Year	
N DIOGRAFIA		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	#1-202EV21	+9 2021/22
	11	Α	В	G ,	D .	E	F	G	Н	
Councillors (Political Office Bearers plus Oth	<u>erl</u>									
Basic Salaries and Wages										
Penelon and UIF Contributions	-	179	529	423	485	485	485	443	474	507
Medical Aid Contributions				216	215	215	216	280	300	321
Motor Vehicle Allowance		1 421	1 251							
Celiphone Allowance		384	419	524	823	623	623	731	782	630
Housing Allowanose										
Other benefits and allowences		4 083	4 285	6 041	6 648	8 648	B 548	6 876	7 368	7 673
Sub Total - Councillors		6 647	6 484	7 202	8 050	9 090	8 050	8 330	0 914	9 630
% Increase	.4.		7.2%	11.1%	11.0%	-		3.5%	7.0%	7.09
MI IMPORTED TO THE THE TOTAL STREET, THE S		MITSH ISHTSHE TWO-	********	MMM & 14	100000000 10			ANTERNACION PROPE	I down to the more or common to the	
Senior Managers of the Municipality	. 2_									
Basic Salaries and Wages		4 190	3 849	4 811	6 521	5 591	5 591	6 120	6 548	7 006
Pension and UF Contributions		906	874	780	847	841	841	889	951	1 016
Medical Aid Contributions			164	154	142	142	142	156	167	179
Overtime	1.							1		
Performance Bonus	1	690	871	792	898	886	886	1 076	1 151	1 232
Motor Vehicle Allowance	3	381	399	499	488	488	488	535	573	813
Caliphone Allowance	3	49	38 ¹	35	38	36	36	50	64	58
Housing Allowances	3		,							
Other benefits and allowances	3	53	62	26	30	. 29	29	33	35	38
Payments in lieu of leave	``İ		i	90	100			31	33	36
Long service awards	1		1	-		-				_
Post-refrement benefit obligations	6		1					i		
Sub Total - Senior Managere of Municipality		0 208	5 847	7 165	7 962	6 013	8 013	8.984	0.013	10 170
% Increase	4	VARIA	(0.7%)	22.5%	11.1%	0,6%		11.0%	7.0%	7.0%
TOP OWE OF I SAME AND SEL	T '	·			historium a findent atumostus muse	***** *********************************	******			
Other Nunicipal Staff	†		No. 1 41 AND SEASONS	territo e montrover	ter i termen kinimaga yespiya i			··· · · · · · · · · · · · · · · · · ·		s. Mechanism server money
Basic Salarian and Wages		77 782	86 471	87 129	102 461	100 710	100 710	111 642	118 845	127 097
Pension and UF Contributions	" -	17 478	14 608	15 896	18 553	18 167	18 187	22 112	23 848	25 303
Medical Ald Contributions			4 216	4 839	6 358	6 365	8 386	6 984	7 452	7 973
Overtime		3 361	3 973	6 219	4 876	4 786	4 786	5 487	5 926	6 400
Performance Bonus	' ' ' ' '	0 001	0.010	7 055	8 127	7 980	7 980	1		
Motor Vehicle Allowance	3	4 192	4 183	1 000	D 12?	1 900	1 500	9 198 (9 807	10 490
Celiphone Allowance	3	335	327	314	000	000				
Housing Allowances	3	1 069			339	339	339	347	371	397
Oher benefits and allowances	3		1 142	1 159	1 497	1 497	1 497	1 636	1 844	1 759
M or property services the site of the section of a services and a		5 939	4 784	7 131	7 921	8 032	8 032	8 513 :	9 141	9 815
Payments in lieu of leave				880	492	492	492	539	678	817
Long service awards	1		2 239	(0)	1 645	843	843	910	974	1 042
Post-refrement benefit obligations	6			13 673	6 234	7 973	7 973	10 098	11 093	11 697
Sub Total - Other Municipal Staff	1	110 148	121 944	143 293	158 403	197.183	167 181	177 343	189 476	202 590
% Increases	14		10.7%	17.5%	10.6%	(0.8%)	i	12.8%	4.8%	6,8%
Total Parent Municipality	H	122 480	134 275	157 661	174 416	173 248	173 246	184 584	207 903	222 307
			9.6%	17.4%	10.6%	(0.7%)	-	12.3%	6.0%	8.9%
					i i i i i i				***************************************	(even
TOTAL BALARY, ALLOWANCES & BENEFITS	"		. rangem nearly	*. ******		Not don de pres	PM 107 PM 107	***************************************	**** ** ** *** **	Marine rate was
	\vdash	122 460	134 275	157 651	574-618	178 24II	173 246	194 564	207 903	222 307
N Instance TOTAL MANAGERS AND STAFF	4		9.6%	17.4%	10.6%	(0.7%)	-	12.3%	6.9%	6,0%
	5,7	118 414	127 701	150 453	186 365	185 186	. 105 196	188 234	198 990	212 700

Table SA23: - Salaries, allowances and benefits (political office bearers/councillors/senior managers) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers) Performance Contribution benefits Package Bonuses Disclosure of Salaries, Allowances & Benefits 1. Ref No. Rand per annum 1. Councillars 3 Speaker 49 434 706 828 758 062 Chief Whip 327 797 327 797 Executive Mayor 93 089 840 110 933 199 Deputy Executive Mayor 49 434 706 628 756 062 Executive Committee 176 613 1 958 721 2 135 334 Total for all other councillors 354 892 3 067 075 3 421 967 Total Councillors 8 723 462 7 606 959 8 330 421 Senior Managers of the Municipality 5 Municipal Manager (MM) 1 198 733 208 557 50 505 202 061 1 659 656 Chief Finance Officer 179 656 905 931 187 305 177 182 1 450 074 SM COM 947 245 217 511 101 887 177 179 1 443 822 SM COR 1 024 463 229 489 18 939 177 182 1 450 073 SM D01 SM D02 6 249 8 249 SM D03 997 301 67 353 208 284 177 182 1 450 120 SM D04 1 045 983 1 782 217 723 165 166 1 430 654 List of each offical with packages >= senior manage Total Senior Managers of the Municipality 8,10 6 119 656 1 045 279 640 961 1 075 952 8 890 848 A Heading for Each Entity 6,7 List each member of board by designation Total for municipal entities 6,10 TOTAL COST OF COUNCILLOR, DIRECTOR and

6 119 656

1 768 741

8 256 920

1 075 952

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EXECUTIVE REMUNERATION

2019 - 15- 2 9

Posbus 29, Riversdal 6870

17 221 269

2.11 NEW & VACANT POSTS 2019/2020

HESSEQUA MUNICIPALITY

HESSEQUA MUNICIPALITY

New Posts 2019/20

POSTS PER DIRECTORATE	Grade	REQUEST TO FUND (These are the posts that the Directorates request to be additionally funded for 19/20)
CORPORATE MANAGEMENT		394 030.00
COORDINATOR PROPERTY MANAGEM	MENT	
K114	T10	394 030.00
FINANCIAL SERVICES		895 817.00
CLERK PROPERTY RATES & TAXES		
F048	T6	242 803.00
CLERK TENDER MANAGEMENT		
F076	T6	278 864.00
PRINCIPAL CLERK BUDGET & FINANCI	AL REPORTS	
F051	T10	374 150.00
TECHNICAL SERVICES		1 670 488.00
ACCESS CONTROLLER		
T456	T4	170 130.00
T457	T4	170 130.00
ELECTRICIAN		
T468	T10	566 173.00
FOREMAN SOLID WASTE, FACILITIES 8	AMENITIES	
T399	T10	406 335.00
GENERAL ASSISTANT		
T265	T5	192 697.00
SMALL PLANT OPERATOR		
T320	T4	165 023.00
Coucil General		390 000.00
Mayor (Comm. Officer)	Contract	195 000.00
Speaker (PA)	Contract	195 000.00
Grand Total		3 350 335.00





2.12 WATHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25 - Budgeted monthly revenue and expenditure - (NT - supporting tables)

Description	Ref						Budget Ye	er 2019/20						Medium Terr	Revenue end	l Espanditure
R thousand		July	August	Sopt.	October	November	Occember	January	Fabruary	Hareh	April	May	June	Budget Year 2010/20	Budget Year +1 2020/21	Budget Year
Revenue By Course	T													Strings.	71 2020741	T2 2021/23
Property rates		95 561	(337)	(202)	(302)	333	(10-0)	(104)	(104)	(100)	(104)	330	(194)	84 887	101 693	109 825
Survice charges - electricity revenue		17 820	12 416	7 251	12 220	12 462	11 862 1	19 084	12 000	11 481	12 685	12 626	18 223	167 911	171 272	184 599
Survice charges - water raverses		6 261	2 060	2 010	2 934	3 072	3 010	4 440	3 036	3 154	3 325	3 111	4 749	40 987	44 266	47 788
Bervice charges - sunificien revenue		4 505	1 709	1754	1 741	1 687	1 658	1 767	1 691	1 686	1 713	1 725	1 728	23 332	25 189	27 214
Bervice charges - refuse ravenue		1 930	1 920	1 R20	1 833	1 882	1 881 ,	1 835	1 891	1 859 }	1 802	1 907	1 938	22 895	24 154	26 067
Rental of trolline and equipment		231	190	201	225	240	200	267	198	216	202	213	202	2 680	2 871	3 000
Interest named - ax formal investments		1 015	1 297	(2 599)	1 344	1 271	879	948	1 399	010	780	489	850	8 688	8 723	8 729
Interest earnest - autobaseling debtere	- 1	144	101	163	238	107	180 .	217	230	134	22	14	500	1 598	1 834	1 801
Divisionds received			-	-	-	-	_ '	-	_	- 1				1	1 447	
Fines, penalties and fartilla		1 238	1 048	738	798	961	673	904	821	1 108	700	825	35 183	45 040	47 742	50 617
Licences and permits	- 1	100	130	111	129	123	220	176	102	108	110	163	143	1 583	1 857	1 788
Agency corvices		139	224	108	200	246	81	231	223	280	181	263	(70)	2 208	2 247	2 292
Translers and aubeldies		18 507	2 678	57	57	1 386	15 030 -	57	380	10 735	57	67	10 030	89 137	74 894	87 105
Oher revenue		684	1 720	2 100	2 040	3 860 -	1 333 1	1 867	858	1.005	868	882	1 638	18 414	19 420	20 484
Guins on slepcost of PPE		-	0	-	88	_	-	110	- 1	59			2 359	2 698	2 643	2 894
Total Revenue (excluding capital transfers and	moo	146 813	26 041	13 530	22 679	27 460	37 092	31 884	23 031	32 551	22 581	22 544	74 763	481 779	525 607	574 862
Sametraliture Dv Type										ì						
Employee related mosts		14 700	14 700	14 708	14 700	23 878	14 708	14 708	14 709	14 700	15 784	14 700	14 197	186 234	196 990	212 788
THE REPORT OF CONTROL OF		894	894	884	884	894	604	694	504 -	894	804	804	804	B 230	8 914	9 538
Dabi Impelment		3 467	3 487 i	3 467	3 467	3 487	3 487	3 447	3 467	1 467	3 467	3 467	3 487	41 808	42 738	44 667
Depreciation & esset impairment		2 865	2 695	2 896	2 885	2 895	2-885	2 805	2 895	2 885	2 896	2 895	2 895	34 743	36 (736	35 119
Finence charges	- [-	- 1	-	-	- :	7 850		- 1	_	_		13 860	21 538	25 859	27 923
Bulk purchases ,		9 023	7 772 ;	8 842	7 728	0 560	7 883 *	14 413	7 304	0.635	8 682	7 7 57	12 483	108 897	125 883	142 882
Olise: malayleig		2 476	2 452	2 452	2 452	2 462	2 452	2 840	2 462	2 482	2 452	2 482	2 452	29 633	21 948	34 894
Combanded services		1 802	1 998	2 100	2 049	2 500 +	3 267	2 868	2 451	2 390	2 350	2 348	6 531	32 694	47 738	55 402
Transfers and subsides		110 {	110	110	110	110 1	110 ,	110	110	110 !	110	110	40	1.247	1 460	1 323
Other ex puncture	- 1	2 700 1	2 700	2.701	2 700	2 708	2 703	2 700	2 705	2 700	2 700	2 704	2 747	22 486	34 068	35 877
Love on disposal of PPE	- L	-	- i	-	- 1	- ,	- '	-	- 1	- 1	-	-	-	_	-	-
Total Expanditure		37 976	36 794	27 656	36 884	47 334	48 629	44 283	36 767	38 082	39 044	37 134	59 486	407 391	254 450	603 668
Burplua (Baffolt)	Т	100 837	(10 752)	(24 328)	(13 126)	(19 874)	18.8077	PERM	(13 787)	(6 371)	(15.493)	(14 500)	16.267	(15 512)	(25 GPT)	(29 023)
Transfers and subsidies - espital (monetary															,,	for sand
eliceations) (National / Provincial and District)		7000	5.050	7.000	832	1 100	1 530	776	800	100	1 300	2 550	3 098	16 243	15 104	16 039
Transfers and subsidies - capital (mereinty		1		- 1		:							0.000	10 2-00	10 107	10 000
allocations) (National / Provincial Departmental		į		1				1					1			
Agencies, Households, Non-profit helitations.		- 1		i i	-			1	1							
Private Enterprises, Public Corporators, Hoher		i						ì		1						
Estucational institutional		i							1	-						
Trenefero arad sadonides - copilol (in-kind - alli)		- 1	- 1	- 1	-		- ,	- 1	- 1	-	-	-	-	-	-	-
Surplust(Deffolt) after capital franciers &	-	a - da		-							-		-			-
pontributions		109 237	(0.430)	(22 793)	(12 193)	(10 700)	(7 277)	(11 646)	(12 917)	(8.471)	(15 193)	(12 040)	18 384	631	(10 047)	(12 984)
Terrelon		1	1	1					,	2000	110 lead	1	14 444	601	1,10 0017	Fire anni
All building to minorities		J		-				3	1		1		-]	- 1	- 1	-
Share of surplus/ (defails of engages)						1			1		-	- }	-	-
	-	Ann and E	40. 5041	from service				1	!		1			1		-
m lammid manufa	ſ	100 207	(9.436)	(22 793)	(12 193)	(18 760)	(7 277)	(11 844)	(12 867)	(4.471)	(18 193)	(12 040)	10 364	631	(10 657)	f12 950

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Table SA26: - Budgeted monthly revenue and expenditure (municipal vote) - (NT - supporting tables)

WC642 Hesseque - Supporting Table SA25 Budgeted monthly revenue and expenditure (municipal vote) Description Ref Medium Term Revenue and Squandhure Budget Year 2019/20 R thousand July Sudget Yee August Sept. Budget Year October November Decamber January February March Budget Year April Hey June 2019/20 Rammue by Vote
Vote D1 - Office Of The Min 18.541 16 1 762 10 622 67 48 779 27 158 62 540 27 182 954 46 433 Vote 02 - Corporate Services Vote 03 - Financial Services 365 98 655 1 411 3 011 3 331 1 092 10 450 419 1 340 630 716 726 712 1 222 1 229 20 133 1 275 1 277 1 448 1 337 (2 804) 1 746 972 1 087 Vote 04 - Community Services Vote 05 - Technical Services 108 845 113 084 121 300 1 474 1.879 35 569 64 364 285 235 83 312 301 008 1 527 1 023 1 225 51 446 30 004 183 20 825 19 527 25 169 20 045 19 628 21 188 164 22 188 160 27 979 2 489 265 133 Vote 06 - Special Plannign & Environm Vote 07 - Health Vote 06 - Planning And Day elepment 294 189 258 368 314 340 333 5 351 5 181 5 381 Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Wests Water Menagement Vote 13 - Whate Management Vote 14 - Road Transport Vote 15 - Other Total Revenue by Vote 147 213 27 358 15 065 36 61 32 430 23 62 25 501 23 881 25 094 77 850 406 121 543 891 500 701 imenditure by Yote to be enpreeriated Vote 01 - Office Of The Mm Vote 02 - Carpania Services 2.808 2.00 2.822 2 814 2 837 2 824 2 810 2 823 3 010 34 665 36.879 37 484 3 488 2 780 3 518 2 779 3 540 2 891 3 503 2 775 3 581 2 800 5 546 5 208 3 911 2 952 4 331 3 238 46 327 35 810 60 337 37 438 4 241 3 725 2 659 3 828 62 359 Vote 03 - Financial Services 4 318 2 772 2 917 5 497 2 802 6 644 2 780 Vote 04 - Community Services Vote 05 - Technical Services 39 858 6 634 28 485 6 480 E 486 E 405 5 514 5-589 5 705 96 030 362 280 6 426 84 572 83 030 22 338 21 097 21 973 29 278 21 248 1 135 40 977 1 324 297 862 14 150 331 780 15 223 28 258 20 852 22 091 22 189 Vote 06 - Speaks Plannign & Environs Vote 07 - Heath Vote 06 - Planning And Development 1 138 1 117 1 582 1 075 1.078 1 107 15 888 Vote 69 - Environmental Protection Vote 10 - Electricity Vote 11 - Weier Management Vote 12 - Waste Water Management Vote 13 - Weets Management Vote 14 - Road Transport Vote 15 - Other lotal Expenditure by Yota 37 976 37 858 36 884 30 756 a mil 45 030 30 707 44 203 30 052 29 044 37 134 80 480 497 301 554 658 603 600 Gurplus/(Deffeit) before amos (7 277) (0.43) (22 793) (12 193) (18 788) (11 044) 63 (10 057) (12 984) Texalory Allributebie to minorities Share of surplus/ (detail) of associate (9 438) (32 793) (12 192) (10 708) (7 277) (11 844) (12 967) (4 471) (12 949) 631 (10 057) (12 984)

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Table SA27: -Budgeted monthly revenue and expenditure (standard classification) – (NT – supporting tables)

WCM2 Horsequa - Eupporting Table SA27 Budgeted monthly revenue and expenditure (functional classification) Description Medium Term Revenue and Expenditure Surject Year 2019/20 R thousand August udget Yes Hapt, October November December January Pobruary March April May June 2019/20 +1 2020/21 +2 2021/22 Revenue - Functional
Governmence and administration 1.46 2 008 16 148 1.664 1.070 2 111 3 570 Executive and council
Finance and administration 179 740 10 622 1 110 45 373 48 779 52 540 127 208 10 869 3 218 (2 886) 1 430 1 862 1 182 1 632 1 001 2 049 2 676 112 146 118 777 Irrigand audit Community and public author 3 298 76 1 369 1 484 3 003 89 1 686 2 700 83 2 700 1.055 2796 78 674 9 581 15 788 1 778 2 275 1 800 2 425 40 000 Community and social survious Sport and recreation 74 1 763 11 013 3 266 1 361 1 166 1 226 16 501 17 486 1 502 887 1 222 1.635 1 888 1 278 1 230 Housing 14oth Economic and environmental corrects 35 285 49 971 51 771 54 767 (30) 390 (35) 819 (8) (8) (4) 283 1 355 12 419 29 465 280 256 183.3 419 483 } 180 6 200 4 828 164 أ 2 839 8 400 8 011 Planning and development 181 189 168 270 222 Read temport
Environmental protection
reading careface
Energy sources 225 110 118 112 19 701 884 20 260 7 12 519 3 162 2 781 27 836 19 250 4 535 20 300 [14 812 10 000 2 20 674 292 742 168 396 48 865 30 207 20 303 25 780 267 816 27n 1nc 12 200 3 016 2 078 1 952 17 546 12 448 7 280 173 630 46 254 34 665 11 500 13 068 12 976 10 748 160 236 41 848 White responsement 2 106 3 281 1 040 5 330 2 988 3 123 3 217 3 407 3 183 4.867 3 038 1 837 Whole water management 4 832 2 094 2 234 2 212 Waste Imprograment 1 899 1 856 1.914 1.881 24 330 26 264 Total Revenue - Functional 147 213 27 366 16 006 24 611 36 582 22 430 23 801 13 504 77 160 23 881 25 094 498 623 5/3 R6 500 70° enutional
covernance and administra
Executive and council
Finance and edministration
laboral work
ownership Resentiture - Frantisant 0 278 2 694 5 483 10 247 103 (3) 108 663 2 520 5 340 121 2 492 2 462 2 482 2 400 2 803 2 492 5 135 2 405 6 122 2 700 30 484 32 485 32 017 5-082 6.082 6 250 5 076 7.454 73 891 1 876 138 900 8 188 65 583 85 824 121 132 123 121 133 1 880 Community and public safety 8 270 1 462 1 765 4 807 0 201 1 468 1 747 4 811 F 200 j 0.017 E 410 1 534 1 770 4 852 10 219 2 330 2 301 5 187 106 164 19 865 23 857 124 267 22 250 2 484 B 478 i 8724 j Community and spotal service 2 228 1 588 1 456 1 400 1 883 Sport and recreation Public salely 22 442 1 925 4 808 258 1 762 4 867 255 1761 2 602 2 460 1 881 25 123 27 205 4814 4 828 5 719 4 835 59 332 62 012 Housing 255 286 288 256 260 253 393 3 289 14 823 23 442 4 496 Economic and environmental cardoes 4 470 4 477 | 778 3 328 4 479 E 000 E 50 009 10 173 43 800 4 812 أ 4 800 [42 010 10 730 4 530 1810 Pleaning and day ajopesant 776 3 336 1 042 4 334 1 142 771 774 746 Road temport
Environmental protection
Trading services
Energy sources 3 330 307 15 838 3 326 3 325 3 325 377 4 546 4 947 3 328 47 432 69 746 376 377 377 874 443 4 917 4 625 5 107 17 494 [10 179 0 000 2 545 22 382 7 13 210 16 100 7 17 058 19 728 É 17 222 281 849 183 242 37 217 16 200 34 228 222 840 11 648 3 161 11 298 10 054 10 620 10 723 B 822 10 673 10 820 10 083 17 548 142 784 2 519 1 648 Water management 2 520 3 933 3 307 9 453 33 042 23 739 1621 2 761 2 532 2 508 2 601 9 605 Waris water management Worls management 1 689 2 263 1986 1 724 1 738 1 681 20 054 1 979 1 872 2 884 32 868 34 846 35 320 1 012 etal Expenditure - Functional 37 00 17 67 35.754 47 334 45 830 44.383 35 757 30 102 36 044 37 134 D2 400 407 30 Burplus/Deficity before mess. 100 237 /22 7936 8 400 (10 700 (7 227) (11 844) (4 471) (18 103) (12 04 10 304 681 (10 867 112 9940 Share of surplus/ (defet) of escocials 109 237 (9 430) (22 703) (12 103) (10 700) (7 277) (11 849) (12 867) (4 471) (15 192) (12 640) 18 364 621 (10 (67) (12 000





Table SA28: - Budgeted monthly capital expenditure (municipal vote) - (NT - supporting tables)

Description	Ref						Budget Ye	er 2019/20						Medjum Tern	Roteense and Framework	Espenditure
R thousand	Ш	July	August	Bept.	Ostober	Hov.	Dec.	Jahnary	Feb.	March	April	May	Jino	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yeer +2 2021/22
Malif-true expenditure to be approprieted	1															
Vote 01 - Office Of The Mm		- 1	- 1	-	- 1	- :		- i			- 1		-	_	-	_
Vols 02 - Corporate Services		- 1		345	-	50	-		- 1	-	-	-	-	545	50	700
Vote 03 - Firencial Bery loss		→ ⁷			- ;	- 1		-)	- }		-	- 1	-		_	_
Vota 04 - Community Services		- 1	- 0	300	- 1		-	- 1	- 1	-		- 1	-	300	_	_
Vete 05 - Technical Sary loan		400	5.0	1 500	2 350 ;	4 420	0.140	2 245	4 700	5 060	3 900	5 350	4 432	35 847	19 978	16 270
Vote 05 - Spellel Plannign & Env transportel Mone	geme	d			i							Ŷ	_			
Vote 07 - Health		1												_	_	
Vote 08 - Planning And Dovelopment		- 1			į				1					_		
Vols 09 - Environmental Protection		- 1							1				_	_	_	
Vote 10 - Electrolty				i										_	_	
Vote 11 - Water Management		Î	1	- 1					1				_	_	:	
Vale 12 - Weets Water Management				- 1										_ :		
Vote 13 - Whate Monogement		1		- 1	1											
Vota 14 - Road Transport	1	i	1	1	i			1			7	1			_	_
Vota 15 - Other		1	j		. !									_	_	
Capital multi-year expenditure sub-total	2	400	650	2 145	2 350	4 470	1 886	2 245	4 700	5 450	3 900	5 350	4 432	36 602	20 026	15 970
Vote 01 - Office Of The Mrs			ŀ		- 1				-							
Vote 02 - Corporate Services				12	21	28	-	- 1	- 1	-	- 1	-	-	56	367	383
Vote 03 - Finencial Services		.	841	288	255	846		330	-	-	-	- 1	-	2 558	4 533	1.811
Vota 04 - Community Services		574	- 1	38	146	95		170	- 3	- 1	-	-	-	447	8 112	2 134
Vote 05 - Technique Services		- 100	20	254	30	16	2 423	- 1	- 1	25	-	-	410	3 176	1 002	B 496
Vote 06 - Spatial Plannign & Environmental Mana		4	1 715	2 378	2 154	4 960	3 510	5 320	9 040	21 185	8 450	5 675	2 428	67 445	43 188	39 531
Vote 07 - Health	gem		- 1		- 1		-	114	- j	0.1		1	35	35	648	10
Vote 06 - Plenning And Day elopment													-	-	-	-
Vote 09 - Environmental Protection					1								-	-	-	-
Vota 10 - Electricity					i				!			1	-	-		-
Vote 11 - Wahr Management								i i	1			i i	10	-	-	-
Vote 12 - Weste Water Management					1				i				-	-	-	-
Vote 13 - Wests Management													-	-	-	-
Vote 14 - Road Transport		,	1		1							i	-	-	-	-
Vole 15 - Other		1							1			1	-	~	-	-
	-			-						-			-		-	-
	2	600	2 876	2 167	2 600	5 994	5 933	6 620	9 940	21 210	8.400	5 675	2 872	73.717	67 917	B2 764
otal Capital Expanditure	2	1 000	3 226	J 112	4 966	10 408	6 933	8 165	13 740	26 200	12 300	11 025	7 365	110 400	77 343	60 731





Table SA29: - Budgeted monthly capital expenditure (standard classification) - (NT - supporting tables)

WC042 Hessequa - Supporting Table SA29 Budgeted monthly capital expenditure (functional election)

Description	Ref						Budget Ye	er 2010/20						Modition Tary	n Revenue enc	Espenditure
R thousand														D. 1 13	Framework	La compa
		July	August	Sept.	Ostober	Nov.	Dec.	January	Feb.	March	April	Hoy	June	2019/20	Budget Year +1 2020/21	#2 2021/22
Capital Emenditure - Functional	1	Ţ.											_	EN LHIED	*1 2020121	*2 (#E1122
Governance and administration		- :	-	230	269	1.214	100	520	30	40	300	1 200	1 590	3 482	14 600	£ 500
Executive and council		-	-	-	7	23		-	_	-	-	-		30	357	368
Firence and edministration		- 1	_ !	239	282	1 192	100	B20	50	40 :	300	1 200	1 500	5 422	13 643	5 221
Internal qualit		- 1	-	-	- (_	-		-	- 1	; 1000	0.422	12 045	
Community and public salety		200	1.211	994	175	477	2 423	830	270	525	400 F	1 200	2 240	10 633	6.279	14 597
Community and eachil sary lose		- 1	18	365	37	234		330	100	400	100	1 1000		1 581	1383	767
Sport and recreation		200	1 175	395	108	243	_	200	170	100	300	1 200	1 830	6 921	5 853	
Public nality		-	20	234	30		2 423		_	25	000	1200	410			4 876
Housing		_	_	_				_ [200 1	- 1	- 1	410	3 131	1 044	1 396
Health		- 1	_	_				_ [_	-	-	7 500
Economic and environmental services		_	_	55	397	1 390	938 7	1 130	1000	5 749 I	2 700	0.470	_	-		-
Plunning and development	1	_	_	12	14		-	1100	-			2 150	10	16 372	10 486	19 864
Road transport		- 1	- 1	43	383	1 390		1 130	1 800 1	5 740 :		m !	-	26	81	16
Environmental protection		_	_ !		-	1 000		1	1 000 1	2 740 ,	2 700	2 150 1		18 311	15 830	19 949
Trading services		" no Î	2 015	3 435	4 001	7 327	3 485	9 (85)	11 620				36	35	576	-
Energy sources			16	427	14	386	415	2 385	4 920	19 105 [8 900	6 475	3 400	77 952	29 177	25 634
Whiter marangement		_ [200	400	1 050	2 200	1 370	1 950	3 300 1	7 775 :	4 510	2 525	1 040	25 291	12 150	10 068
Wests water management		800	1 500	3 000 I	3 017	4710	1 850 :	1 650	3 400	2 500	1100	2 160	782	18 673	B 300	8 400
Wests management		- 1	-	8	14 !	52			- 1	6 480	A	1 800	768	30 765	18 127	8 916
Other			_ [50	- i	- ;	3 100		- ;	-	3 224	600	250
Total Capital Expenditure - Functional -	2	1 000	3 226	5 112	4 950	10 400	- :			-	-	-		-	-	10
	10.	1,000	0.689	3 112	4 100	19 498	6 933	0.001	13 740	20 200	12 300	11 025	7 395	110 409	77 9 to	68 733
Fundad be:	1 1		- 1			-		1								
National Government	1 1	400	1 300	1 506	900	1 080	700	448	800 :	900	1 300 :	2 550	3 096	14 883	14 884 2	411.0004
Provincial Government	11		16	35	32	49 :	830	330		- 1	- 1		9 1110	1 291	530	15 970
District Municipality	Ιi		- i	= 1				- 1				_ [-10	61
Other transfers and grants		-	- 1	_	- 1	_	_		- 1				-	-	-	-
Transfers recognised - aspital		400	1 316	1 505	032	1 199	1 530 1	775	800	800	1 300	2 550		44.00	-	-
Borrewing	1 1	500	700	1 800	2 530 1	6 920	3 845	5 095 1	10 050				3 000	16 265	15 194	10 036
Internally generated funds	11	-	1 210	1777	1 394	2 379	1 788	2 195	2 890	14 330 :	P 755 :	7 575	3 292	66 362	43 556	37 800
Total Capital Funding	1	1 000	3 226	5 112	4 950	10 468 1	6 933			11 030	1 326	800	915	27 803	19 193	14 895
	-		3 880	9 112	4 838 (11/ 400 [0 933	0 065	13 740	26 200	12.366	11 025	7 305	110 409	77 943	68 733

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Table SA30: - Budgeted monthly cash flow - (NT - supporting tables)

MONTHLY GARN PLOWS						Budget Ye	2010/20						Medium Ten	Revenue and	Espanditure
R flouwand	July	Auguet	Sopt.	October	Normbar	Detember	January	Pebruary	March	April	May	June	Budget Year	Books (acc	Budget Yea or Boot/22
Con James By Tource													1		
Property and	63 646	(331)	(2010)	(200)	326	(102)	(102)	(1023)	(102)	(102)	324	(102)	62 704	89 056	167 630
Service stratges - electricity raw eque	17 188	12 179	7 106	11 976	12 233	11 646	16 806	11 667	11 232	12 412	12 374	M 576	164 752	187 658	181.396
Garvine contiges - to obtain transmum	6 155	2 822	1 076	2 575	3.011	2 959	4 3 5 1	2 076	2 401	3 255	3 048	4.054	49 167	43 977	46 830
Serviso olsegas - sosilidos suvenue	4 418	1 675	1 710	1 766	1 864	1623	1 722	1 657	1 632	1 679	1 890	1 689	22 865	24 885	28 870
Servisio chergas - radion ressenue	1 692	1 002	1 688	1.894	1 846	1849	1 698	1 853	1 822	1 955	1 869	1 509	22 467	23 671	25 840
Ranks or lacking and assument	217	217	217	217	217	217	217	217 1	217	19	217	279	2 860	2 871	3 584
nimusel exemple - on the self two outromin	1 018	5 297	(2 599)	1344	1 271	070	146	1 100	910	-	400	659	2 436	8 723	0 721
Interest seemed - outstanding debters Divisionis president	144	181	163	236	167	188	217	239	134		14	6	1 689	1 834	1 161
Fires, especiates and furfuln	1 238	1 046 2	736	750	851		-	_		-		_		-	-
Liberroom and parents	100	130	111	120	123	173	104	150	1 106	700	928	963	10 640	11 408	12 146
Agenty listrious	139	224	108	298	248		176	102	108	110	163	143	1 562	1 687	1 768
Transies moniple - operational	19 560	1 120	67	67	1 385	81	231	222	280	101	263	(70)	2 246	2 247	2 202
Office research	685	1 726	2 108	2 640		10 11011	57	388	10 756	97	67	11 513	E9 137	74.694	87 100
Cosh Reesigts by Source	144 200	24 160	13.394		3 260	1 338	1 467	699	1 989	1965	862	1 658	19 696	18-489	29 (62
	149 200	24 100	12 394	23 534	27 048	211 676	30 296	22 178	32 201	22 177	22 164	38 831	436 168	462 540	825 446
Other State Weere by Gource Transfer moulds - copins	400	1 316	1 536	932	1.100	1 530	776	800	800	1 300	2 550	3 088	10 240	28 694	16 030
Translaru nyd suboldino - cupilni (mosotary ulbondusci) (missori i Provinced I mostocetti Agencino, International Mosotari i mostocetti Princio (internationa), Public Grammittan, Higher Educational institutional) di Tomalara oppi															
transfer - maintain physical - all	-	-	-		-	- 1			- 1			_	- 0		
Proceeds on dispessed of PPE	-	0	-	86	-	- 1	11	-	50 .			2 358		2 (48	2 694
Gynne many many	-		-	-	-	- 1		- [-	-		_	- 1	-	
Bosses as any setto-indirunning	-	- 1	- 1	-	-	- 1			-		with the same	63 262	0.5	43 558	37 803
Distriction (districtional) in executives dispense	-	-	-		-	Į		-	-			441	2.5	483	488
Decree Grand after our day of relative			-	-	-	-		- !	- 1			-		-	-
Samuel Land Control of the Control o	-		-			-		- 1	-	-		-		-	-
INC. I See The Land by Controls	144 625	38 688	F4 530	25 222 7	26 186	36 887	P 171	B 08	30 150 1	28 477	24 704	100 001	535 790	167708	E164 807
Oscil terminal from the same								80 400	-	20 411	24 124	Im out	GET LEG	997 700	and eff.
Employed mined weeks	14 709	14 700	14 700	14 709	23 676	14 709					1				
State and of Sound Toro	694	894	484	594 :	804	694	14.700	14 700	14 708	15 784	14 700	14 197	188 234	198 980	212 749
Finance charges	0.01	004	104		6014	7 560	694	894	894	884	894	694	B 3356	8 8 1 4	9 500
Sult annulusus - Electricity	9 025	7 772	8 642	7 728								13 986 1	21 898	26 960	27 923
Bull: parationer - Water & Sower	0 023	7.174	0.042	7 720	8 556	7 983	14 418	7 304	0 636	- 10	10	12 483	109 897	125 663	142 162
Other musicials	2 470	2 462	2 482	2 452	0.450	0.000			-	-	-	-	-	-	-
Continuint services	1 902	1 186	2 188		2 452	2 462	2 B46	2 462	2 462	2 452	2 452	2 452	29 563	31 848	34 498
Trace from sent apports - other municipatities				2 0 40	2 589	3 267	2 986	2 461	2 360	2 359	2 344	6 531	32 684	47 738	55 492
Translers and grants - other	166	198	470	-		- 1	-	- 1	-		-	-	-	-	-
Client deponditure	2 766	2 796	166	100	166	106	105	108	108	100	105	28	1 107	1 435	1 286
Grob Payments by Type	21 999	2 196 1	2 701	2 740	2 796	2700	2 700	2 705	2 700	2 760	2 794	2 7 47	32 468	54 998	35.407
	AT THE	W 627	21 403	80 497	40 007	38 473	37 917	30 411	21 666	32 677	20 797	80 419	428 891	476.881	\$20 6A)
Other Cash Pipes/Payments by Type	- 1														
Capital asserts	1 000	3 226	6 112	4.161	10 408	6 933	8 065	13 740	28 260	12 360	11 935	7 3 3 5	110 400	77 943	60 733
Repayuland of beremeing						10 256						10 258	20.812	24 121	25 581
Citizer Until Firmsoffiny month	24	- 1		-	_ '	100		_	-			825	1006	43	(63
Solel Costs Physresian by Types	33 809	39 483	38 884	38 538	E1 878	GR 364	65.503	46 191	67 hat 1	45 657 1	41 768 4	71 608	669,797	F77 em 1	#15 hos
EVILLAGE ALL THE ACTION IN GROOM HELD	145,077	a im	30 774	09 100	04 219	771 672	134 mag	COL HOUSE	(n) 700	DE MAN	-	10000	the special section in the section is a section in the section in the section in the section is a section in the section in the section in the section is a section in the	N. William Co.	to resource or the section
makes to the metric began	187 (27)	20107	201	11111111	200 010	10000	754 8195	ST 1987	(34 700)	(31,0013)	(17 ma)	57 (NG)	(83 (57)	223	
God-Musels enclandings at the transfer years was:	200 807	291 011	200 316	255 (71	284 (96	216-553	201 (50)	140 600	100 155	150 000	117 574	155 040	167 197	126 644	192 462



2.13 CONTRACTS HAVING FUTURE BUDGETARY INPLICATIONS

Table SA32: (NT - supporting tables)

WC042 Hessequa - Supporting	Table 8	SA32 L	lst of	external	mechanisms	

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
Working On Fire	Yrs		Fire Brigade Services		R thousand
Henque Waste	Yrs	3	lo	/08/2018 TO 31/03/20	
SYNTELL (PTY) LTD	Yrs		I I	/09/2017 TO 30/06/20	1000
JIRAH CONSTRUCTION CC	Yrs	3	THE PROVISION OF TRAFFIC LAW ENFORCEME		
KONICA MINOLTA SOUTH AFRICA	Yrs	-		1/09/2016 - 30/06/201	
		3	SUPPLY AND INSTALLATION OF PHOTO COPIER	- New explry date 1	601
VOX Telecommunications (PTY) Ltd GNITE ADVISORY SERVICES	Yrs			1/07/2016 - 30/06/201	
	Yrs	3	PROVISION OF AN ELECTRONIC INFORMATION		330
TRON METERING SOLUTIONS SOUTH AFRICA	Yrs	3	THE IMPLEMENTATION OF PREPAID ELECTRIC	1/07/2017 - 30/06/201	571
ROUTEMASTER	Yrs		SUPPLY AND DELIVERY OF HARDWARE AND SO	FTWARE FOR CON	149
DDP VALUERS	Yrs	7	THE COMPILATION OF GENERAL VALUATION R	new completion date	2 000
BUSINESS CONNEXION (VENUS)	Yrs		FINANCIAL SOFTWARE MAINTENANCE		875
Mubesko Africa (Pty) Ltd / Moore Stephens MO Inc.	Yrs	3	PROVISIONING OF ACCOUNTING SERVICES FO	10/2016 TO 30/06/20	560
Stephaan & Moore	Yrs		COMPILATION OF ANNUAL FINANCIAL STATEM		500
CAB HOLDINGS (PTY) LTD	Yrs			07/2018 TO 30/06/2C	828
PAYDAY SOFTWARE SYSTEMS (PTY) LTD	Yrs		RENDERING OF PORSONNEL PAYDAY SOFTWA		213
NCA	Yrs		Financial Plan	30 June 2020	750

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2.14 CAPITAL EXPENDITURE DETAILS

The following three tables present details of the municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table SA 34a: - Capital expenditure on new assets by asset class - (NT - supporting tables)

WC042 Hesseque - Supporting Table S	Ref	2015/10	2016/17	2017/16		rrent Venr 2011	ten.	2019/25 W	mallary Term &	evenus 4
Figg papers pas service to higher control control control (1994) (1994) is large to the service of the service									nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outpome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yes +2 2021/22
Capital expenditure on new meets by Accet C		np-class	M I Approfession I at		110 1 polyp p 4	. Manager	were as her two		· marahad mad a	Mary h 11
nfrantustire		9 521	2 724	19 307	29 537	30 861	30 861	22 042	25 260	32 01
Roads infrastructure	1	- 1	1 514	397	3 400	3 400	3 400	1 250	5 600	13 15
Rotte			1 614	263	3 250	3 250	3 250	1 100	5 450	13 000
Road Structures							_			
Road Furniture				134	150	150	150	150	150	150
Capital Spares					!					
Storm water infrastructure		-	- 1	437	-			1.7		_
Drainage Collection						· ·		- 10		
Storm water Conveyance				437				_		
Attenuation										
Electrical infrastructure		2 303	- [7 524	6 755	3 810	3 810	7 035	2 800	2 160
Power Plante			Í			1				
HV Substations				6 302	_ ;					
HV Switching Station	1					_	_			
HV Transmission Conductors	1	2 303								
MV Substations				_	1 275			1 565		
MV Switching Stations	11-11-00-1							1 000		
MV Networks					2 580	500	500	3 115	1 600	
LV Networke	1			1 222	2 900	3 310	3 310			0.400
Capital Spares					2 000	3 3 1 0		2 355	1 200	2 180
Water Supply Infrastructure		1	183	8 501	11 825	17 460	47.400	40 700	a non	
Dame and Weire	I THE RELL.		100	6 00 1	11 020	17 400 1	17 480	10 702	6 000	12 800
Barehales	· · · · · · · · · · · · · · · · · · ·			108	į					
Receivable	-				-	3 000	3 000	750		2 000
Pump Statione			1	1 680	4 995	1 030	1 030	300	2.000	-
Water Treatment Works				163	300	122	122			-
Bulk Make	******			1 199	1 500	9 400	9 400	3 670	1 000	300
Distribution				4 878	- 1	_)		- 1	-
reposes sources provided ships above a consortivities for about bean your	- Maryles		183	1 554	5 020	3 808	3 908	5 982	3 000	10 500
Distribution Points	v. 100						-		ľ	
PRV Stations							-			
Capital Sparce						-	-			
Sanitation Infrastructure		7 217	927	554	6 284	4 969	4 959 :	2 050	1 350	1 650
Pump Station			1	-	280	280	280		30	_
Relicitation	100 Mar 1			115	5 384	4 570	4 579	1 850	1 320	1 350
Waste Water Treatment Works		7 217	827	439	500	100	100	200	- (300
Outfait Source							-			
Tollet Facilities				-	_		- 1		11	
Capital Sparar							_			
Solid Waste infrastructure		- 1	- 1	44	250	250	250	100	100	
Lendiii Stee	aume.			_	_	,			100	
Waste Transfer Stations	0-0-			_	150	150	150			
Weste Processing Facilities	10.110		- 1		100		_			
Weste Drop-off Points	pa 1 00 0 00			44	100	100	100	100	dem .	
Waste Separation Facilities	1 100000				100	100	100	100	100	
Electricity Generation Facilities	1077.166.6						-			
Capital Sparse	****						-			
Rall infrantructure	-	1				1	-			
Coastal infrastructure	}-		·						M	
								··	-	-
information and Communication infrastructure		-	-	850	1 043	983	983	905	9 410	2 250
Data Centras	7M MAM					-	-			
Care Layers				539	658	658	558	780	9 410	2 250
Distribution Layers				311	385 [325	325	125	- 1	_

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2019 - 2 - 2 9
Posbas 29, Riversdal 6670

Hessequa Municipality Table SA 34a: - Capital expenditure on new assets by asset class - (NT - supporting tables) - CONTINUE

Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018	119		ledium Term R	
for fine in more single defermentation and are arrain an excellent and are arrained as a second and arrained as a second and arrained as a second and arrained as a second as									ndituro Frama	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	#1 2020/21	Budget Yea +2 2021/22
Community Assets		-	129	173	1 495	1 458	1 458	920		3:
Community Facilities	[]	-	84	134	1 376	1 338	1 338	900	-	-
Huile				33	25	40	40	_		-
Codina				97	250	250	250	300	_	_
Créchea						_ 1	_			
Citrios/Care Centres	1 1					- 1			t .	
Fire/Aminitarros Stations	i			Б	50	30 !	30			_
addition that described commercial is a second value of the commercial commer	-				50	18	18			
Cameteries/Cramatoria	1				30	10				
Police	ļ				1	- 1				
Parks			64 :				_			
State				-	1 000 1	1 000	1 000	600	i	
Abattoirs										
Airporte						-	-			
Taxi Ranks/Bus Terminals	Į,					-	-			
Capital Sparce						- 1	-		1	
Sport and Recreation Facilities			85	38	120	120	120	20		3
Indoor Facilities	ĺ.,		65	-				-		
Outdoor Facilities	ľ			38	120	120 !	120	20	-	1 3
Capital Syares									i	
n de manue e productivamente anda librardente en filosopedences emercena friender	1 -								1	[
Heritage sessits			_	_				_	_	-
Monuments	1								İ	1
Historia Buildings				i						
Works of Art	1									į.
Conservation Areas	1									
Other Heritage	'			1					Ĭ.	
	1				ĺ					
Investment properties		_	_	-	_	-	-	-	_	-
Revenue Generating		_	-	-	_	-	_	_	-	
Improved Property										
Unimproved Property										
Non-ner artus Gaverning	```	1 _	-	_	-0		_	_	_	. [
Improved Property	1]						i
Unimproved Property										
- N	-							-		
Other seasons	-	106	569	1 233	300	996	996	-	115	<u> </u>
Operational Buildings		108	569	1 233	300	996	998	-	116	
Municipal Offices				51		-	-	-	115	
Pay/Enquity Points						-	-		1	
Building Plan Offices	1.	108	140			-	-			
Workshops			District the second sec	-	300	900	800	_	-	
Yards							-		1	
Stores	Ì			1 182	-	398	395	_	-	
Capital Spares	1		429				_			



Hessequa Municipality 2019/20 Final Annual Budget and MTREF Table SA 34a: - Capital expenditure on new assets by asset class - (NT - supporting tables) - CONTINUE

Description	Ref	2015/18	2015/17	2017/18	Cui	rent Year 2018	/19		ledium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited .	Audited Outsome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Biological or Cultivated Assets Biological or Cultivated Assets	1.	-	-	-	-	-	_	-	_	-
Internalible Asserts Servitudes		-	-	=	-	316	316	170	=	=
Licences and Rights Water Rights		- 1		ex	-	318	316	170	-	
Efficient Licenses Solid Weste Licenses						-	-			
Computer Software and Applications Load Settlement Software Applications						316	316	170		
Unspecified			i			-	-			
Computer Equipment		1 302	810	588	938	935	935	889	383	831
Computer Equipment		1 302	810	588	938	936	935	889	363	83
umiture and Office Equipment		718	693	1 291	288	522	522	330	983	201
Furniture and Office Equipment		716	693	1 291	288	522	522	330	983	20
Bachinery and Equipment		3 396	750	1 878	1 955	1 883	1 883	2 339	4 084	2 57
Machinery and Equipment		3 398	750	1 878	1 965	1 883	1 883	2 339	4 084	2 57'
Transport Assets		4 288	4 883	7 546	9 580	9 580	9 580	14 565	4 580	4 000
Transport Assets	- -	4 288	4 893	7 546	9 500	9 580 i	9 680	14 585	4 580	4 000
and		= [-	=	-	-	=	-	_	-
Coo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		-]	- 1		- 1	-		entres distribute delerente ser veri	PMI - 1914 - 191	- 20/00/00/00/00/00/00/00/00/00/00/00/00/0
Total Capital Expenditure on new assets	1	19 329	10 589	31 993	44 094	46 550	46 550	41 255	35 404	39 456

MESSEQUA MUNISIFALITEI Poebus 29, Rhors

Hessequa Municipality Table SA34b: - Capital expenditure on the renewal of existing assets by asset class – (NT supporting tables)

WC042 Heeseque - Supporting Table 8A34t	of 2015/16	2016/17	2017/18		rent Year 2016		2019/20 M	odlum Term F	levenue &
The same and the s	Attelline	Audited					Espe	nulture Frems	mento a fe
	Outcome	Outcome	Audited Outcome	Ortginal	Adjusted Budget	Full Year Furnisht	Budget Year 2019/20	Budget Year +1 2020/21	+2 2021/22
Capital expenditure on renamel of existing exects	by Amet Class/R	ub-gleen	_			7 (1000000		41 Washel E1	*4 EVE 1522
Infrantructure	N 1 44					[<u> </u>			1.
Proper research	64 262	100 427	7 779	800	927	927	6 450	530	1 760
Rough	10 466	95 524	7 770	500	927	827	-	-	-
Road Structures	10 486	86 524	7 770	500	927	927			-
Road Furniture	148								
Capital Spansa	1 00			į					
Blom water Infestructure	1 _	_							
Drainage Collection				-	-	-	-	-	-
Storm water Conveyance									
Atternation		1		ļ	i				
Electrical Infestructure	29 961	6 743		300	_ [_	450	350	4.700
Police Photo							700 1	200	1 780
HV Substations	i	j	1		- 1	-		i	
HV Switching Station		i			_ :	_			
HV Transmission Conductors	29 951	5 743			_ [-		į	
MV Substations			1		_ [_			
MV Switching Stationa		i			- 1	-		200	800
MV Networks		1			- 1	_			200
LV Nelworks	-			300	_ !	_	450	160	950
Capital Sparse	.		1		_ {	-			
Water Supply Infrastricture	5 060	8 506	-	-	-	-	6 000	-	-
The same of a same of the same							,	i	
Reservoirs		1		1	1			-	
Pump Stations		8 508					5 000	- 1	
Water Treatment Works		-		- 1	i			1	
Bulk Mains		1		1					
Distribution	8 080 E	1		- 1	1			1	
Conflicte there	0 000				:			1	
TE TORIN		j			1			ļ	
Cepital Spares	1				1			ł	
Senitation infrastructure	18 603	8 364							
Pump Station	10 000	0 001		-	-	-	- 1	590	-
Retissation		5 364			i			560	-
Wests Water Treatment Works	18 603			i	i				-
DUFFA Smarger		1						1	
Tollet Fecilities	1	1		1	į				
Confini Sparae		1			i			1	
TOTAL PRINTER PROPERTY.	103	290	_		. i		_ 1	i	
Landfill Sites					1		- 1	- !	-
Waste Transfer Stations					;			1	
Waste Processing Facilities	163	290	1	!	1			1	
Weste Drop-off Points		1		1	į			i i	
Waste Separation Facilities					1			i	
Electricity Generation Facilities	1								
Central Spores		-							
Rall infrastructure	- [-	-	-	-			- 1	
PRINCIPAL TO THE PROPERTY OF THE PROPERTY OF THE PARTY OF		i			I		,		
Rail Structures			i					Į	
Rell Fundament was and the same		ì			;			1	
Dreinage Collection				_ i	!				
Siom water Conveyance			- 1		;			1	
MV Bulletinis				i				1	
LV Networks		. !		į	í				
I	j	!	1	<u> </u>					
Capital Spares					1				
Sand Pumpe	-		-	-		-	-	-	
Plara		i						1233 3 T. 18	UNISHALII
Revolmenta		1		1	j		الان الله	GUA W	OIAIOILVEI
Promonades					ì				
Capital Spares		1							/20 1
isomation and Communication Infrastructure					1			2019 -	196/2/3
And the state of t		-	-		-	-	-	PAIG	
Core Layers			ĺ	!					
Distribution Layers		1		1				- 00 7	Rhandol 667

Table SA34b: - Capital expenditure on the renewal of existing assets by asset class – (NT supporting tables)

Description	Ref	220070	XDAMATA .	2017/18		rant Yany 2018	- 1		Sadlam Term R	
and a statement of the	-	Audited	Audited	Audited	Original	Adjusted			nditure Frame	
thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Foreast	2019/20	#1 2020/21	#2 362 1/13
mmunity Acasta		-	2 220	2 561	4 212	4 088	4 088	E180	8 450	3 680
community Facilities]]	-	1 721	184	180	190	180	450	300	380
Halls					' '			799		000
Centres	-									
Trianse	-				1		-		:	
2004/Giris Garirea	-	i			,		-		1	
Mark Mark	+				1		-		1	
Fire/Ambulance Stations		į				-	- 1		1	
Testing Stations					1	-	-			
Museuma				-	80	80	80	_		-
Galleries						_ [_			
Theetree					1		_			
Librarian	1						_			
Camateriae/Crematoria	1						-			
Police			1	-	-	- 1	-	200	200	200
grammanamentelelelelepamina arvenanteletelelelelele anna meterk			_ i			-	-			
THE PLAN IS A MARK I WASHINGTON YOU AMANDANAM TOTOLOGICAL	ļ [79			-	-			
ublic Open Spece	[790	334	100	100	100	250	100	160
Vature Reserves						-	_			
Public Ablution Facilities						_	_			
Marketa	ſ 1					_	_			
Stalle	[]					_ [_			
Abeltore	11						-			
Aporte	h- ¦		i			-	-			
devices manufactures were manufacture on m	} · ·					-	-			
Text Renke/Bus Terminals	 					- -	-			
Capital Sparce			852		i	-	-	į		
ort and Recreetion Feolities	П	-	499	n 2.477	4 032	3 908	8.008	5 870	5 150	3 300
door Facilities			400	2.179	2 042	1 950	1918	710	1 020	1 300
Outdoor Facilities	ŀί			299	1 990	1 990	1 990	4 950 1	4 130	2 000
apital Spares	ľl				1		_		7 100 1	
		1	į		1			i	j	
rae seeds	1 1	**********				1		WATER MANAGEMENT IN	Market Construction and a	
And the state of t			- 1	- 1			-	- 1	- 1	_
pric Bulldings								3		
rke of Art		1						1		
a fight on a market the terrestrate properties of the contract appropriate and the first of the		1			1					
servicion Areas										
er Hertinge					1					
A tray								1		
riment properties					- [- 1	_ į	-
wenue Generaling		-	- 1	_	-	-	_	-	_	
mproved Property	""									-
Interpreted Property	4444									
n-revenue Generaling										
Improved Property			1	-	- [-	-		- 1	-
			1					4		
Inimproved Property	.		1						7	
						- 1		1		
T. Atlanta		2 378	1 537	_	-		_			-
perational Buildings		2 376	1 537	-	-	-	-	-	- 1	-
funicipal Offices					i				i	
sy/Enquiry Points			į							
luliding Plan Offices		2 376 1	15					1		
/orkshops]	2014	10		1					
orkerope Tole		1								
Market Representation of the State of the St	-							7	\$\$E0	112 2 2 1
2784									ESSEL	ON MICH
thorn/urless		1	1					1. 1.		
Training Control			i							
Manufacturing Plant		1	1						20	119 -01
Depota		*							4	שום כונ
apital Sparge	1		4 000		1				-	
		1	1 522		!			1		
seing		- 1	-	-		-	-	-}	Postor	a 29, R
								11.	ALC: NO PERSONS AND PROPERTY.	-
more to the same of a state of the same of the same of						p.				
Social Housing Capital Spares			- 1	_	_			_ 1	. 1	

Hessequa Municipality Table SA34b: - Capital expenditure on the renewal of existing assets by asset class – (NT supporting tables)

Description	Ref	2015/18	2016/17	2917/18		rent Year 2015		Ежре	edium Term R nditure Frame	work
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Biological or Cultivated Assets Biological or Cultivated Assets	-	_	- !	-	-	-		-	-	-
Intangible Assets	_	-	_	-	, = 1		-]	-	
Servitudes Licences and Rights	li	_	-	_	- 1	_	_	_	l –	_
Water Rights		į			'					
Effluent Licenses Solid Weste Licenses		1								
Computer Software and Applications		į								
Load Settlement Software Applications Unspecified			i 0 1							
Computer Equipment			261	* -		6:29		_	b 10	
Computer Equipment			261		·					
Furniture and Office Equipment		-	124	-		-	-	-		
Furniture and Office Equipment			124							
Machinery and Equipment Machinery and Equipment		-	-		destruit des 1 des 1 des	deals out before were	-		er various viintelite biladistra or	-
have been an anomalous over the second secon				1,0000 2,0000			one decide a Nation			
Transport Assets Transport Assets		-	-	-	-	-	-	-	-	-
AND THE PROPERTY OF THE PROPER		-	-	N whetherwistensortheitenham	-	***************************************	NEW TO SEE SAME AND A	yer months and p	MA 64940 44949 V FROMOS GROWN	
Zoo's, Marine and Non-blological Animals Zoo's, Marine and Non-blological Animals		-	- Mr Million - I	-	-	-	-	-	-	_
Total Capital Expenditure on renewal of additing	1	68 638	112 560	10 430	5 012	5 015	5-015	11 370	5 040	5 430
Renewal of Edeling Assets as % of total capex		0.0%	91,4%	16,7%	5.0%	5.4%	2.4%	10,5%	7.7%	7,9%
Renewal of Existing Assets as % of depreon"		258.3%	430.8%	34.7%	13,9%	13.9%	23,396	33.3%	16.6%	14.2%



Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class – (NT – supporting tables)

C042 Heesequa - Supporting Table SA34e C	Ref	201 6/10	2010/17	2017/13		rent Year Site			burum rerm re	eventure as
thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year		
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/20	+1 2020/21	+2 2021/23
pital expenditure on ungrading of existing essets	W As	net Glenniflub	-glaus							
na pina nasa sa sasasasana nasasasan adama adama adama na Transfilestir				18 127	47 389	36 798	36 785	54 228	31 591	20 300
Rosda Infastructura				922	7 251	7 889	7 889	11 000	5 661	5 080
Roads				922	7 251	7 589	7 889	11 000	6 661	5 080
Road Structures						_	_			
Road Furniture						-	-			
Capital Sparae						-	-			
Storm water infestructure				- 1	-	-		-	-	-
Drainage Gollection	. !					1			4	
Storm weler Conveyence						i			4	
Attenuation										
Institual infrastructure		-	-	1 050	10 790	1 988	1 965	14 660	8 490	5 800
HV Substations				1 050	4 280	1 645	1 645	3 340	2 985	1 800
HV Switching Station				1 000	7 200	1 040	1 040	0 040	2 900	1 1000
HV Transmission Conductors						-	_			
MV Substations						_ !	_		1	
MV Switching Stations	mi					_	_			
MV Networke				-	6 510	320	320	11 210	6 506	4 000
LV Networks	[]					-	-		}	1
Capital Spares	Li					-	-			
Hiter Supply Infrastructure				1 112	4 410	E 457	6 457	2 970	2 300	3 300
Dams and Weirs						-	-		d II	
Boreholee						-	-		•	
Reservoirs						4 040				
Pump Stations Water Treatment Works				30 200	1 340	1 340	1 340 400	_		_
Bulk Mains				200	210	400	400	-	-	_
Distribution	- 1			881	2 660	3 717	3 717	2 970	2 300	3 300
Distribution Points	Ιİ					_	_			ĺ
PRV Stations						_	-			
Sepital Spares						-	-		I	
itation intrastructure		- 1	-	15 044	24 937	21 484	21 484	26 818	16 140	8 148
tump Station				80	-	-68	-		-	-
Reflectation				3 209	5 434	6 632	6 832	2 850	1 798	3 470
Verte Water Trestment Minks				11 775	19 503	14 653	14 653	22 988	13 344	2 676
Adfall Standard						-	-			
Total Facilities				1		_	-			
Applied Sparted	i					-		_	_	
Landfill Siles	nw -			-		_				
Weste Transfer Stellons						_	_		_	_
Wests Processing Facilities	r i									
Wests Drop-off Points										
Wests Separation Facilities				1						
Electricity Generation Facilities				2						
Capital Spares			1	4				30.5	ESSEC	FIA F.
Il Infrastructure		-	-	-		-		15.0	-OOES	Unique
Rail Lines										
Rail Structures									0.0	40
Reli Funiture	-								Z	19 -65
Drainage Collection Storm water Conveyance				l						-
•			l l)						//
Iterustian				5 1					Posbus	29/86
/ Substations Networks			\$					1	- words	and a second
we are an emphasized processors and differential comme care has	- 1									1
stel infraetructure	t -		1.0					_		-
and Pumps										-
fora	1		1	4			:		1	
Reverments										
Promonades				1			1			
Capital Spares				1			i			
formation and Communication Infrastructure	[-	-	-		_	_	-	_	
The state of the s										
Core Leyers			1	1			1		1	
Distribution Layers				1					i	
				1			t .		4	1

Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class – (NT – supporting tables) - CONTINUE

WC042 Hesseque - Supporting Table SA34e (Description	Ref	2016/10	2018/17	2017/18		rent Veer 2018			PRIMIT I WITH P	
d at a Nava was a	1000	Audited	Audited	Audited	Original	Adjusted	Full Year	Budant Vac-	Budget Year	Budan Va
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/20	+1 2020/21	+2 2021/22
Community Assets	Н	_	_	1 340	3 728	3 719	3 719	3 163	4 894	3 530
Community Facilities				1 136	1 820					
		_			1	1 819	1 819	955	1770	1 110
Halls	1-1		,	5	- 1	-	-		30	-
Control				18	-			-	250	250
Créchee				44	-		140	100	320	100
Clinica/Cere Cerbres						-				
Fire/Ambulence Stations	* m.a .									
Testing Stations	*********			108						
minute that the management and approximation of the first fi				100	-2017			_		
Mineralization .				i		-				
Galleries										
Theatres							EMC			
Libraries				-	1011	287	267	35	270	on
Cometeries/Cremetoria				595	4 114	1 252	1 252	570	570	500
PODD 1 1 PROPERTY OF THE PROPE	-			-		1 200	1 202	010	1	030
							_			
Perke						1	_			
Public Open Space				344	11.4	300	300	260	330	280
Hature Reserves										
Public Ablution Facilities				_	-		100		-	
Marketa	1 1									
Stalle	∦ i				1					
	1				1		_			
Abattoira						-				
Airports				-		- 1				
Taxi Ranka/Bus Terminals				21	449			-	-	_
Cleptified Spierres	T						_			
Sport and Recreation Facilities				211	1 908	1 900	1 900	2 198	3 124	2 420
Indoor Facilities	1 1									
	+ -			196	53	45	45	145	1 109	420
Outdoor Facilities	H			16	1 855	1 866	1 855	2 053	2 015	2 000
Capital Spares						- /	-			
tops .										
Haritana asasta	1 1	_ '	1	- 1	- 11	_			<u> </u>	_
Monuments	1 1		!							
d representation to the Fr.			1	1						
Historic Bulldings	*******			!	1				4	
Works of Art									4	
Concervation Areas	LJ			i l						
Other Heritage										
the total total and the state of the state o	1				i					i
Investment properties	-				**********************			total talle to modulous		
THE PERSON OF STREET,						-	_	-	-	-
Revenue Generaling	-	-	-	-	-	-	-	-	-	-
Improved Property			!							
Unimproved Property			1					1		
Non-revenue Generaling	Ţ	_	45	_	_ 1					_
Improved Property	1-1									
and the second s	1									
Unimproved Property										
M to M N		40.0			1					<u>,</u>
Other ageds	IJ	_		237	80 -	160	160	_	45	_
Operational Buildings	[1	_	-	229	80	160	160	_	65	_
Municipal Offices	1 1		Ţ	207	80	180	160	_	65	
Pay/Enquiry Points	1 1			22	44	140			- 30	410
1 sycintary round	1			22	- 1	-	-			1
Building Plan Offices	1						-			
Workshops						0.00	_			
Yards					1	_)	_			1
Stores	T								-	é - apor m^ m
Laboratories	† i						3 3	ESSEC	HIA ? I .	JISIOSI
	4 - 1						1.	14.00EC	OF IND	ianani ur
Training Centres						-	200			/
Manufacturing Plant										
Depote	i					_	-	2	19 _03	479
Capital Spares	1 1						1	-	10	
A MANAGE IN THE PROPERTY AND AND ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE PARTY ADDRESS OF THE	+-1						1		(
Housing	1	-		0	~	-	1			
Staff Housing							,	Posbu	29, R	crecal 6
Social Housing			1				1			*
Capital Spares	7 "				6					

Table SA34e: - Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class -- (NT -- supporting tables) - CONTINUE

Description	Ref	2015/16	2016/17	2017/18	Сш	rrent Year 2018	/19	1	Grafiam Torin K	
		Audited	Audited	· Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	
R thousand	1	Outsome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Biological or Guittveted Assets		-	-	-	-	_	_	-	-	-
Biological or Cultivated Assets									•	1

Internalble Assets		-		-	-	-			www	***
Serv Judet										
Licences and Rights		_	_	_	_	<u>: 1</u>	_			
Water Rights	1									
*										
Efficient Licenses										
Solid Weste Licenses									. '	
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified	1					į i				
e de gray la		ļ			~			1	ļ.,	
Computer Equipment	.	-	-	-		-	-	-	- 3	
Computer Equipment										-
MARK - 1947 - 144										L
Furniture and Office Equipment		- 1	-	166	290	238	238	93	9	9
Furniture and Office Equipment				168	280	238	238	93	9	
Machinery and Equipment		_			_		_	_		i -
Machinery and Equipment	1									
Apply the high a special constitution is constitution of property or the second of the										
Transport Assets					-					
Transport Assets										
11 or other 2 sections		1								
n on a second	-	- 49.14				- 1	Apple (
Land		-	- 1	-	-	-	-	_	-	-
Land									1	
The later and th					construct to mornist to the		-			
Zeo's, Marins and Non-biological Animals	1	-	-	-	-		_		-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing a	1		-	19 877	81 477	40 912	40 012	57 584	26 559	23 847
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	31.9%	51.2%	44.2%	44.2%	52.2%	48,9%	34.7%
Upgrading of Existing Assets as % of depreon"		0.0%	0.0%	86.2%	143,2%	113.8%	113.8%	165.7%	101.5%	62.6%



Hessequa Municipality 2019/20 Final Annual Budget and MTREF
Table SA34c: - Repairs and maintenance expenditure by asset class - (NT - supporting tables)

WC042 Hessequa - Supporting Table SA Description	Ref	2016/10	2018/17	2017/18		rent Year 2016	/19		edium Term R		
thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Sudget Year	Budget Year	Budget Year	
lengire and mulnimance expenditure by Asset	ш	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22	
CONTRACTOR OF THE CONTRACTOR O	1		- A	***************************************	r wa' vannamana		*****	manifolding the part of the formal to			
THE PROPERTY OF THE PROPERTY O		4 159	48 273	48 212	67 079	57 080	57 000	63 216	68 448	73 211	
Roade Infrastructure		1 541	16 412	18 668	19 976	20 016	20 016	20 389	22 632	54 198	
Posts	1.000	1 641 1	18 412	16 000	19 778	18/8/18	10.816	19 969	22 167	23 724	
Road Structures Road Furniture		-		198	200	-	200	420	445	472	
Captel Sparce		i		1700	200		200	1400	440	9/2	
Storm water infrastructure		- 1	-	896	286	298	280	1905	321	361	
Drainage Collection		1				-	-				
Storm water Conveyance				298	288	7.15	288	1.0	321	941	
Attenuation Bestrice intestructure		1 001	10 337	107.000	40.000		-	47.000	40.000		
Power Pleate		1 891	10 337	10 582 470	13 302	13 093 [1028	15 633	16 720	17 883 11 084	
HV Substations				410		- :				11 0000	
HV Switching Station		225				- 1	-	. 71			
HV Transmission Conductors			10 337				-				
MV Substitions	.						-				
MV Switching Stations MV Networks				10 018	12 076	11 753		11.000	40.04	40 101	
LV Networke				19 018	12 078	11 763 314	11 753 314	14 335	15 344	16 424 374	
Capital Spares						-	-			91.9	
White the state of		648	8 687	9 464	11 299	11 670	11 670	12 127	12 974	13 881	
Dannis and Walls	.						-				
Boreholee							-				
Reservoirs Pump Stations		646	8 687	293	772	850	B10	516	** /	010	
учения по то подания и по	~~~	4		_	158	_+	298	188	175	188	
Bulk Mains	i	1				-	_				
Distribution	["	4		9 161	10 972	10 485	10 485	11 143	11 932	12 776	
Distribution Points							-				
PRV Stations	.	į				- 1	~				
Capter Spares		58	8 786	9 040	9 785	9 618	9 618	11 160	11 934	12 774	
Pump Station		50	0.100	534	428	428	428	453	481	12.774	
Retlouistion	[]		1 200			_	_				
Watte Weter Treatment Modu			7 584	8 466	9 129	1,000	8 253	10 455	11 198	11 993	
Out of Secret						-	-				
Thirst Feoilties Capital Spares	-			60	228	900	228	243	258	501	
Solid Weste Infrestructure		22	2 061	2 014	2 431	2 397	2 397	3 616	3 887	6397	
Landill Siles					- 10.	-		0.010	0.001	- 72.	
Weste Transfer Stations	[]					-	-				
Waste Prograting Facilities				2 014	2 431	2 397	2 397	3 615	3 867	4 137	
Waste Drop-off Points		22	2 051				-				
Weste Separation Facilities Beatricity Generation Facilities											
Capital Sparse						1					
Rall Infrastructure		-	_	-	- [- 1	-		_	_	
Rail Lines											
Rell Structures											
Rell Furniture Drainage Collection		1									
Storm water Conveyance		i									
Attenuation											
MV Substations										To Carlo	UNISITALII
LV Networks									الاستناداة	ERION IN	CITIOIFALL
Capital Spares											
Coastel infrastructure Sand Pumps			,			-	-	-	- 1	2010	20/
Piore										2019 -	03-14/0
Revetments	~~ ~	2									X. A.
Promonecies		1									1 007
Capital Sparas		İ							Pos	bus 29,	three del 687
Information and Communication Infrastructure	-	-	-	-	-	- 1	-	-	-	-	
Data Contra											
Care Layers Distribution Layers											
A T T TO THE REST TWO THE THE PARTY OF THE PERSON OF THE P		3									

Table SA34c: - Repairs and maintenance expenditure by asset class – (NT – supporting tables) - continue

WC042 Hessequa - Supporting Table 5 Description	Ref	2015/15	2018/17	2017/18		Tent Year 2018	Ma	2019/20 N	odlum Term R	levenue &
passificant	Loui							Expe	nditure Frame	work
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Ye
		Outcome	Outcome	Outcome	Budget	Budget	Foresest	2019/20	+1 2020/21	+2 2021/2:
Community Agents		442	-	7 401	8 717	9 061	9 981	10 016	11 981	11 81
Community Facilities		61	_	1 606	1 849	2 310	2 310	2 517	4 096	3 13
Halis		50		243	314	324	324	319	439	35
Contras					1			0.0	700	
Créches		Ì			į	- !	-	-		
SELECTION OF THE SECURE AND ADDRESS OF THE S				i		- !	-			
Cinice/Care Contras		1			i	- ;	-			ì
Fire/Ambulance Stationa					i		-	1		1
Teeting Stations	T			499	841	622	822	1 439	1 540	184
Museums	- 1 1	В		3	18	32	32	17	18	
Galleries	11			"	10			"	10	
pag da Age Santa S		1			l	-	-			
Theatres		i				-	-			
Librarios		5		313	215 g	640	640	58	1 388	33
Cametaries/Cremetoria				537	609	588	598	627	671	7
Police						- 1	_			
Parks	1 1			7	26 :					
*		_				17	17	28	30	i
Public Open Space	~[7		4	27	0	0	.0.1	30	
Nature Reservee	4			-	-	90	90	-		
Public Ablution Facilities					j	-	_			
Markets					!	_	_			
Staffa					į.	_ 1				
Abattors						1	_			
the six to right determinance a true observations and the						- 1	-			
Airports						- 1	-			
Text Ranks/Bus Terminals						-	-			
Capital Spares					- 1	_ i	_			
Sport and Regression Facilities		361	_	5 795	1,646	6 771	6 771	7 499	7 885	8.3
Indoor Facilities		361		5 141	H 340	6 050				
Outdoor Facilities		301					8 060	8 678	6 967	74
quegane, o sensi en maneralitéria ve avant s	-	4		853	748	721	721	821	878	8
Capital Speree							-			
		1	1	1	1 1	1	1	1	1	
duritano accurio	11	_	- 1	_	- 1	_	_	_ 1	_	١ .
Monumenta	1					i		,		
Filetoric Buildings	1 1					1				
•	1 1	1								
Works of Art	-	1			1	1				
Conservation Areas		Ī								
Other Herlinge	\mathbf{H}				1					
	1 1					- 1				
nymiment properties	1 1	- 1	_ 1	· . 1	_ 1	_	-	- 1		4
N N N	1 1								_	
Revenue Generaling		-	-	-	- 1	-	-	- 1	-	
Improved Property								- 1		
Unimproved Property		1			1	1				
Non-revenue Generaling	11	_ 1	- 1	_	-	. 1	_	- 1		
Improved Property	-]				
		Į	ĺ							
Unimproved Property	1-1				1					
- with the test described adjustmental plant and the following the same tests and		ee								
ther assets		5 974	8 379	1 571	2 161	1 806	1 556	2 224	2 372	2 5
Operational Buildings		5 974	8 378	1 551	2 129	1 845	1 846	2 209	2 358	2 5
Municipal Offices	7 7	1 564		1 209	1 472	1 388	1 385	1 548	1 653	170
A ALLEGA OF A PROPERTY OF THE PERSON OF THE		1 500				1			ì	
Pay/Enquiry Points	44. 100		ļ	38	68	40	40	68	72	
Building Plan Officea		1	6 379			- !	-			
Workshops	1. 1	4 420		152	295	218	218	298	316	3
Yards	TI	1				- 1	_			
Stores		i		152	296	201	201	nne	940	
Laboratories				192	Sad			298	316	30
*					1	- 1	-			
Training Contras	1					- 1	-		i	
Manufacturing Plant					\$	- 1	_			
Depote		1			å	- 1	_			
Capital Sparae	1 11				Į,	1				
	11				į.	-	-			
Housing		-	-	20	21	21	21	15	16	
Staff Housing	1 1				1	- 1	-			
· In terminal in the control of the						1				
Social Housing	1			20	21	21 ;	21	15	18	

2019 -03-22 Posbus 29, Rhoradal 6670

Hessequa Municipality 2019/20 Final Annual Budget and MTRE Table SA34c: - Repairs and maintenance expenditure by asset class - (NT - supporting tables) - continue

	Ref	2015/16	2016/17	2017/18	Ctor	rent Year 2018	740			levenue &
C throiseand	1	Audited Outsome	Audited	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Yeer +1 2020/21	
Biological or Cultivated Assets Slological or Cultivated Assets	-	-	-	-	-	10	-	-	-	-
manalble Assets Servitudes		_		-	-]	- "		-	-	-
Licencee and Rights Water Rights	1.:	-	T	-	-	-	-	-	-	-
Effuent Licenses Solid Weste Licenses					Į.					
Computer Software and Applications Load Sattlement Software Applications Unspecified		1								
Computer Equipment	П	265	1 476	1 701	1 908	1 902	1 902	2 155	2 299	2 453
Computer Equipment		205	1 476	1 701	1 908	1 902	1 902	2 156	2 299	2 453
Eurniture and Office Equipment		38	139	158	265	266	266	278	301	328
Furniture and Office Equipment		38	139	158	285	266	285	278	301	328
Fachinery and Equipment	\Box	328	1 098	1 035	2 473	2 409	2 409	2 529	2 748	2 929
Mechinery and Equipment		326	1 098	1 035	2 473	2 409	2 409	2 529	2 748	2 929
Tensbort Assets	1.1	4 481	4 170	9 000	4 113	4 131	4 131	3 182	3 581	4 058
Transport Assets	1 1	4 481	4 170	9 006	4 113	4 131	4 131	3 162	3 581	4 058
Land		- 1	200 are. 2000 47	- IN	-	-		-	-	-
Zoo's, Marine and Non-blological Animals Zoo's, Marine and Non-blological Animals		-	භා	-	-	-	-	-	-	
Total Repairs and Maintenance Expenditure	1	15 666	63 533	89 154	76 704	76 735	76 735	83 578	91 700	97 022
R&W as a % of PPE		2.04	1.494	8 084	0.04	0.70/	0.004	40.494	40.484	40.00
	1 1	2.4%	8.4%	8.9%	9.0%	9.2%	9.2%	10,1%	10, 1%	10.3%

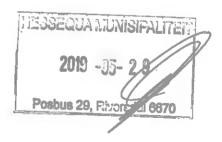


Table SA35 - Future financial implications of the capital budget -- (NT -- supporting tables)

WC042 Hessequa - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref		edium Term R nditure Frame			Fore	sente	
		Budget Year	Budget Year	Budget Year	Forecast	Forecast	Forecast	Present
R thousand		2019/20	+1-2020/21	+2 2021/22	2022/23	2023/24	2024/25	value
Capital expanditure	1							
Vote 01 - Office Of The Mm		56	367	383	59 1	63	67	
Vote 02 - Corporate Services		3 103	4 583	2 511	2 940	3 116	3 303 5	
Vote 03 - Financial Services		447	8 112	2 134	293	311	329	
Vote 04 - Community Services		3 476	1.092	8 895	3 685	3 906	4 140	
Vote 05 - Technical Services		103 292	63 143	54 601	62 548	66 301	70 279	
Vote 06 - Spetal Plannign & Environmental Mana	agem	35	846	10	67	71	75	
Vote 07 - Health	ſ	- 1	-	- 1	- 1	_	- 1	
Vota 08 - Planning And Development	ll	_	_ '	_	_	_	- 1	
Vote 09 - Environmental Protection		_	_	_	- 1	-	_	
Vote 10 - Electricity			_	_ :	_	_	_	
Vote 11 - Water Management		_	_	_	_	_ !	=	
Vote 12 - Waste Water Management		_	_	_	_ i	_	nas II	
Vote 13 - Waste Management		_	_	_	_	_ 1		
Vote 14 - Road Transport		_	_	_	_	_	42	
Vote 15 - Other			_		_ [
List entity summary if applicable		_	_		-	_		
otal Capital Expenditure		110 409	77 943	88 733	89 581	73 787	78 193	
uture operational costs by vote	2							
Vote 01 - Office Of The Mm	-							
Vote 02 - Corporate Services								
Vote 03 - Financial Services							l l	
Vote 04 - Community Services								
Vote 05 - Technical Services							i	
Vote 06 - Spatial Plannign & Environmental Man	agem:	ent i						
Vote 07 - Health								
Vote 08 - Planning And Development					ļ	i		
				7	1			
Vota 09 - Environmental Protection								
Vote 09 - Environmental Protection Vote 10 - Electricity								
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management								
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management				And the state of t			8	
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management								
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport								
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other								
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summary if applicable							one. Delpter tymen merem menned space	ann mar-navay bysk-yyd-yysray-
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Ofter List entity summary if applicable Total future operational costs			Man and a same of the same of			AND AND PART AND TAXON (S. P. FINA SING.	Ma. Julyan 1,200 manus (1) m	ann mee steel byer odd sywill.
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Ofter List entity summary if applicable Total future operational costs	3				_	-	one before the owner to come of the	AMI TIME TAKEN SPACE - SPACE - SPACE - SPACE -
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Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable otal future operational costs uture revenue by source Property raiss Service charges - electricity revenue	3	94 657 157 9 11	101 693 171 272	109 828 184 999	1000 - 1000 000 1000 000 000 000 000 000	omanna an tao tao agar an maran	on - Swepton I Sweet on American streams of the	man angles pla para-
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable otal future operational costs uture revenue by source Property raise	3	94 657 157 911 40 987	101 693	109 828 184 999 47 786	1860 - 1861 MINISTER	MONOMENT THE THE STATE OF THE S	one - Judgment 2-Junean manners et passe	Andread and some
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable otal future operational costs uture revenue by source Property raiss Service charges - electricity revenue	73	94 657 157 9 11	101 693 171 272	109 828 184 999	1000 1000 000 01 10 100 000		our - Jacques 1,5-mon more mone of quant	man and an and
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable otal future operational costs uture revenue by source Property rates Service charges - electricity revenue Service charges - water revenue	CO	94 657 157 911 40 987	101 693 171 272 44 256	109 828 184 999 47 786		-		man acque est mon
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summary if applicable Total future operational costs Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue	CO	94 657 157 911 40 987 23 332	101 693 171 272 44 256 25 199	109 828 184 999 47 786 27 214	-	-		कारतः कार्यास्त् <i>स्था</i> अस्त
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable rotal future operational costs uture revenue by source Property rates Service charges - electricity revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment	35	94 657 157 911 40 987 23 332 22 895	101 693 171 272 44 256 25 199 24 154	109 828 184 999 47 786 27 214 26 087	-			mana अवस्थित होते उत्तरण
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable Total future operational costs Euture revenue by source Property rates Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - refuse revenue	CO3	94 657 157 911 40 987 23 332 22 895 2 660	101 693 171 272 44 256 25 199 24 154 2 871	109 828 184 999 47 786 27 214 26 087 3 099	-			man analysis state and
Vote 09 - Environmental Protection Vote 10 - Electricity Vote 11 - Water Management Vote 12 - Waste Water Management Vote 13 - Waste Management Vote 14 - Road Transport Vote 15 - Other List entity summery if applicable retal future operational costs uture revenue by source Property rates Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment List other revenues sources if applicable	CO	94 657 157 911 40 987 23 332 22 895 2 660	101 693 171 272 44 256 25 199 24 154 2 871	109 828 184 999 47 786 27 214 26 087 3 099				





Detailed capital budget per municipal vote

HESSEQUA MUNICIPALITY

CAPITAL BUDGET 2019/20 New England Delpti Hollyne 140 Prolong land aggree Ward Fung Z 2019000 Extention of Cameteries - Heldelberg 120 000 4,5,9 H/B CRR Extention of cemetary - Still Bay 200 000 500 000 500 000 1,3 S/B CRR Mark of cemeteries : Graves - Hessequa HQ 50 000 H/Q CRR 70 000 Fencing of cometaries - Stangayler 4 CRR S/R 200 000 Upgrading of old Cameteries - Hessequa HQ H/Q CRR 200 000 200 000 Sudding of to line & Wellercopts at earestay - Stangrivier 200 000 SR CRR TUTAL CENTROS 770 800 779.900 782 900 21 Burglar Proofing - Dulvenhoks Hell 4,5 H/B CRR 30 000 Building on to Thusong Centre - R/D HO H/Q Loan 300,000 FOTAL COMMUNITY NALLS 100 000 10 868 100 000 3.1 Stairs - Alcoridge & Midnestand 8 R/D CRR 100 000 100 000 100 000 TOTAL OTTER 100.000 109 300 150 000 100 805 100 000 70 000 4.1 Fencing of play parks - Hessequa HQ 70 000 70 000 4.2 20 000 Development "Tuin op die Brak" - Inventory - S/B CRR 25 000 30 000 4.3 60 000 Park Benches - Hessequa HQ CRR 60 000 60-000 4,4 250 000 Upgrade of playparks - Hessequa HQ CRR 100 000 100 000 250 000 100 000 **TOTAL PARKS & GANGERS** 689 000 200 200 000 250 000 100 000 40 000 5.1 Development of Uitwijk Dam - Riversdal R/D CRR Upgrading of Fencing - Weskamp - W/S 4 W/S CRR 30 000 30 000 Upgrading of Ablution Facilities - Middelkemp - W/S 4 W/S CRR 200 000 Upgrading of Ablution Facilities - Jongsostontein 3 CRR 100 000 250 000 100 000



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No.	Protection	Ward	Par	Fund 2	New Budget abrished	2029/2021	Bandget 2011/2022	Budget 303,1/3023	Budget MCD/2024
	opek Skreats - Jonganstantain	3	J/F	CRR		200 000			
	studing of streets & provision of stormwater - reekstoel	1	S/B	CRR	50 000				
5.8 U	pgrading of Ablution Facilities - Preekstoel	1	S/B	CRR	245 000	50 000	50 000		
5.9 R	eplacement of Camp Fence - Gouritamond	1	G/M	CRR	50 000				
5.10 Bi	uilding of braal facilities- Middelkamp W/S	4	W/S	CRR			25 000		
5.11 BI	linds for Chalets - Preekstoel S/B	1	S/B	CRR	35 000	5 000	5 000		
5.12 N	ew gate for entrance- Preekstoel S/B	11	S/B	CRR			30 000		
5.14 N	ew gate for entrance-Jongenstontein S/B	3	S/B	CRR	25 000				
5.15 E	lectronic motor for entrance gates- JFTN - S/B	3	S/B	CRR		9 000			
5.16 U	pgrading of Ablution facilities - Ellenerust S/B	- 1	S/B	CRR	200 000		650 000	450 000	200 000
5.18 A	dditional Brasi facilities at Preekstoel Day Camp	1	S/B	CRR			15 000		
5.19 R	eplacing window frames with aluminium - JFTN	3	J/F	CRR		100 000	100 000	50 000	
5.20 N	ew thatch roof chalets - Jongensfontein	3	J/F	CRR	100 000	200 000	120 000		
5.24 S	prinkler System - Preekstoel	1	S/B	CRR		150 000	100 000		
6.25 U	pgrading of chalets - Filenarust	1	S/B	CRR		400 000	150 000	200 000	
5.26 U	pgrading of chalets - Preekstoel	1	S/B	CRR		250 000			
5,27 N	ew centralised Braal facilities - Ellenarust	. 1	S/B	CRR		65 000			
5.28 N	ew roofs at parking areas next to chalets - Ellensrust	1	S/B	CRR		100 000	150 000		
5.29 R	etaining blocks at Beach ablution - Preekstoel	1	S/B	CRR	70 000				
6.30 E	lectrification of stands - Presistosi	1	S/B	CRR		200 000			
5.31 N	ew Playpark - Ellensrust	1	S/B	CRR		35 000			
5.32 N	ew Playpark - Preekstoel	1	S/B	CRR			35 000		
5.34 N	ew curtains - Ellenerust	1	S/B	CRR		40 000	40 000		
5.35 N	ew Curtains - Jongensfontein	3	J/F	CRR		50 000			
5.36 U	pgrading of Fire hydrants Camps	HQ	H/Q	CRR	50 000				
5.37 N	sev staire Beach to Presistos)	1	S/B	CRR		175 000			
T	OTAL REGREATIONAL				100 000	210 00	1720 000	700 000	ISBN 600
6.2 D	evelopment of Sportgronds - Slangrivier	4	8/R	MIG	2 000 000	2 000 000	2 000 000	3 000 000	

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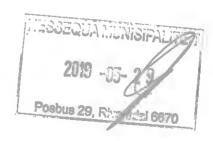
Îŝo	Proprij detoriojien	Ward	Rod	Fund 2	New Budget 28 VVVC	Rudget \$550,5081	Burlgat 2021/2028	2620/2013	2023/2024
6.3	Development of Sportgronds - Slangrivier - Counter Funding	4	S/R	Eostr	1 000 000	1 000 000			
6.4	Upgrading of Sportsfields - Melkhoutfontain	1	S/B	HIIG	2 000 000	2 000 000	2 000 000	2 000 000	
6.5	Upgrading of Sportsfields - Melkhoutfontein Counter Funding	1	S/B	Louis	1 000 000	1 000 000			
8.8	Upgrading of Sportsfields fancing - 8/B	1.3	S/B	Loss	250.000				
	TOTAL SPORTHELDS & STADIA				8 259 900	6 600 605	4 500 605	5 840 500	
7.1	Upgrading eximming pool & floor - Heidelberg	9	H/B	Loan	310 000	100 000			
7.2	Upgrading of swimming pools - De Mist - Riversdal	6	B/P	Loan	409 090				
7.3	Souther pumps - Hessequa	HQ	H/Q	CRR	20 000		35 000	30 000	
7.4	Concrete benches and tables - Takkleskloof	7	R/D	CRR	13 000	15 000			
	FOTAL Statement FOOLS				743 000	115 005	35 000	30 800	
8.1	Upgrade Supply cable to SS Albertinia (MP 5.3.8)	2	A/B	CRR	85 000	_			
8.2	MB Fouris at No. 1 & MS Kloof Street (MP 5.2.3)	4,5	H/B	Loan		975 000			
8.4	Refurbishment of sub-stations - Riversdal	6,7,8	R/D	CRR	150 000	150 000	150 000		
8.5	Refurbishment of sub-stations - Heldelberg	4,5	H/B	CRR	150 000	150 000	180 000		
8.6	Replace cable between Buitekant street and Fourie Street	4,5	H/B	Loan	820 000				
8.8	MV retic MS Krag Stasle & RMU Niekerk Str, Incl RMU Marketein	4,5	H/B	Loan			1 420 000		
8.9	Replace cable between MS Kragstasie & PMT Weterwees	4,5	H/B	Loan		1 140 000			
8.11	Replace OH IIn between RMU Uys Street & PMT Rugby	4,5	H/B	Loan		560 000			
8.12	MV Ritto between MS Joubert Street & Sub 8 (MP 5,2,5)	. 4	W/S	Loan		570 000			
8.14	MV Retic between MS Profes St & Sub 10 (MP 5.3.2)	4	· W/S	Loan	915 000				
8.15	Replace SS Hospitsal fuse switch with RMU (MP 5.2.1)	7	R/D	CRR	170 000				
8.16	SS Hospitasi (MP 5,2,2)	7	R/D	CRR	290 000				
8.17	Retic beween SS Hospital & Kragstasie (MP 5.2.3)	7	R/D	Loan	950 000				
8,18	Replace Retic between MS Mulder & SS Pauw St (MP5.2.4)	7	R/D	CRR	315 000				
8.19	RMU Bauhinia St (MP 5.2.5)	7	R/D	CRR			515 000		

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8.20	Ratic RMU takhhasioori RMU Sacribla (MP 5.2.7)	7	R/D	CRR			240 000		
8,21	SS Main Reticulation to MS Waterwerke (MP 5.3.5)	7	R/D	Loan	760 000				
8.24	RMU Versveld (MP 5.3.8)	8	R/D	CRR		140 000			
8.25	Retic RMU Heese Str & PMT Beverley Hills (MP 5,3,9)	8	R/D	CRR		60 000			
8,26	Retic between \$\$ Louwrens & RMU Osler (MP 5.3,11)	7	R/D	CRR			200 000		
8.27	Retic between SS kragstasie & RMU Osler (MP 5.3.13)	7	R/D	Loan			910 000		
8.28	Upgrading of network - Stilpaai - West/East	1,3	S/B	Loan			800 000		
8.29	Upgrading Office Stilwaters - MS Indigif	1,3	S/B	CRR		240 000			
8,30	Upgraving Network - 185mm² Cable SS Plattebosch to SS3 (MP 5.2.4)	1,3	S/B	Loan		2 225 000			
8.31	Replace MV OH Line in Bosbok Ave	1,3	S/B	Loan		800 000			
8.32	MS C Rust to MS SS X (MP 5.3.3)	1,3	S/B	Loan	600 000				
8.33	MS Gordon Slot to MS HH Steyn (MP 5.3.4)	1,3	S/B	Loan		670 000			
8.34	RMU Wegge Street (MP 5.3.11)	1,3	S/B	CRR		430 000			
8.35	Undermilkwood ring (MP 5.3.14)	1,3	S/B	CRR			360 000		
8.36	RMU Prinsloo, RMU Hoolweg Wes 4 (MP 5.3.15)	1,3	S/B	CRR			585 000		
8.37	RMU Jagersfontein No. 2 (MP 5.3.17)	1,3	S/B	CRR		375 000			
8.39	Ring between PMT 4 & Erica Cres MHF (MP 5.3.24)	1,3	S/B	CRR		175 000			
8.40	MV cable between Main Sub & MS 6 (MP 5.3.1)	1	G/M	Loan	650 000				
8.41	MS Madagas (MP 5.2.1)	2	A/B	CRR		470 000			
8.42	Request MV cable GMT Stasle & GMT R&A Koop - FR Request	2	A/B	CRR	140 000				
8.43	MV Overhead Connection at PMT L (5.3.2)	2	A/B	CRR	35 000				
8.44	MS Rowweldip 2 (MP 6.3.9) - JFHT	3	J/F	Loan		720 000			
8.45	Upgrading Strand Street Street Lights - JFTN	3	J/F	CRR	70 000				
8.46	MV kabel grammilioù vervang - RVD	6,7,8	R/D	CRR			130 000		
8.47	MV habe/tussen Gazania streat en Lanoria streat substasle	6,7,8	R/D	CRR		390 000			
8.48	Rural Lines - Instalation of sectionalisers & load switches	6,7,8	R/D	CRR	100 000				
8.49	Transformators herstel kragstasie bystand masjiene	6,7,8	R/D	CRR			150 000		



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li.	Probled) classifolism	Ward	Rel	Fired 8	Ave Budget.	2000/2021	Budget: 2021/2022	2000 get 2000 97,623	Sudger Sudger
8.50	Replace MV ring switches Lady Smit substation	6,7,8	R/D	CRR			800 000		
8.51	Replace ring switch Protes Street	6,7,8	R/D	CRR		200 000			
8.52	Electricity Network - Low Cost Housing - H/Q	HQ	H/Q	INEP	1 985 000	1 200 000	1 800 000		
8.53	Service of Municipal property - Stangrivier	4	S/R	CRR	25 000				
8,54	Service of Municipal property - Heldelberg	4,5	H/B	CRR	50 000				
8,55	Service of Municipal property - Riversdale	8,7,8	R/D	CRR	50 000				
8.56	Service of Municipal property - Albertinia	2	A/B	CRR	25 000				
8.57	Telemetry - HQ	HQ	H/Q	Loan	700 000		1 500 000		
8.59	Service of 11 stands - MHFT	1	S/B	CRR	220 000				
8.80	Streetlights - H/Q	HQ	H/Q	CRR	300 000				
8,61	MS Pentzstraat 315KVA new Substation - H/B	4,5	H/B	Loan	500 000				
8,62	MS Van Riebaeckstraat 315 KVA new substation - H/B	4,5	H/B	Loan	500 000				
8.63	New SF6 gase Auto Recloser at Dispidoof substation - H/B	4,5	H/B	Loan	275 000			_	
8.64	Upgrading of sub-stations - Riversdal	8,7,8	R/D	Loan	150 000				
8.65	Replace old polecasing at Joe Slovo Park - H/B	4,5	H/B	Loan	300 000				
8.66	Move 11KV over head line at Robbie Du Preez Farm H/B	4,5,9	H/B	Loan	250 000			_	
8,67	Move H/V & L/V line underground - Van Riebeeckstreet- H/B	4,5	H/B	Loan	300 000				
8.68	Replace 24 klosks in Wes Camp - W/S	4	W/S	CRR	150 000				
8.69	Upgrade MV line from Middelkamp to Hoofweg - W/S	4	W/S	Loan	1 500 000				
8.70	MV Ratic between MS Tomlineon & OH Line Elke Road	4,5	H/B	Loan	420 000				
8.71	RMU Ixia Street (MP 5.3,1)	7	R/D	Loan	320 000				
8.72	Retic fromRMU lda to RMU Bauhlna (MP 5.3.2)	7	R/D	Loan	1 075 000				
8.73	Retic SS Pauw St - RMU Takideskloof (MP 5.3.3)	7	R/D	Loan	250 000				
8.74	MS La Roux RMU (MP 5.3.16)	7	R/D	Loan	215 000				
8.75	SS-2 - RMU 2-3 - Uring Streat - re-configure cable connections (MP 5.2.1)	1,3	S/B	CRR	55 000				
8.76	MS Naurillas (MP 5.2.5)	1,3	S/B	Loan	700 000				



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tes	1,0	wed	Ref	Fund 2	New Dudget 2019/20	Budget 2080/2021	Swagel alkillstag	Budget . 2002/3623	Audies 2013 x24
8,77	MS Van Wyk Str (MP 5.2.7)	1,3	8/8	Essm	420 000				
8.78	Upgrade sections OH Line to SS1 (MP 5.3.7)	1,3	8/9	CRR	40 000				
8.79	cable between OH Line & MS Uye Str (MP 5.3.12)	1,3	S/B	CRR	76 000				
8.80	RMU Paling Street (MP 5.3.13)	1,3	S/B	Loso	420 000				
6.81	Ring between PMT 7 & Rocipitile Road MHF (MP 5,3,22)	1,3	S/B	CRR	95 000				
8,82	Cable between Main Intake Sub & RMU 5-1 Hoofweg Was	1,3	S/B	Loan	2 600 000				
8.83	MV Cable between Main Sub & MS Kutweg (MP 5.2.3)	1	G/M	Louin	825 000				
8,84	Ring Main Unit RMU GMT R&A Koop (MP 5.3.1)	2	A/B	Less	550 000				
8.05	INSTALLATION OF NEW TRANSFORMER - ELEC - S/8	1,3	S/B	Lymn	560 000				
	YOTAL ELECTRODIY	***			22 055 000	11 9-0.000	\$ 710 000		- q
9.4	Rural Ratuse Containers / Dapots - H/Q	9	H/Q	CRR	100 000	100 000			
	TOTAL BOLID WASTE				100.000	199 696	18	0	8
10.1	Westly road bypes (Development) - S/B	1,3	8/8	Centr		5 000 000	13 000 000		
10.3	Reseal & tar Van Wyk Street Cul de Suc - S/B	1,3	1875	CRR		60 000	60 000		
10.4	Paving of Gravel Roads Patrick Withool - R/D	В	FUD	CRR		301.000			
10.6	Osler strast (Gruis strast) - S/B	1	8/8	CRR		300 000			
10.7	Paving road 11 new erven - Melkhoutfontein	1	37B	Losvi	650 000				
10,8	Upgrading of Roads - H/Q	HQ	H/Q	Lean	(c)	5 900 000	5 990 000		
10.9	Speedbumps - H/Q	HQ	HAS	CRR	200 000	300 000			
10.10	Calming Traffic - H/Q	HQ .	FIVO	CRR		150 600		250 000	250 000
10.11	Bus Shelters - H/Q	HQ.	HAD	CRR	250 000				
10.12	Upgrading of Roads & Stormwater - G/M	1	G/M	Loiri	460 800				
10.13	Ligorating of Roads & Sastrement - MHFT - S/B	2	S/B	Lennys	450 000				
10,14	Upgreding of Roses & Stormweiter - S/8 East	1	8/8	Cost	250 000				
10.15	Upgreding of Roads & Stormwater - A/B	2	A/B	Loan	1 868 000				
10.16	Upgrading of Reads & Stormwater - Jongansfontein - S/B	3	8/8	Loan	869 668				
19.17	Upgrading of Roads & Stopmwater - S/B West	3	S/B	Loan	1 759 090				

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Ma	Project description	Word	Sal	Fund 2	New Budget In Halys	Budget Mal/2004	Basigal 2621/2023	Budget 3022/2023	80x5092 2023/2004
10.18	Upgrading of Roads & Stormwater - H/B - Jps Sievo	4	H/B	Loan	140 000				
10.19	Upgrading of Roads & Stermilleter - S/R	4	S/R	Lean	1 000 000				
10.20	Upgrading of Roads & Stemwager - W/S	4	Wis	Loan	525 000				
10.21	Upgrading of Roads & Sternwater - H/B	6	HVB	Loan	525 000				
10,22	Upgrading of Reads & Stemwater - Wyk 6 - R/D	6	R/D	Loan	850 000				
10,23	Upgrading of Roads & Stormwater - Wyk 7 - R/D	7	R/D	Loan	1 380 089				
10.24	Upgracing of Roads & Stormweter - Wyk 8 - R/D	8	R/D	Logn	500 000				
10,25	Upgrading of lizzaris & Stormwater - Wyle 2 - H/B	9	HB	Lam	1 000 000				
	TOTAL ROAD TRANSPORT				12 100 000	11111 000	19 000 600	250 600	12,00 0,00
11.1	Upgrading of existing Sewerage Infrastructure (GLS) - Albertinia	2	A/B	Loan	1 550 000	750 000	750 000		
11.2	Bulk Sewer Upgrade phase 1 (GLS) - Stilbaal	1,3	S/B	Loan			1 000 000	1 485 000	
11.3	Replacement of Pumpstation Equipment - H/B	4,5	H/B	CRR		000 08	-		
11.4	Replacement of Pumpstation Equipment - S/R	4	S/R	CRR		100 000		-	
11.5	Flow meter - Sewerage - Hessegua	HQ	H/Q	CRR	200 000	_	300 000		
11.6	Upgrading of Sawarage works - Phase 2 - R/D	6,7,8	R/D	MIG	8 967 500	9 464 350	2 677 800	4 801 000	
11.7	Use miling of Sewerage works - Phase 2 - R/D - Counter Funding	6,7,8	R/D	Loan		3 880 134			
11.9	Upgrading of sewerage system - H/B	9	H/B	Loan	500 000	1 000 000			
11.10	Upgrade Existing Gravity - S/B	1,3	S/B	Loan	800 000	1 045 800	1 719 700		
11.11	New Gravity Distribution - GLS Development - S/B	1,3	S/B	Loan		320 000	1 350 000		
11.12	Standby pump for imigationsystem sewer dams - Jft.	3	J/F	CRR		30 000			
11.13	Upgrade Sewerage Works - S/B	1,3	S/B	Loan	14 000 000				
11.14	Service of Municipal property - Stangrivier	4	S/R	CRR	25 000				
11.15	Service of Municipal property - Heidelberg	4,5	H/B	CRR	50 000				
11.16	Service of Municipal property - Riveredale	6,7,8	R/D	CRR	50 000				
11.17	Service of Municipal property - Albertinia	2	A/B	CRR	25 000				
11.18	Laboratory Equipment - H/Q	HQ	H/Q	CRR		100 000		100 000	

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No	Project description	Wind	Rei	Pung 2	New Scalgar 2011/20	Budget 2039/2021	Saulget 2001/2022	200 gat 2002 2023	Budgel 2007/2004
11.19	Upgrading of Sewer Infrastructure (Unserved Erven) - G/M	1	G/M	Loan	1 500 000			2 000 000	2 200 000
11.20	New Sewerage line 11 eyen - Melkhoutlontein	1	S/B	CRR	200 000				
	TOTAL SAIRTATION				27 647 550	18 770 284	7 797 500	6 384 000	2 200 000
12.1	Water meters - Hessequa	HQ	H/Q	Loan	250 000	600 000	600 000	600 000	500,000
12,2	Replacement of Water Infrastricture - GLS Report - H/B	9	H/B	Loan	1 200 000	500 000	- 500 000	5 000 000	2 500 000
12.3	Upgrading of Main Water Supply (GLS REPORT) - Witsand	4	W/S	Loan		500 000	1 000 000		
12.5	New Reservoir Platbos - phase 1 - (GLS) - S/B	1,3	S/B	Loan		2 000 000			
12.7	Water Network Reinforcement GLS - Riversdale	6,7,8	R/D	Loan	500 000	1 000 000	1 500 000	1 500 000	
12.8	Water Specials - H/Q	HQ	H/Q	CRR	100 000	100 000	100 000		
12,9	Telemetric system - Hessequa	HQ	H/Q	Loan	1 600 000	1 000 000			
12,11	Provision of Flow Meters - Hessequa	HQ	H/Q	CRR	200 000		300 000		
12.12	Uprading of Irrigation /Channel (letwatersloof) - H/B	4,5	H/B	CRR		200 000	200 000		
12,13	Upgrading of Sandiliters - R/D	6,7,8	R/D	CRR	200 000				
12,16	New Water Networks Distribution - GLS - S/B	1,3	S/B	Loan	4 632 406	2 500 000	2 500 000	2 500 000	2 500 000
12.19	Service of Municipal property - Stangrivier	4	S/R	CRR	25 000				
12.20	Service of Municipal property - Heidelberg	4,5	H/B	CRR	50 000				
12.21	Service of Municipal property - Riversdale	6,7,8	R/D	CRR	50 000				
12.22	Service of Municipal property - Albertinia	2	A/B	CRR	25 000				
12.23	Water Security Measures - H/Q	HQ	H/Q	Loan	750 000		2 000 000	5 000 000	
12.24	Reservior Roof - S/R	4	S/R	CRR	300 000				
12.25	Laboratory Equipment - Water	HQ	H/Q	CRR			200 000	100 000	
12,27	New water infrastructure for 11 new erven at Melkhouttentein	1	S/B	CRR	200 000				
12,28	Emergency generator / Storage Capacity - Hessequa	HQ	H/Q	CRR	1 870 000				
12.29	Main Water Supply - A/B	2	A/B	CRR	970 412				
12.30	Low Level Reservior Rehabilitation - R/D	6,7,8	R∕D	CRR	5 000 000				
12.31	Sand Filters - G/M	1	G/M	Loan	750 000				

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2019 -05- 2 9
Posbus 29, Rivarda 18870





No	Project Georgetica	Ward	Ref	Fund 2	New Budget Johnson	Budget 30,8979021	Budget 3621/3023	Sprigat. 3(35)/2023	Budget SézziSépa
	TOTAL WATER				10 672 846	8 360 000	8 800 800	14 600 600	5 000 008
13.1	Burglar Bars - Civic Centre - groundfloor - Civic Centre - R/D	HO	H/Q	CRR		55 000			
13.5	Upgrade UPS Server Room - ICT - R/D	HO	R/D	CRR		65 000			
13.8	Fencing - Library - Albertinia	2	A/B	Library	35 000				
13.9	Paving - Library - Gouritsmond	1	G/M	Library		270 000			
13.10	Fending of new extention behind Dispilipor - H/B	14	H/B	CRR		250 000	250 000		
13,11	Fending of Locomotive - Riversidal	6,7,8	F/0	CRR		75 000			
	YOTAL CIVIC LAND & BUILDINGS				38 800	7(4,000)	£56 666	U U	į.
14.1	1 X Computer Screen 23" - Assets/Budget - Finance	RO	F/D	CRR		2 800			
14.2	1 X Scanner - Assets - Finance	НО	H/Q	CRR	30 1000	35 000			
14.3	1 x Laptop -SCM - Finance	HO	H/Q	CRR	54 900		,		[5:000
14.4	2 X Desktop computers - online vending - Income -	Hō	H/Q	CRR	20 000		23 000		24.000
14.5	2 X LX300 printers - Income - Finance	Hö	H/Q	CRR	6 000	6 000	6 500	6 500	6 500
14.6	2 X Laptop - Income - Finance (Interne)	HO	H/G	CRR		28 000			
14.7	1 X Desktop Computer - Income - Finance	HO	FE/C3	CRR		10 000		12 000	
14.6	1 X Routemaster Handheld - Income - Finance	HO	H/Q	CRR	312 (50)		36 000		38 000
14.9	1 X Routemaster Cradle - Income - Finance	HO	H/Q	CRR		17-000			
14.10	1 X Token Reader - Income - Finance	RO	H/G	CRR	10.000		12 000		12 000
14.11	1 X Receipt Printer - Income - Finance	HO	FI/Q	CRR	10 000		16 000		10 000
14.12	4 x Thermal Token Printers - Income - Finance	FRE	H/G	CRR	20 000			22 000	
14.13	1 X Scanner - Expenditure - Finance	HO	H/G	CRR		3.500	_		
14.14	1 X Desirbus Computers - Expenditure - Finance	HO	H/Q	CRR		10 000	10 000_	10 000	
14/15	Mein Frame Computer System - Finance	HQ	H/Q	Lom		000 000 8	2 000 000		
14.16	1 X Laptop Witsand - Finance	HO	FI/G	CRR			15 000		
14.17	1 X Laptop Gourits - Finance	BØ	H/Q	CRR			16 000		
14.18	1 X Lantag + MMO	HO	H/Q	CRR			18 000		
14.19	17 X Laptops - MMO - Councelors	Hő	H/Q	CRR			350 000		

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2019 - 35- 2,8

Poebus 29, Rizors 21 6870

Mo	Prosent description	Wiles	5.0	Fund 2	Ame Burger:	2000/2009	Madget-	Budget #EER/9963	Budgat.
14.20	3 X Laptops - IDP	НО	H/Q	CRR	1999		15 000		Springer of Sec. 9
14.21	2 X "Poof" Projectors - IDP	HÓ	H/Q	CRR		10 000	10 000		
14.22	2 X "Pop-up" Projector Screens - IDP	НО	H/Q	CRR	4 500	1000			
14.23	1 x Laptop - Manager Parks	HQ	H/Q	CRR	14 000				
14.24	1 X Laptops - Electricity - H/B	НО	H/Q	CRR	14 000				
14.25	1 x Desktop computer Public Works, Witsand	НО	W/S	CRR			10 000		
14.26	1 x Dasktop computer Public Works Slangrivier	НО	S/R	CRR			10 000		
14.27	1 x Laptop - Foremen, Public Works - Stilbsal	НО	S/B	CRR		14 000			
14.28	1 x Laptops (New Posts Technical Services) - R/D	НО	H/Q	CRR		14 000			30 000
14.29	10 X Tablets Technical Services - H/Q	НО	H/Q	CRR	15 000	10 000			
14.30	Storage Area Network - ICT DR Site	НО	H/Q	CRR			250 800		
14.31	4 x Managed switches -ICT - Store Item	НО	H/Q	CRR	125 000				300 000
14,32	LCD Screens - ICT - Store Items	НО	H/Q	CRR	42 000	22 400		15 000	
14.34	3 x Laptops - Corporate - ICT	НО	H/Q	CRR	52 000			18 500	
14.38	1 X UPS solution Serv. Room - ICT	НО	H/Q	CRR		90 000		60 000	
14,37	1 X Raised Floors Serv.Room - ICT	НО	H/Q	CRR		60 000			
14,38	1 X Firewalt Solution - ICT	НО	H/Q	CRR		200 000			
14.39	1 X DR Backup Server - ICT	НО	H/Q	CRR		320 000			
14.40	1 X Hyper Converge Server - ICT	НО	H/Q	Loan	780 000	800 000		780 000	
14,41	1 x Leptop - Corporate -HR Recruitement	НО	H/Q	CRR			17 300		
14,42	1 X Laptop Manager - H R	НО	H/Q	CRR		18 000			
14.43	2 X Leptop - HR	НО	H/Q	CRR		28 000		15 000	
14.44	2 x Laptops - Admin Committee Clerks - Corporate	HO	H/Q	CRR		32 000			
14.45	1 X Laptop Ellenarust - Coporate	HO	H/Q	CRR			15 000		
14.46	1 X Laptop Preekstoel - Corporate	НО	H/Q	CRR			15 000		
14.47	1 X Laptop - Library - Gouritsmond	1	G/M	Library	14 000				
14,48	1 X Printer - Library - Gouritsmond	1	G/M!	Library	3 500				
14.49	1 X Laptop - Library - Albertinia	2	A/B	Library	14 000				



160	Erelan de colores	Ward	Dai	Frank 7	New Stolgat	Scopet stallfrutes	Stadgat startistica	Endget :	Discipled and American
14,50	1 X Printer - Library - Albertinia	2	A/B	Library	3 500	SAND SERVICE S	January (1984/1994)	September 1	der Hilliam Sandarda
14.51	1 x Desk Computer - Library - Melkhoutfontain	1	S/B	Library			12 000		
14.52	1 x Printer - Library - Melkhoutfontein	1	S/B	Library			3 500		
14.53	1 x Desk Computer - Library - Stangriyler	4	S/R	Library			12 000		
14.54	1 x Printer - Library - Slangrivier	4	S/R	Library			3 500		
14.59	1 X Computer Monitor - Town Planning	НО	H/Q	CRR		2 800			
14.60	2 X Laptop - Town Planning	НО	H/Q	CRR		28 000			
14.61	1 x Desktop Computer - Tourism	HO	H/Q	CRR			10 000		
14.62	2 X Laptop - LED	НО	H/Q	CRR		40 000		20 000	
14.63	1 x Laptops - Community Service/Traffic	НО	H/Q	CRR		14 000		14 000	
14,64	8 x Desktop Computers - Traffic	НО	H/Q	CRR	30 000	_30 000	10 000		
14.65	1 x 50' LCD Screen - Control Room - Fire	НО	H/Q	CRR	20 000				
14.66	1 X Colour Laser Printer - MPCC	НО	H/Q	CRR		7 500			
14.70	1 X Laptop - System Developer - IT	НО	H/Q	CRR	14 000				
14.73	1 X Laptop - Labour Relations - HR	НО	H/Q	CRR	14 000		·		
14.74	1 X Laptop - Property Management - Corporate	HO	H/Q	CRR	14 000				
14.75	2 X i_aptop - Interns - Finance	HO	H/Q	FMG	0				
14.76	1 X Laptop - Clerk Rates & Taxes - Finance	НО	H/Q	CRR	14 000				
14,77	1 X Laptop - Principle Clerk - Budgets - Finance	НО	H/Q	CRR	18 000				
14.79	1 X Laptop - Clerk Tender Management - SCM	НО	H/Q	CRR	14 000				
14.80	1 X Laptop - Administrator - IDP	НО	H/Q	CRR	14 000				
14.85	1 X Laptop - Foreman Solid Waste	НО	H/Q	CRR	14 000				
14.86	2 X Desktop computers & Monitors - Income - Finance	НО	H/Q	CRR	20 000				
14.87	1 X Laptop - Income - Finance	НО	H/Q	CRR	18 000				
14 88	Busgat Veci - Sudget - Finance	НО	H/Q	FMG	339 000				
14.58	Bridget Topl - Booms - Finance	HO	19/0	CRR	170 000				
	707AL17				5 022 IIIA	\$ 600 600	1.634 844	9/5 000	Min
15.1	1 x Stove - Sportfields - Riverville	6	R/D	CRR	12 000		18 000		

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Ka	Project devertables	Ward	767	Sund T	New Codpe	8000gst 3000gst	10/1/2003 30/1/2003	Hodge Strayoux	Dedged NUMBER
15,2	20 X Steeltables - Sportagrounds Half - Heldelberg	4,5	H/B	CRR		16 000			
15.3	70 X Plastic Chairs - Sportsgrounds hall - Heidelberg	4,5	H/9	CRR		9 100			
15,4	10 x Steel Tables - Therensville Hall	2	A/B	CRR		5 000			
15.5	3 X Fridges - Halls - Hessequa	HQ	H/Q	CRR	5 000		6 000		
15.8	Bed and Base sets - Chalets Jongensfontein	3	J/F	CRR		62 985			
15.7	Bed and Base sets - Chalets Takkleskloof	7	R/D	CRR		5 400			
15.8	Stoves- Takkieskioof	7	R/D	CRR		10 000			
15.9	Fridges - Takküseldoof	7	R/D	CRR		5 000			
15.10	Microwaves - Takkieskloof	7	R/D	CRR		2 335	2 520		
15,11	Long Table (Speaker)	НО	H/Q	CRR		3 000			
15.12	2 x Desk with drawer (Readslede)	НО	H/Q	CRR		34 000			
15.13	4 x visitors chairs (Raadsiede)	НО	H/Q	CRR		5 300			
15.14	1 x Filing Cabinat (Mayor)	НО	H/Q	CRR		6 400			
15,15	Occupational Safety Equipment - HR-HQ	НО	H/Q	CRR	17 000	20 000	23 000	25 000	26 000
15.16	2 X High Back chairs - JDP	НО	H/Q	CRR	7 500			,	
15.17	5 x High Back Chairs - ICT	НО	H/Q	CRR		15 000			
15.18	2 X Deak - ICT	НО	H/Q	CRR	4 500				
15,19	2 X Lockers - ICT	НО	H/Q	CRR		6 000			
15.20	2 X Office Chairs - ICT	НО	H/Q	CRR	6 500				
15.21	4 X Visitors Chairs - ICT	HO	H/Q	CRR	4 500	4 500			
15.26	Klankatoleel vir Raadsaal - Admin	НО	H/Q	CRR		300 000			
15.27	1 x Bookcase - Media (Admin)	НО	H/Q	CRR		3 500			
15.28	1 x Filting Cabinets - Admin (Media)	НО	H/Q	CRR		6 400			
15.29	2 x Office Chairs - Admin (Media)	НО	H/Q	CRR			7 000		
15.30	6 x Communication / Marketing Banners - Admin (Media)	НО	H/Q	CRR			10 000		
15.32	Fridges - Jongensfontein	3	J/F	CRR	10 000		20 000		
15,33	Stoves - Jongensiontein	3	J/F	CRR	9 000	10 265			
15.34	Microwaves - Jongensfontein	3	J/F	CRR			5 000		

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HESSECUA MUNISIPALITEIT

2019 -05- 2.9

Posbus 29, Riverdal 6870

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No.	Project deposition	Warr)	Per	Forel 2	Reschiuspol 2010/20	Bioliget 3030/2003	Budgal 2034/0001	Birdpwi 300;2W093	3053/3084 predict
15.35	Fridges - Ellensrust	1,3	S/B	CRR			12 000		
15.36	Stoves - Ellengrust	1,3	S/B	CRR			15 000		
15.37	Microwaves-Ellmonrust	1,3	S/B	CRR			6 500		
75,38	Matrauses, Bude & matres covers - Ellensnust	1,3	S/B	CRR	15 000	,	20 000		
75,39	Tables & Chairs - Ellenerust	1,3	S/B	CRR		15 000			
15.40	Fridges - Preekstoel	1,3	S/B	CRR		20 000	8 000		
15.41	Stoves - Presistosi	1,3	S/B	CRR	20 000		20 000		
15.42	Tables & Chairs - President	1,3	S/B	CRR	5 000	20 000			
15,43	Matrinovas & Badis - Prenistical	1,3	S/B	CRR	15 000	25 000			
15.44	6 X Study Tables - Library - Protea	2	A/B	Library	6 000				
16.46	8 X Blinds - Library - Protea	2	A/B	Library	27 700				
15.46	24 X Chairs - Library - Protes	2	A/B	Library -	15 000				
15.47	Stotular - Library - Melkhoutfontsin	1	S/B	Library	5 000				
15.48	Вюфизич	3	S/B	Library	2 000				
15.49	Cupercand with Shirthway - MM	Hū	H/Q	CRR ·		3 000			
15.50	1 X Stapler (big) - MM	Hö	H/Q	CRR		600			
15.61	1 x Punch (large) - MM	HO	H/Q	CRR		500			
18.62	TX-Typint Chnir- MM	HO	H/Q	CRR		4 500			
15.55	f X Heavy duty still - ICT	HO	H/Q	CRR	2 000				
15.50	12 x Shelves - Library - Riversdale	6,7,6	R/D	Library	5 000				
15.67	Shelves - Library - Stilbay	1,3	S/B	Library		260 000			
15.68	5 x Curtains / blinds - Library - Stangrivler	4	S/R	Library		-	30 000		
15.60	New financial for Office - Manager Parks	HO	H/Q	CRR	8 000				
15.61.	Table & Chair - Landfill site - Algertinis	2	A/B	CRR	2 200				
15.1.2	1 X Standard 2 Drawer - Environment Dusp Flar	HO	H/Q	CRR	2 200				
15.63	Polise Door Credenza 900x500-Shelf - Environment	HIS	H/Q	CRR	3 500				
15,64	10 x Officers Parade Room Tables - Traffic	Hit	H/Q	CRR		10 000			
15.66	10 x Officers Parade Room Chairs - Traffic	HO	H/Q	CRR		15 000			

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No	Project description	Werd	Ref	Fund 1	New Worldon	Budget 2000/2021	80 dget 3021/2032	800 2000C)	JR35(pt) 2025/9533
15.68	Z x Cashkova Chair - Traffic	HO	FFC	CRR	5 000				
15.67	1 X Desk with drawers - Animal Pound - LE	HO	H/Q	CRIT			3 000		
88.07	1 X Office Chair - Animal Pound - LE	HØ	H/C	CRR	1:500				
15.69	Matrasses - Disaster Menagement	HQ	H/Q	CRR	20 000	20 000	_		
15.70	Blunksts - Disaster Management	HQ	HAD	CRR	10 000	20 000			
15.71	2 X Digital Clock - SCM - Fin	HØ	H/O	CRR	2.000				
15.72	4 X Heavy Duty High back Chair - Income - Fin	RO	HIQ	CRR	14 000				
15.73	10 X Visitors Chairs with arms - Income - Fin	HO	H/Q	CRR	3 500				
15.74	2 X Visitors chains + Rdi Odendai	RQ.	E/Q	CRR	1.450				
18.75	1 X 3 Seat leather dark brown coach - Mayor	HO	H/Q	CRR	10 000				
15.78	1 X Executive High Back Chair - Mayor	HO	HAD	CRR	4 700				
15.77	1 X High Back Chair - Mayor PA	RQ	FIRQ	CRR	2 380				
15.76	1 X Leminating Machine - Mayor PA	HQ	HAD	CRR	3 000				
15.79	1 X Ring Sinder - Mayor PA	BØ	HAQ	CRR	3 000				
15.80	1 X Heavy duty stapler - Mayor PA	RQ	HAD	CRR	17400				
15,61	1 X While Ecend - Deputy Mayor	HQ	H/O	CRR	1 340				
15,82	1 X White Board - Roll Odendal	HQ	HVQ	GRR	1:340				
16.83	1 X White Board - Rdl M Jaljoha	HO	H/Q	CRR	1 340				
15.64	2 X High Back Chair Black with arms I Income - Finance	HO	H/Q	CRR	3 000				
15.85	1 X Heavy Duty High Back Chair with arms - Income - Finance	HO	HAQ	CRR	2 800				
15.56	3 X 3 Drawer Desk - Income - Finance	HO	HAC	CRR	13 500				
15.87	3 X System Cupboard - Income - Finance	HO	H/Q	CRR	11.250				
15,58	6 X Visitors Chairs with arms - income - Finance	HO	FI/Q	CRR	4 500				
15.89	1 X Cabinet Server Room - ICT	HO	HO	CRR	60 000	49 000			
	TOTAL POLICE AND COME OFFICE EQUIPMENT.				390 816	BEZ 685	201 (27)	25 338	25 800
16.1	LDV - Public Works - A/B	2	A/B	CRR		280 000			300 000
16.2	LDV - Sewamge - H/B	4,5	H/9	CRR	280 000			880 000	

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HESSEQUA MUNISIPALITEIT
2019 -05- 29
Postus 29, Riberedal 6870

	Levipol description	Ward	Ref	Hard 2	Water Berlingst.	Singlina (Bringler	(Budget)	Thingst Waterious	50000 M
18,4	LDV - Electricity - H/B	4,5	FH/B	CRIT		300 000			
18.5	1 X Sedan vehicle - iT	HO	H/G	CRR			250 000		
16.6	Cherry Picker - Electricity - S/B	. 2	A/B	CRR	1 400 000				
18.7	Double Cab Truck Tipper - Public Works - S/R	8	S/R	CRR	600 000				
18.8	Double Cab Truck Tipper + Public Works + 8/8	1,3	S/B	CRR		600 000			
16.9	Bustion Tanker - Sewerage - W/S	4	WV/S	CFR			1 100 000		
18.10	Buction Tanter - Sevenage - S/R	4	S/R	CRR		900 000			
16.11	Suction Tanker - Sewerage (Multi Purpose) - H/Q	HQ	H/Q	CRR	1 500 000				
15.13	Roller - Public Works - R/D	HQ	RAD	CRR		600 900			
16.14	Multi-purpose Loader - Public Works - S/B	1,3	S/B	CRR		1 400 000			
18,15	Multi-purpose Loader - Public Works - H/B	4,5	H/B	CRR			1 400 000		
16,16	Ride-on Broom - H/Q	HQ	H/Q	CRR		850 000			
16.17	Tractor - Parks - S/B	1,3	S/B	DSR			850.000		
16.18	Industrial Chippers - Rafuse - H/Q	HQ	H/Q	CRR	500 000	500 000	250 000		
16,10	LDV - Public Works - W/S	Ä.	W/S	CRR		300 000			
16.30	LDV - Water - S/B	1,3	S/8	CRR			300 000		
18.21	LDV - Wulter - FVD	6,7,8	R/D	CRR			300 000		
18.22	Double Cab 4s4 LIDV - Environmental Management - H/Q	HQ	H/Q	CRR		500 000			
18,25	1 s 4s.4 Dubble Cab LDV with Modified Stdd Unit - Fire	HQ	H/G	CRR			650 000		
16.25	1 x Mobile Jac equipt with Dismater Equipment - Fire	140	H/Q	CRR		300 000			
16.25	Compact Tractor - Camping Sites	HO	H/Q	CRR	380 000				
16.29	Compact Mower - Camping Gibs	HQ	H/Q	CRR	185 000				
16.31	Chars Palay - Electricity - S/B	1,3	3/6	Loan	1 400 860				
16,32	Douglas Cab Truck Topper - Public Works - S/B	1,3	5/8	CRA	689 000				
18.33	Suction Tanker - Severage - A/B	9	A/B	CRR	1 163 000				
18,34	1 X Set3 Topper - Public ricinis - H/B	43	Hill	CRR	700 000				
18.35	1 X SmS Typper - Public Works - S/B	1,3	12.0	CRR	700 050				
16,36	Multi-putpese Loader - Public Werks - A/S	2	AB	CRR	1 386 999				

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HESSEQUA MUNISIPALITEIT

2019 -05 2 9

116	Project Easterfollon	Ward	Pad .	Fond Z	New Bladget 831 MgD	Budget MaNOOLI	Sudget MANAGET	200900 2009/2023	Budge 2011/2014
16.37	Double Aits trailer sent yets - Public Werlos - RAD	8,7.0	RO	CRR	150 000	LIASTHER'S	1005 100 Age	Seat of Alberta	-
	(OTAL VISIOLIS				18 795 000	9 530 555	4 990 860	200 000	350 056
17.1	Tables and Chairs - Committee Room - Thusong Centre	НО	R/D	CRR	15 000				
17.2	Crockery & Cutlery - Preekstoel	1,3	S/B	CRR	6 000	5 400	5 835		
17.3	Crockery & Cuttery - Witsand Middel Kamp	4	W/S	CRR	540	580	600		
17.4	Crookery & Cuttery - Jongenstonialn	3	J/F	CRR	2 500	2 800	3 000		
	TOTAL CITHER ASSETS				21 840	8700	9 436	0	
18.1	Enlarge Lukhanyo Creche	. 7	R/D	CRR	100 000				
18,2	Fencing of Bitouville Klauterskool	1	G/M	CRR		100 000	100 000		
18.3	Upgrading of Playpark Lukhanyo Creche	7	R/D	CRR			80 000		
18,4	Upgrading of Neekuikentile Heidelberg	4	H/B	CRR		220 000			
18.5	New Business Hab - Kwenokumula	7	R/D	CRR	600 000				
herbining block and	TUTAL CITATE BUILDINGS				790 900	300 000	110 610	Ū.	- 4
19.1	Infrastructure Low Cost Housing - MHFN	1	S/B	MIG			7 500 000		
19.2	Serviced Erfs - GAP Housing	HQ	H/Q	BEH				1 000 000	
19.3	Emergency Erfs with own Services	HQ	H/Q	BEH				6 090 000	
19.4	Colling - extriting law post investing	8	R/D	BEH				7 590 000	***************************************
	TOYA VIREN CAND				[]	1	7 500 000	13 808 906	8
20.1	Walk behind lawn mower - Parks - R/D	6,7,8	R/D	CRR		30 000			32 000
20.2	Walk behind lawn mower - Parks - S/B	1,3	S/B	CRR		30 000			32 000
20.5	Walk behind lawn mower - Parks - H/B	4,5	H/B	CRR		30 000			32 000
20.6	Weedesters - Parks - A/B	2	A/B	CRR			8 300		8 500
20.7	Weedesters - Parks - Heldelberg	4,5	H/B	CRR			8 300		8 500
20.8	Weedesters - Parks - Riversdale	6,7,8	R/D	CRR		8 300		8 500	
20.9	Weedeaters - Parks - S/8	1,3	S/B	CRR		8 300	8 300	8 500	8 500
20.10	Weedestars - Preekstoel	1	S/B	CRR			8 300		
20.12	Weedeaters - Jongensfontein	3	J/F	CRR		8 500			

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Posbus 29, Barersdal 6670

Mo	Project of grantsten	Water	I Ref.	Ford I	New Gudget 3818/36	Budget 2050/2021	Budget 3001/0023	Budget 2022/2023	Budget Bask 2024
20,13	Weedseters - Public Works - S/R	4	8/19	CRR			8 300		
20.14	Weedstrims - Public Works - W/S	4	W/S	CRR	8 300			8 500	
20.15	Weedeasan - Fublic Works - G/M	1	G/M	ERR		8 300			8 500
20.16	Sawerage Rods - H/G	HQ	H/Q	CRR	17 000	17 000	18 000	20 000	20 000
20.17	High Pressure Spout - Sewerage - Slangrivler	4	S/R	CRR		140 000			
20,18	Tar Cutter - Public Works - H/G	HQ	HAD	CRR		26 000			
20.19	Tar Spout (200L) - Self Heating - P/Works - H/Q	HQ	FI/O	CRR		170 000			
20.20	Double Drum payement roller - Public Works - H/Q	HQ	H/Q	CER		350 000			
20.22	WAP - Public Works - R/D	6,7,8	RÆ	CRR			25 000		
20,23	Jackharamera - Public Werks - RAD	6,7,8	R/D	CRR	25 000		25 000		
20.24	Tools - Mechanical - FVC	HQ	H/0	CRR	10 000	10 000	12 000	12 000	
20.25	Tools - Electricity - H/Q	HQ	FI/Q	CRR		15 000			
20.26	Tools - Public works	HQ	H/Q	CRR	30 000				
20,27	Tools for Camp - Preekstoel	1,3	S/B	CRR			10 000		
20.28	Grinder - Petrol - Public Works - S/B	1,3	8/9	CRR			9 000		
20.29	Cut off Machine/saw - Electricity - H/B	4,5	H7/8	CRR		5 000			
20.30	MIG Welder - Electricity - R/D	6,7,8	限的	CRR	15 000				
20,32	1.8 m Ladders - Electricity - H/B	4,5	FI/B	CRR		1 200			
20,33	2.4 m Ladders - Electricity - R/D	6,7,8	R/D	CRR	1 500			1 600	
20.34	4.8 m Estantion Ladders - Electricity - H/B	4,5	H/B	CRR		4 000			
20.36	Fibre Ladders - Electricity - H/B	4,5	14/8	CRR	10 000			10 000	
20.37	Oll Teater - for di-alectric or insulation level bists	HQ	H/Q	CRE	150.000				
20.36	VLF - AC Pressure Tester - H/Q	HQ	H/Q	CFIR	250 000				
20.40	Link Stick clamps DISP head - Electricity - R/D	6,7,8	RVD	CRR			3 000	_ 3 000	
20.42	30 X Fault Indicators - Electricity - H/O	HQ	H/Q	CRR		120,000			
20,43	Brush Cutters 1,5m - Public Works - H/Q	HQ	H/C	CRR	38 000	38 000	40 000	40 000	42 000
20,44	Walkle-Tirlide Padios - Bischicity - Herseque	HQ	H/Q	CRR		55 000	55 000	60 000	
20.46	New Road, Info and street Signs - Traffic	HQ	F/Q	CRR	150 000	150 000	150 000	170 000	170 000

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Sudget 30117971	Sudget 1011/23/4	

Married Street, Square Street, or other	The state of the s	mark manner or a track of the contract	and the second name of the second	Actor Commission Commi	Augusta March 1984	Contract of the last of the la	A STATE OF THE PARTY OF THE PAR	Jones and March Street, Street
20,47	1 x Storage Containers - Treffic	HQ	FRO	CRR	40 000			
20.48	5 x Lockers - Traffic	HQ	H/Q	CRR	50 000			
20.49	1 x Motorcycle Test Device - Traffic	HQ	H/Q	CRR	70 000			L '.
20,60	1.4.2.4 (8 mmp) Lactoier - Trentic (Road Maintenase)	HQ	H/Q	CRR	14 000			
20.51	1 x Protter - Animal Pound - LE	HQ	H/Q	CRR	3 000			
20.62	Cable & Fault detector - Low & High tension - Electr.	BQ	FIFO	CRR			300 000	
20.53	Concrete Miser - Pulatic Works - FVD	8,7,8	R/D	CRR	50 000			
20.54	Radio Network - Fire	HQ	H/Q	CRR	50 000			
20.55	Háses + Fins	HQ	M/O	CRR	40 000	10 000		
20,56	5 x Breathing Apparatus with back plate - Fire	HO	HXG	CRR	50 000	60 000		
20,57	10 x Cylinders - Fire	HO	H/G	CRR	18 000	15 000		
20.58	2 x Air Purityer respirator - Fire	HQ	H/Q	CRR	7 000			
20.69	5 x PASS Devices - Fire	HQ	FI/O	CRR	20 000	20 000		
20.60	5 x Bott Cutters - Fire	HÖ	H/Q	CRR	5 000			,
20.81	5 x Hose Ramps - Fire	HQ	H/Q	CRR	10.000	10-000		
20.92	6 x. Home Dividree - Fire	HQ	H/Q	CRR	20 000	20 000	10 000	
20.83	2 x Noodes - Fire	HQ	H/Q	CRR	20 000	15 000		
20.64	5 x Tree Axe's - Fire	HQ	H/Q	CRR	2.000			
20.65	5 x Fireman Axe - Fire	RQ	H/Q	CFFR	10 000	10 000		
25.88	5 x Ceeling Hooks - Fire	RQ	H/G	CRR	5 000			
30.67	5 x Haligan Tool - Fire	Hq	H/Q	CRR	10 000	10 000	10 000	
20.60	1 x Protégé Gas Detector - Fire	HQ	Fl/Q	CRR			100 000	
20.69	1 x Positive Pressor Smoke Ventilator(Blower) - Fire	HQ	FI/Q	CRR	10 000			
20.70	4 x Chain Saw - Fire	HQ	H/O	CRR	15 000	75 000		
20.71	5 x 10lb Hammer - Fire	HQ	H/Q	CRR	2 000			
20,72	5 x 4lb Hammer - Fire	HQ	H/Q	CRR	2 000			
20,73	5 x Tommy Bar - Fire	Hō	H/C	CRR	1 000			
20,74	1 x Heat meter Camera - Fire	HQ	FI/O	CRR			00.000	

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No	Felica determina	Warrel	For	Fund 8	New Budget 3010/33	80000001 20000001	Banipul BOP/PARES	Rusiget 2642/2625	2040m2 16002034
20.75	Ex Hiszman Soudes - Fire	HQ	H/Q	CRR	5 000				
20.76	5 x Spades - Fire	HQ	H/Q	CRR	1 000				
20,77	1 x Floating Suction Pump - Fire	HQ	H/Q	CRR	16 000				
20.78	1 x Stand, Gas Cylinder and Cutting Torch - Fire	HQ	H/Q	CRR			12 000		
20.79	1 x Generator - Fire	HQ	H/Q	CRR	6 000				
20.80	1 x Blower - Fire	HQ	H/Q	CRR	8 000				
20,81	1 x Brush Cutter - Fire	HQ	H/Q	CRR	10 000				
20,62	5 x Nap Sack - Fire	HQ	H/Q	CRR	5 500				
20,83	5 д Hazmat Squeages, \$10mm Rubber Blade - Яге	HQ	H/Q	CRR	1 000				
20.84	5 x Rake Hoe - Fire	HQ	H/Q	CRR	1 000				-
20.85	5 x Fire Beaters - wooden handle - Fire	HQ	H/Q	CRR	1 000				
20.86	10 X Two Way Radio Devices - Protection Services	HQ	H/Q	CRR	50 000	40 000			
20.87	Fins Hydranis - Filverscoss - Fins	6,7,8	R/D	CRR	70 000	50 000	50 000	70 000	
20,88	Fire Hydrants - Heidelberg - Fire	4,5	H/B	CRR	70 000	50 000	60 000	70 000	
20.89	Fire Hydrants - Stillbaal - Fire	1,3	S/B	CRR	70 000	50 000	60 000	70 000	
20.90	Fire Hydrants - Albertinia - Fire	2	A/B	CRR	70 000	50 000	80 000	70 000	
20.91	Fire Hydrants -Slangrivier - Fire	4	S/R	CRR	35 000	50 000	60 000	70 000	
20.02	Fire Hydrants - Gouritamond - Fire	1	G/M	CRR	35 000	30 000	35 000	45 000	
20.83	Fire Hydrants - Witsand - Fire	4	W/S	CRR	35 000	30 000	35 000	40 000	
20.98	1 x 40 HP 4 stroke outboard Motor - Environmental - H/Q	HQ	H/Q	CRR		75 000			
20.97	Grinder - Environment - H/Q	HQ	H/Q	CRR	4 000				
20.98	Compressor 12 v 160 lm - Environment - H/Q	HQ	H/Q	CRR	2 200				
20.99	Belt sander - Environment - H/Q	HQ	H/Q	CRR	3 500				
20.100	Welkle-Talks Radics - Environment - M/Cl	HQ	H/Q	CRR	10 000				
20,101	1 X 22 ton Winch with power pack - Mechanical - H/Q	HQ	H/Q	Loan			350 000		
20.102	Chain Saw - Environment - H/Q	HQ	H/Q	CRR	9 500				
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21.1	Refuse Compacier - H/O	НQ	H/Q	Loan	2 600 000			3 000 000	

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Posbus 29, Piversidal 6870



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21.2	Medium Pumpers 4x4 (Fire Brigade)	HQ	H/Q	Loan	1 175 000				2 500 000
21.3	Medium Pumpers 4x4 (Fire Brigade)	HQ	H/Q	Fire	830 000				
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Table SA38 - Projects delayed from previous financial year (NT - Supporting Tables)

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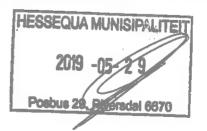






Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables) - continue

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or Constitution	A STATE OF THE PARTY OF THE PAR			Property and the			1000	-		100		- 6	- 3	1 1	
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of Tonish	Secretary and Administration of the Control of the			-	The state of the s			PR. 174			- 01			- 0	
of Consult	Surregardina de control de de desenvalores.		Contractor		Annual		the same of	The profession		08	.0.		1.00	- 10	
of Transport	COLUMN TWO IS NOT THE OWNER.			that tribed, the	Aucres		-	And the Persons		-	00		- 100		
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	Principles Statement and Company	P		Self-trans Programmes	Number			0000000			100	100	1.40	1.00	
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	AND DESCRIPTION OF THE PARTY OF			of Parallelian of	Error d'Irres		Description of	med benefit of the		- 0	- 5			-	
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and the same		-					-	-				-		-	
of Street	Arriva Garantee Commission Commis			-				-			100	-	-	-	
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a Pine	ACT CONTRACTOR		Billion 4		Statement			London Andrones			1.660			-	
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-	Eminal Lamenta Inc.						- Annual Inc.		- r		- 100	-		-	

HESSEQUA MUNISIPALITEIT

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Poebus 29, Riversdai 6670



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lat Standard	Application of the State of the						The Labour	Street, Voltage		50		11	- 0.	-	
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and discounted	Track Street, St. State Associate Service		Service and	The factor of the last of the	and described in		The Revision Inc.	Acres Market	1	70	100	1.0	11	1.9	
hair managed	Place Extra de Contracto de Maria de Contracto de Maria de Contracto de Maria de Contracto de Maria de Contracto de Contra		Section Street		-		The Europe	Section Sections	1.0	100	1.00				2-1
(to be because of	Fridancia, Amiliatina, Isarima.		No. 700 Justine		and the latest terminal termin		-	Station Sentence	1	0.11	100	10.7	166	100	0.1
th-descent	Palacitos A. M. A. Matte, Grand Street Assert		brief have		I consider fusion		No had been	States Senting	100	0.11	26	.9	-0	- 49	
Income of	TAXONIA RABBANIAN		-	intermediate.	arranger have		The Section of Concession	Time become	- 1	h .	1100	0.00	10,000	1110	
bermanned.	National Production Spread			in a second	and described			June 1999	100	h	- N	in her		No.	
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To Security 1	Spale Contractor Space		(mar.)	and the same of			Minchel School	Personal Printers	1 (0)			3.6	16	19	
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the street of	O-Carconini			James Completely				000000				14			
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ten Der dengam	Croscoccionis et familiare		1		21-100			-			01	- 10	110	10	
ten Dynamical	Coop-Error Want		realist Francis		-			Section Committee of the Committee of th			100	- 7			
ter Street, or	DOLLAR DESIGNATION											100		- 10	
Balleton Street	LHOOK LUVE HIS CONTROL OF THE PARTY OF THE P							per per (in line)				19	360	- 0	
Dar Recognision of	Distribution for Sensity with the sensit							Service of the last			11.2		-80	9	
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-	District Control				-		1.7				100	310	0.00	1.0	
and blooming to	Day Course										940	670			
the block and	Lauring in Control of the Control of							-		: 1	-	- 0	11.04	10.07	
-	Laurence Constitution									2.	- 0	- 10	100	144	
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Parameter	DELPHICATION STREET				_			-	14	94	1.0		1.00	- 6	
	CRUPOS STORES IN SECT.				-						- 1	1	U	- 5	1
	Experience of the Control of the Con										- 2		- "	- 6	
_	DOMESTICAL PROPERTY.				-			-			100	110	100	110	
	Local Desire							Annual Control			730	174	-	- 11	

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Table SA38 - Projects delayed from previous Intantial year (NT - Supporting Tables) - continue

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lesi-	No. (a)	work was	-	philiper restr	198	4 t - 2 m	ze IIe	-	Basel	10.00	inc.	Subsect Opened	at a	* 195 mi	Frequency Property	tur y
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HESSEQUA MUNISIPALITEIT

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Poebus 28, Riveradal 8870

2.15 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipal website.

2. Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and has employed four interns undergoing training in the Financial Services Department.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document will be finalized after approval of the 2019/20 MTREF in May 2019, directly aligned and informed by the 2019/20 MTREF.

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

HESSEQUA MUNISIPALITEIT

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HESSEQUA MUNISIPALITEIT
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Hessequa Municipality

2019/20 Final Annual Booking 20 Notice Todal 8870

2. 16 OTHER SUPPORTING DOCUMENTS

Table SA1: - Supporting detail to budgeted financial performance - (NT - supporting tables)

		201W16	2010/17	2017/16		Current Ye	ar 2016/19			ledium Term R	
Description	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Pro-audit		Budget Year	
R Spousend		Outeame	Outromo	Guteeme	Budget	Budget	Fortput	onpoure organic	Budget Year 2019/20	+1 2020/21	+2 2821/2
REAL TIME:	8			, a			alaba ala a ala bibintal				
Total Property Relies		72 130	77 698	88.484	92 925	00.000	00.000	de tre	ann miles	440.700	448.0
less Revenue Foregone (exemptions, reductions and		72 100	77 000	88 124	WZ WAS	92 929	P2 928	92 925	103 059	110 768	119 6
volunies and missionable values in excess of											
meation 17 of MPRA)		8 194	8 810	6 976	8 083	a 063	8 063 4	8 083	8 403	8 075	9.80
Not Properly Raise		65 937	79 968	70 140	64 365	54 895	34 868	84 865	84 657	101 663	100 &

Inview of serven - electricity revenue	8									1	
Total Service charges - electricity revenue		120 276	180 750	135 138	141 555	141 655	141 555	141 565	181 562	176 178	189 1
less Perence Sussement (in expens of 50 kells per management Suspensional pair months)				316	334	334	334	334	361	386	
leas Sent of Free Sees Derrices (50 link per ineigent	20.00			310	334	334	334	334	361	300	4
household per month)	1 1	2 488	- 11	2 889	3 046	1 8 4	3 046			11000	3.7
Not Service charges - electricity revenue	1	117 788	138 077	132 163	138 175	136 178	188 178	141 221	167 911	171 272	184 9
a i desiral andrese are established in the second distribution of the second a second		1								1	
terviou charces - sector resenue	8					16 16 10 10 10 W	Angle Mary (18) Angle (19)	WWW		-	100 15 701
Total Service charges - water revenue		34 797	38 871	41 060	45 223	48 223	45 223	45 223	50 757	54 807	69
less Reviews Presgone (in azoess of 6 kifolitres per	******										-
indiged became of her month)	ļļ	5 000	0 344	6 325	7 227	7 227	7 227	7 227		7 794	84
less Sust at Proc. Susia Survivas (6 Izloktres per				4 000		4 800	4 888				
indigent household per month) Net Berdos charges - water revenue		20 010	31 145	1 822 3	26.254	1 802	1 602		40 987	44.004	28
THE CONTROL OF THE PROPERTY OF		20 010	31 140	28 800 .	26.204	20.504	36 364	37 995	40 967	44 206	47.7
Jarrice charges - cen lation revenue		h									
Total Service charges - sanitation revenue	110001	22 682	24 880	27 326	29 053	20 063	de ada	29 013		1 01 004	67.5
has Revenue Parapare (in scoons of free sentiation		22 682	24 000	27 320	20 004	20 003	29 0d3	21 113	32 369	34 981	37
mornism to configurat becommended.											
less Cost of Free Sanis Remises (free extitation											
vervies to indigent households)		6 807	7 366	7 985	7 855	7 855	7 855		9 057	8.714	10 5
Het Service charges - canitation revenue		15 995	17 194	20 242	21 197	21 107	21 197	29 053	22 332	25 109	27 2
						THE STREET	l management of the section is				
tarvian akuraan - ratuen ravanus	. 5										
Total retuse removal revenue	ļļ	17 000	18-367	21 554	25 274	28 274	25 274	25 274	31 074	33 580	36 2
Total landfill ray enue	P-100										
lett Revenue Foregone (in excess of one removal a would an endagment become/selds)											
less Cont of free Same Services (removed once a	**										
week to indigent householde)		3 386	5 825	6 290	7 112	7 112	7 112		a 179	9 495	18 1
Net Corvine charges - refuse revenue		11 612	12 542	18 284	16 162	18 163	18 162	25 274	22 608	24 184	20 0
			*******			1 111 (44) House 64 House	1441 1444. 4				
Other Revenue by source			1001 1001 10	0.0 (0.00)10001	***********		, , , , , , , , , , , , , , , , , , , ,		Service of Services - Services	1	w wat 144M
Fuel Lavy											
Sale Of Goods & Services		5 240	15 134	17 088	13 848	13 846	13 846	13 846	6.1	11.54	18.4
Other Movemen	1			1 655	1 962	1 962	1 882	1 982	11.50		
Other Revenue				995					2 001	2 024	26
Total 'Other' Revenue	1	6 240	16 134	19 795	15 888	16 888	16 808	15 808	18 414	19 420	20 4
				J			, op 0. 130000.		10000111		
EXPENDITURE ITEMS:											
Empiones related conte										1	
Basic Salaties and Wages	2	83 291	92 082	81 939	107 988	105 301	108 301	106 301	117 761	125 394	134 1
Pension and UIF Contributions		16 363	15 843	19 685	19 400	19 008	19 008	19 005	23 001	24 599	26-3
Medical Aid Contributions			4 371	4 993	6 500 -	8 607	e 507	6 507	7 121	7 619	81
Overline		3 351	3 973	5 219	4 876	4 766	4 788	4 786	5 487	5 928	0.4
Performance Bonus				7 847	9 025	8 868	8 886	8 886	10 274	10-958	117
Motor Vehicle Allowance	Li	4 573	4 563	400	488	488	488	488	535	673	
Caliphone Allow ence		364	365	340	375	375	375	376	397	425	4
Housing Allow ances		1 069	1 142	1 159	1 497	1 497	1 487	1 497	1 536	1 644	17
Other benefits and allow ances		2 484	3 393	7 156	7 950	8 082	8 062	8 082	8 546	9 176	9.6
Paymaris in lieu of leave			_	989	492	402	482	492	570	610	
Long eervice ewards		1 048	1 133	(0)	1 545	843	843	843	910	974	10
Post-refroment benefit obligations	4	1 832	1 106	18 673	6 234	7 973	7 973	7 973	10 098	11 093	11.6
la ci-dus	В	118 414	-	150 458	166 365	185 196	168 198	165 196	186 234		2127
Laus: Employees costs capitalises to FPE											,
Total Employee related sorts	[1]	110 414	127 701	150 488	105 355	185 198	165 196	165 196	186 234	198 990	2127
BURRER INTERNATIONAL CONTRACTOR IN CONTRACTOR INTERNATIONAL PROPERTY OF THE PR				himman-minani	unum munuummu	International	t			y unimitated tauni	Terrane veneral d

Table SA1: - Supporting detail to budgeted financial performance - (NT - supporting tables) - CONTINUE

Para and add a to	Def	2015/16	2010/17	2017/16		Current Ye	nar 2018/59			ledium Term R mditure France	
Description	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Yeer	Budget Year
R thousand		Outcome	Outrome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
EXPENDITURE ITEMS:											
Contributions resonations - supital	***				pn 19					1 14	
Transfers And Subsidies - Capital (Monetery Allocations)	l. Metionel	1 -	_			237	287	237			
Total Contributions recognised - capital	, framination				_	237	237	237			_
total countagninia (departitions - orbital	20				1 10.20	447	. 41	207	-		=
Depreciation & asset impairment				Markey N. M.	- 4					, ,,	-
There are a second to the seco		24 836	26 594	30 019	35 884	35 884	35 884	35 884	34 718	38 000	
Depreciation of Property, Plant & Equipment Lease amortisation		24 030	20 084		30 004 ·					1	38 094
	- + -			28		76	76	76	26	26	28
Capital asset impairment	- 1									i i	i
Depreciation resulting from revaluation of PPE											
Total Depreciation & asset Impairment		24 131	25 594	30 844	15 950	35 960	35 100	35 960	34 743	36 035	38 119
M THERMAN HE BASEVERS I SE SHAM THE SAMETHE MAY BACKET STRUCK & THAN SE	ļ			terrenera. Forter is		w					11,000 1,000 1
Bulk purchasen											
Electricity Bulk Purchance	.	90 485	87 870	89 170	93 878	93 876	93 876	93 676	108 548	125 514	142 568
Weinr Bulk Purchases		5 114		192	8 174	322	322	822	349	378	415
Total bulk purchases	[1	65 509	87 670	89 362	102 049	94 197	94 197	94 197	106 897	125 893	142 982
										1	
Transfers and grants			ļ. l						l	l	
· Cash transfers and grants		-	885	923	939	1 107	1 107	1 107	1 197	1 426	1 268
Non-outh transfers and grants		-	-	132	48	48	48	48	51	54	57
Total transfers and grants	1		865	1.055	. 987	1 155	1 155	1 156	1 247	1 486	1 323
Contracted services		†	198 10	1 1/2 00 1						t .	
Contractor.	10000	4 584	38 795	82 193	100	13 577	19 6777	13 577	15 842	30 212	38 639
Outsourced Services	-				1.1,	707	3 323	3 323	4 780	4 616	4 989
Consultanta & Professionale		1			15 960	18 972	18 972	18 972	11 072	1 12 908	11 865
aub-tol	fel 1	4 584	28 735	32 193	29 303	35 672	35 672	35 672		47 736	55 482
Allosations to organs of state:		7 007		A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	23 000	20 94 T	V 12			71 /30	
Easticity						1	I			1	
Water											
	- 1									i	Ī
Suninden	. -										
Other											
Total contracted pervious		4 884	28 735	32 193	29 303	15 672	35 672	35 672	32 694	47 736	55 492
	-	-									
Other Emenditure By Trope	-						l			!	
Collector ocein											
Contributions to 'other' provisions											
Consultant fees											
Audition											
General expenses	_3.	49 593	18 124	22 065	30 573	30 400	30 400	30 400	32 466	34 068	35 877
Total Other Expenditure	- 1	43 (93	18 124	22 156	30 573	30 400	30 400	30 400	32 400	34 068	36 577
Repairs and Haintenance		1					:				
by Expenditure Item	× 8										1
Employee related costs	- ;		48 352	51 250	58 687	68 202	E8 202	58 202	65 352	70 819	75 863
Other materials	t the	7 848	7 828	7 885	5719	5 709	6 709	5 709	6 534	6 963	7 416
Contracted Services		7 790	8 389	8 893	10 931	11 599	11 699	11 699	10 379		7 418
•			1							12 526	
Other Expendium		250	1 154	1 328	1 387	1 125	1 125	4 125	1 312	1 402	1 497
Total Repairs and Maintenance Expenditure	9	15 688	63 533	89 154	76 704	76 736	78 735	78 735	83 578	91 709	97 022



Table SA2: - Matrix financial performance budget (revenue source/expenditure type and department) - (NT - supporting tables)

WC042 Heessque - Supporting Table SA2 Matrix Financial Performance Budget (revenue source
| Value 61 - Value 62 - Value 63 - Value 63 - Value 63 - Value 63 - Value 64 - Value 64 - Value 64 - Value 65 - Value 6 Asspenditure type and dept.)

Vote 06 - Vote 60 - Vote 67 -Vota 01 -Vote 00 -Veta 12 -Total Spetia) Plannigh & Planning And Weber Road Transport R thousand Research Sy Source cycloramous Rev. Reserves
Proposty ratus
Borvion chrumpes - electricity rus nauce
Stervion chrumpes - electricity rus nauce
Stervion chrumpes - emaillatier rus eruse
Borvion chrumpes - miliane rus eruse
Borvion chrumpes - miliane rus erusia
Borvion chrumpes - miliane rus erusia
Borvion chrumpes - miliane rus erusia
Borvion chrumpes - miliane rus erusia
Borvion chrumpes - enternal rus enternal
between commed - enternal rus enternal
between commed - enternal rus enternal
between commed - enternal
between commed - enternal
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@ 790ji

(32 720)

159 | Page

entributions

16 760

(22 311)

70 820

67 120



631

Table SA9: - Social, economic and demographic statistics and assumptions - (NT - supporting tables)

Description of economic indicator		Bads of articulation	OI Openio	2027 Survey	2014 Canada	2015/18	2016/17	2017/18	Current Year 2018/19		ledium Term F Inditure Frame	
	Ret	dame of absolution				Outcome	Dulpawe	Outreme	Original Budget	Disconne	Quisome	Cudoom
Isomoseumbloe Pepulation Peuralea aged 5 - 14 Melha aged 5 - 14 Fernities aged 15 - 34 Melha aged 15 - 34 Melha aged 15 - 34 Unavployment			44 8 14		88 4 4 8 7 0	56 R	III 71 8 8					
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Table SA21: - Transfers and Grants made by the Municipality

. Description	Ref	2016/16	2016/17	2017/10		Current Ye	ar 2018/19			ladium Torra F maliara Franco	
R thousand		Andited	Audind	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Yaw	Bridget Vita	Budget You
Cash Transless to other municipalities issued description	1	Dutsome	Outcome	Ontpare	Budget	Budget	Forecast	emodes	2010/20	+1 2630/21	+2 2021/22
Total Cons Transpora to Manusipalities:	$-\!\!+\!\!\!-$	_	_	_	_		_				
Cenh Transfers to Entitles/Other External Machablems	2										ļ
Total Cosh Transfers To Endition/Egys'		-	=			-	-	-	-	-	_
Cash Transfers to other Greates of State	3										
Total Ceek Transfers To Other Organe Of Siste:			-	-		-	-	-	-		-
Cash Transfers to Organisations formula To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Grands To Non-Invest Inst. Horn-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Grands Instance Non-Prest. Horn-Control Non-P			885	20 13 - 320 - 1 48 522	10 13 310 17 6 5	10 	10 — 13 330 0 1 5 50 698	10 - 13 330 0 1 5 50	10 	10 - - - - - - - - - - - - - - - - - - -	10
Total Cash Transfers To Organizations		-	Bêš	923	130	1 107	1 107	1 107	1 197	1 425	1 286
Cash Transfers to Groups of Individuals Htt Cash Surgery (Non-Employee)		-	-	=	- 1	= .	-	-	-	_	-
Total Cook Transfers to Groups of Individuals:		-	-	-		- [-	-		-	-
TOTAL SAME TRANSFERS AND STRAITS Ron-Carl Transfers to other municipalities	8 1	-	065	123	\$39	1 107	1 107	1 107	1 197	1 426	1 268
	1	1				i					
Total Non-Cash Transfers To Municipalities;		-	-	-		-1	-	-	-	-	-
KnacGush Transforn in Entitled Other Esternal Machanisms	2										
Total Non-Cath Transfers To Entities/Ems'		-		-	-	-	-		-		-
Nan-Gash Transfers to other Granup of State	3										
Total Non-Cost Transfers To Other Organs Of State:					-					~ ~ =	
Non-Cath Greats to Organizations	4								.		
otal Kon-Gush Granto to Organisatione									-		
Grance of Redividuals Hit See See Apa Grant In-Aud Ta_O_R_H4_Soo Asse_Grant In Ald Dis Re	В	- 1	-	132	48	46	48	48 -	61	54	- 67
Total Man-Cash Grants To Grangs Of Individuals:		-	-	132	40	48	48	48	af	84	57
TOTAL NOW-LASH TILLIEFE WHO GRANTS		-	-	132	41	48	41	48	- It	54	87
TOTAL TRANSPERS AND SKANTS	6	40	J65	1 055	907	1 153	1 195	1 186	1 247	1 400	1 72



Hessequa Municipality 2019/20 Final Annual Budget and MTREF Table SA32: - List of external mechanisms - (NT - supporting tables)

External mechanism	Yra/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary Value of agreement 2
Working On Fire	Yrs	3	The D		R thousand
	'		Fire Brigade Services	/08/2018 TO 31/03/20	2 610
Henque Waste	Yrs	3		/09/2017 TO 30/06/20	
SYNTELL (PTY) LTD	Yrs	4	THE PROVISION OF TRAFFIC LAW ENFORCEME	/07/2018 TO 30/06/20	2 060
JIRAH CONSTRUCTION CC	Yrs	j.	Cleanig of Stormwater pipes	1/09/2016 - 30/06/201	303
KONICA MINOLTA SOUTH AFRICA	Yrs	3	SUPPLY AND INSTALLATION OF PHOTO COPIES	6 - New expiry date 3	601
VOX Telecommunications (PTY) Ltd	Yrs	3	i	1/07/2016 - 30/06/20 1	
IGNITE ADVISORY SERVICES	Yrs	3	PROVISION OF AN ELECTRONIC INFORMATION		
TRON METERING SOLUTIONS SOUTH AFRICA	Yrs		THE IMPLEMENTATION OF PREPAID ELECTRIC	1	571
ROUTEMASTER	Yrs i		SUPPLY AND DELIVERY OF HARDWARE AND SO	!	149
DDP VALUERS	Yrs	7	THE COMPILATION OF GENERAL VALUATION R	· I	11.10
BUSINESS CONNEXION (VENUS)	Yrs :		FINANCIAL SOFTWARE MAINTENANCE	I I I I I I I I I I I I I I I I I I I	875
Mubesko Africa (Pty) Ltd / Moore Stephens MO Inc.	Yrs		PROVISIONING OF ACCOUNTING SERVICES FO	i hevanne om annennt	550
Stephaan & Moore	Yrs	3	COMPILATION OF ANNUAL FINANCIAL STATEM		500
CAB HOLDINGS (PTY) LTD	Yrs	3		/07/2018 TO 30/06/20	828
PAYDAY SOFTWARE SYSTEMS (PTY) LTD	Yrs .	3	RENDERING OF PORSONNEL PAYDAY SOFTWA		
NCA	Yrs	-	Financial Plan	30 June 2020	213 750

HESSEQUA MUNISIPALITEIT

2.17 SERVICE STANDARDS

KLIËNTEDIENS BELEID EN DIENSSTANDAARDE

File number / Verwysingsnommer: 6/4/1

Meeting date / Vergadering datum: 27 Junie 2018

Report by / Verslag deur: Openbare Betrekkinge Beampte – Me S Geldenhuys

STRATEGIC PURPOSE / STRATEGIESE REDE

Doeltreffende, koste effektiewe en beste kwaliteit dienslewering deur goeie regeerkunde.

PURPOSE OF REPORT / DOEL VAN VERSLAG

Dat die Raad die aangepaste Kliëntediens beleid en diensstandaarde goedkeur.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

'n Kliëntediens Beleid Werkswinkel is op 06 Maart 2018 aangebied, waar Raadslede en die onderskele direktorate, hul insette kon bied rakende die konsep beleid, prosedures, riglyne, asook nuwe insette en wysigings aan die huidige diensstandaarde.

Tydens die werkswinkel is daar nuwe insette en verskeie aanpassings aangebring aan die huidige diensstandaarde.

Die beleid en diensstandaarde het by die Korporatiewe Bestuur Portefeulje Komitee vergadering van 18 April 2018 gedien, asook by die Uitvoerende Burgemeesterskomitee op 30 Mei 2018, waar die volgende aanbevelings gemaak is:

- "1. Dat kennis geneem word van die hersiene Kliëntediens Beleid en aangepaste diensstandaarde.
- 2. Dat die Uitvoerende Burgemeesterskomitee die hersiene beleid en aangepaste diensstandaarde ondersteun en aanbeveel.
- 3. Dat die item verwys word na die volgende Raadsvergadering vir goedkeuring.
- 3. Dat daar maandeliks 'n moniteringsverslag van die afhandeling van klagtes en take in terme van diensstandaarde, aan die Uitvoerende Burgemeesterskomitee voorgelê word."

COMMENTS: MUNICIPAL MANAGER / KOMMENTAAR: MUNISIPALE BESTUURDERDie aanbevelings word ondersteun.

COMMENTS: DIRECTOR CORPORATE MANAGEMENT / KOMMENTAAR: DIREKTEUR KORPORATIEWE BESTUUR

Die aanbevelings word ondersteun.

COMMENTS: DIRECTOR FINANCIAL SERVICES / KOMMENTAAR: DIRECTOR FINANSIËLE DIENSTE Neem kennis.

COMMENTS: DIRECTOR DEVELOPMENT PLANNING / KOMMENTAAR: DIREKTEUR ONTWIKKELINGSBEPLANNING



Neem kennis.

COMMENTS: DIRECTOR TECHNICAL SERVICES / KOMMENTAAR: DIREKTEUR TEGNIESE DIENSTE Die aanbevelings word gesteun.

COMMENTS: DIRECTOR COMMUNITY SERVICES / KOMMENTAAR: DIREKTEUR GEMEENSKAPSDIENSTE

COMMENTS: MANAGER LEGAL SERVICES / KOMMENTAAR: BESTUURDER REGSDIENSTE Daar word kennis geneem van die inhoud en die aanbevelings word ondersteun.

COMMENTS: OTHER / KOMMENTAAR: ANDER

RECOMMENDATION / AANBEVELING

Dat die Raad die aangepaste Kliëntediens Beleid en diensstandaarde goedkeur.

AGENDA ITEM APPROVED BY / AGENDA ITEM GOEDGEKEUR DEUR:

Direkteur: Korporatiewe Bestuur – Me M GrieselDIRECTOR CORPORATE SERVICES / DIREKTEUR KORPORATIEWE DIENSTE

ATTACHMENTS / STAWENDE DOKUMENTE

- 1. Konsep Kliëntediens Beleid
- 2. Diensstandaarde 2018
- 3. Teenwoordigheidsregister Kliëntediens werkswinkel

HESSEQUA MUNISIPALITEIT

2019 -05- 2-9

Posbus 29, Rhyseldin 6670

Hessequa Municipality	2019/2	0 Final A	nnual Budget and MTREF
Name	Service Description	Service level days	Department
CORPORATE SERVICES: Council Resolutions Distribution to Managers and personnel	CORPORATE SERVICES: Distribution of Council Resolutions from the Administration Department to applicable Directors, Managers and personnel for implementation or information.	4	Corporate Services
CORPORATE SERVICES: Correspondence Distribution	CORPORATE SERVICES: The Distribution of Incoming correspondence to various departments for action.	3	Corporate Services
CORPORATE SERVICES: Implementation of council resolution	CORPORATE SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Corporate Services
CORPORATE SERVICES: Appointment of Personnel	CORPORATE SERVICES: Appointment of Personnel	90	Corporate Services
CORPORATE SERVICES: Contractual Legal Advice	CORPORATE SERVICES: Contractual Legal Advice	14	Corporate Services
CORPORATE SERVICES: Website Updates	CORPORATE SERVICES: Website Updates	2	Corporate Services
CORPORATE SERVICES: Repair of pre-paid electricity sale points	CORPORATE SERVICES: Repair of IT network connection at the pre-paid electricity sale points	2	Corporate Services
CORPORATE SERVICES: Telephone complaints	CORPORATE SERVICES: Attention and action to municipal telephone complaints and faults.	Ħ	Corporate Services
COMMUNITY SERVICES: Implementation of council resolution	COMMUNITY SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Community Services
COMMUNITY SERVICES: Replace Traffic Signs	COMMUNITY SERVICES: Replace Traffic Signs	21	Community Services
COMMUNITY SERVICES: Licensing and Road Worthy Certificates	COMMUNITY SERVICES: Licensing and Road Worthy Certificates	56	Community Services
COMMUNITY SERVICES: Learners and Driver's License	COMMUNITY SERVICES: Availability of learners and driver's License appointment	56	Community Services
Traffic Control Complaint	COMMUNITY SERVICES: Traffic Control Complaint	10	Community Services
COMMUNITY SERVICES: By-laws Contravention	COMMUNITY SERVICES: By-laws Contravention	14	Community Services
	COMMUNITY SERVICES: Complaints wrt. Vagrants	14	Community Services
COMMUNITY SERVICES:	COMMUNITY SERVICES: Illegal Traders	2	Community Services
Burning of Transfer Station	COMMUNITY SERVICES: Burning of Transfer Station	3	Community Services
COMMUNITY SERVICES:	COMMUNITY SERVICES: Outdoor Advertising Enquiries	5	Community Services
COMMUNITY SERVICES: Sound Disturbance	LAW ENFORCEMENT: Sound Disturbance	3	Community Services



Hessegua Municipality		0 Final	Annual Budget and MTREF
TECHNICAL SERVICES: Implementation of council resolution	TECHNICAL SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Technical Services
TECHNICAL SERVICES: Repair Water Pipe Bursts	TECHNICAL SERVICES: Repair Water Pipe Bursts	1	Technical Services
TECHNICAL SERVICES: Clear Blocked Sewerage Drains	TECHNICAL SERVICES: Clear Blocked Sewerage Drains	3	Technical Services
TECHNICAL SERVICES: Sewerage Connections	TECHNICAL SERVICES: Sewerage Connections	21	Technical Services
TECHNICAL SERVICES: Repair Potholes	TECHNICAL SERVICES: Repair Potholes	14	Technical Services
TECHNICAL SERVICES: Repair Water Leakages	TECHNICAL SERVICES: Repair Water Leakages	2	Technical Services
TECHNICAL SERVICES: Repair/Replace Faulty Water Meters	TECHNICAL SERVICES: Repair/Replace Faulty Meters	5	Technical Services
TECHNICAL SERVICES: No Water Available	TECHNICAL SERVICES: No Water Available	1	Technical Services
TECHNICAL SERVICES: Low Water Pressure	TECHNICAL SERVICES: Low Water Pressure	5	Technical Services
TECHNICAL SERVICES: Water Quality Complaints	TECHNICAL SERVICES: Water Quality Complaints	5	Technical Services
TECHNICAL SERVICES: Water Connections	TECHNICAL SERVICES: Water Connections	21	Technical Services
TECHNICAL SERVICES - SEWER: Smells	TECHNICALSERVICES - SEWER: Smells	5	Technical Services
TECHNICAL SERVICES - SEWER: Leakages	TECHNICAL SERVICES - SEWER: Leakages	1	Technical Services
TECHNICAL SERVICES: Rubbish removal	TECHNICAL SERVICES: Rubbish removal	2	Technical Services
TECHNICAL SERVICES: General Dumping Complaints	TECHNICAL SERVICES: General Dumping Complaints	10	Technical Services
TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	3	Technical Services
TECHNICAL SERVICES - SEWER: Removal Services	TECHNICAL SERVICES - SEWER: Removal Services	3	Technical Services
TECHNICAL SERVICES - ROADS & STORMWATER; Pavement Related	TECHNICAL SERVICES - ROADS & STORMWATER: Pavement Related	14	Technical Services
Blocked Storm Water Drains	TECHNICAL SERVICES- ROADS & STORMWATER: Blocked Storm Water Drains	14	Technical Services
TECHNICAL SERVICES - ROADS & STORMWATER: Uneven Road Surfaces / Gravel Roads	TECHNICAL SERVICES - ROADS & STORMWATER: Uneven Road Surfaces / Gravel Roads	14	Technical Services
TECHNICAL SERVICES Damaged Road Repairs	TECHNICAL SERVICES Damaged Road Repairs	30	Technical Services
TECHNICAL SERVICES: Storm Water Pipe Repairs	TECHNICAL SERVICES: Storm Water Pipe Repairs (Breakage and Blockage)	30	Technical Services



Hessequa Municipality	2019/	<u>20 Final</u>	Annual Budget and MTREF
TECHNICAL SERVICES: Repair of Side walks	TECHNICAL SERVICES: Make of Side walks	14	Technical Services
TECHNICAL SERVICES: Make of Driveways	TECHNICAL SERVICES: Make of Driveways	30	Technical Services
TECHNICAL SERVICES: Cutting of Trees and Grass	TECHNICAL SERVICES: Cutting of Trees and Grass	7	Technical Services
TECHNICAL SERVICES: Clearing of Open Overgrown Areas	TECHNICAL SERVICES: Clearing of Open Overgrown Areas	30	Technical Services
TECHNICAL SERVICES: Grave Preparation for Burials	TECHNICAL SERVICES: Grave Preparation for Burials	3	Technical Services
TECHNICAL SERVICES: General Repairs (Small defects)	TECHNICAL SERVICES: General Repairs (Small defects)	3	Technical Services
TECHNICAL SERVICES: Problem at Sport Facilities	TECHNICAL SERVICES: Problem at Sport Facilities	3	Technical Services
TECHNICAL SERVICES: Power Interruptions	TECHNICAL SERVICES: Power Interruptions	1	Technical Services
TECHNICAL SERVICES: Meter Queries / Complaints	TECHNICAL SERVICES: Meter Queries / Complaints	2	Technical Services
TECHNICAL SERVICES - STREET LIGHTS: Entire Street is Off	TECHNICAL SERVICES - STREET LIGHTS: Entire Street is Off	2	Technical Services
TECHNICAL SERVICES - STREET LIGHTS: Single Street Light Is Off	TECHNICAL SERVICES - STREET LIGHTS: Single Street Light is Off	5,21	Technical Services
TECHNICAL SERVICES: Electricity: Reconnections After Payment is Made	TECHNICAL SERVICES: Reconnections After Payment is Made	1	Technical Services
TECHNICAL SERVICES: Electricity: New Connections Where Existing Infrastructure can be Used and After Payment Is Made	TECHNICAL SERVICES: New Connections Where Existing Infrastructure can be Used and After Payment is Made	5	Technical Services
TECHNICAL SERVICES Faulty Powerbox (Repair of Replacement)	TECHNICAL SERVICES Faulty Powerbox (Repair of Replacement)	1	Technical Services
TECHNICAL SERVICES: Geyser Control	TECHNICAL SERVICES: Geyser Control	2	Technical Services
FINANCIAL SERVICES: Implementation of council resolution	FINANCIAL SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Financial Services
FINANCIAL SERVICES: Electricity Blocked	FINANCIAL SERVICES: Electricity Blocked	4	Financial Services
FINANCIAL SERVICES: Water Blocked (Placed on Drlp)	FINANCIAL SERVICES: Water Blocked (Placed on Drlp)	4	Financial Services
FINANCIAL SERVICES: Prepaid Vendor Off	FINANCIAL SERVICES: Prepaid Vendor Off	4	Financial Services
FINANCIAL SERVICES: Account Enquiries	FINANCIAL SERVICES: Account Enquiries	10	Financial Services
FINANCIAL SERVICES: Financial enquiries	FINANCIAL SERVICES: Financial enquiries pertaining to all Departments within the municipality	20	Financial Services

Poebus 29, Riversdal 6870

Hessequa Municipality	2019/2	0 Final A	nnual Budget and MTREF
FINANCIAL SERVICES Social Assistance Applications	FINANCIAL SERVICES: Social Assistance Applications	60	Financial Services
TOWN PLANNING: Implementation of council resolution	TOWN PLANNING: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Town Planning
BUILDING CONTROL: Building Inspection Confirmation	BUILDING CONTROL: Building Inspection	3	Development Planning
BUILDING CONTROL: Builders Deposit Refund Application processed	BUILDING CONTROL: Builders Deposit	3	Development Planning
BUILDING CONTROL: On- site Queries	BUILDING CONTROL: On-site Queries	5	Development Planning
BUILDING CONTROL: Building Plan Application Progress	BUILDING CONTROL: Building Application Progress	5	Development Planning
TOWN PLANNING: Complaint: General	TOWN PLANNING: Complaint: General	5	Development Planning
BUILDING CONTROL: Building Plan Approval	BUILDING CONTROL: Building Plan Approval	30	Development Planning
TOWN PLANNING Zoning Certificate	TOWN PLANNING Zoning Certificate	10	Development Planning
TOWN PLANNING: Land Use/Scheme Regulation Queries	TOWN PLANNING: Land Use/Scheme Regulation Queries	5	Development Planning
TOWN PLANNING Land Use Applications – Delegated Official	TOWN PLANNING Land Use Applications	60	Development Planning
TOWN PLANNING Land Use Applications - Tribunal	TOWN PLANNING Land Use Applications	120	Development Planning
ENVIRONMENTAL: Air Pollution	TOWN PLANNING: Air Pollution	3	Development Planning

2.18 MINICIPAL MANAGER'S QUALITY





Alg alle korrespondenser ann die Munispille Bestuurder Address of correspondence to the Municipal Manager

Tel: 028:713 8000 Faks / Fax: 066 4015 118 Posbus / P.O. Box 29, RIVERSDAL(E), 6670 E-pos / E-mail: info@bessequa.spy.za www.hessequa.gov.za Van den Bergstraat RIVERSDAL(E)

Verw. / Ret.

Navine/Enautries.

QUAUTY CERTIFICATE

I. J Jacobs, the Municipal Manager of Hessequa Municipality, hereby certify that the 2019/2020 budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act (Act no. 56 of 2003), and regulations promulgated under the Act, and that the budget and supporting documents are consistent with the Integrated Development plan of the Municipality.

1 Jacobs

Municipal Manager

Hessequa Muhidipality ~ W.

Signature.

Date: 25 May 2016

Councillor Mr G Riddles

Executive Mayor

Hesseque Municipality - WC042

Stenatin

Date: 29 May 2019

STREETHANTONE / REGIONAL OFFICES

ALBERTINIA

HEIGHLBERG

Tel (028) 711 7858

Tel: (028) 713 8019

STILBARI

Tel (028) 715 7831

GOUNTSMOND Tel: 1028) 713 7855 SLANGRIVIER

1el. (028) 713 7892

WITSAND

Tel: (028) 713 7868

HESSEQUA MUNISIPALITEIT seredal 6676

JONGENSFONTEIN

Tel: (038) 715 7850